Tangible Result: ***Major Construction Projects***

Champion: Kelly Green **Submitted:** October, 2011 **Data for Quarter of :** Fourth Quarter 10-11

Current overall Rating of this Result:

YELLOW

Future State **(if we do not change our strategy , what will the future result look like?)**

I've revised my measures. Until we are in the position to be able to schedule out complete projects, I don't feel like to the data that is given is completely accurate. I think that if we proceed with purchasing of a software package, this may be accomplished. However, I'm not convinced that this is something that we should be spending money on now. I believe that the improtatnt measures to track are our change orders with regard to cost and schedule. I will continue to evaluate this to determine if these are the correct measures to track.

Measures (with desired trend and ultimate goal / benchmark)

Measure	Desired Trend	Goal
Scope- Change Orders		
Contracts		
Total	decrease	5%
Engineering	decrease	5%
Construction	decrease	5%
Schedule		
Total	decrease	completed <100 days/ project
Engineering	decrease	completed <100 days/ project
Construction	decrease	completed <100 days/ project

Current State **(should be Descriptive and\or Visual) for each measure**

Measure	Apr	May	Jun	Current 4th	Trend	Progress	Rating/Comment	Red	Yell	Green
Scope- Change Orders										
Contracts										
Total	0%	0%	1%	0%	decrease	yes				X
Engineering	0%	0%	1%	0%	decrease	yes				X
Construction	0%	0%	1%	1%	decrease	yes				X
Schedule										
Total	0	72	119	109	decrease	yes			X	
Engineering	0	0	185	159	decrease	yes			X	
Construction	0	72	53	60	increase	yes				X

Implementation Plan **(Green=Task On Time/Ahead - Yellow=Task Running Behind - Red=Task Late - X=Completion Date)**

#	Leader	Tasks	April	May	June	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar
			Milestone Dates											
1	K. Green	We have already updated the Specifications and Standards. Now we need to revise our Front End Docs. (Ex. General Conditions, Supplemental Conditions, etc.)										X		
2	K. Green	Revise bidding procedures to streamline processes. Create a bidding procedures document. (Ex. Consultant contracts, Construction Contracts, Final Reports, etc.)											X	
3	K Green	Development Team is currently revising procedures, in order to streamline processes, and compiling helpful information for Developers. The team is creating a Development Manual.								X				
4	K Green	Continue to gather additional data and refine project management. Purchase and implement Project Management Software for Owners. Studies show this can save up to 4% in project costs.												X
5	K Green	In order to develop Development manual, the Development Code and some other ordinances must be updated.						X						

Outcome Measures

Measure	Current	After Implementation
Contract Cost Changes	**0%**	**<5%**
Schedule	**109**	**<100 days**