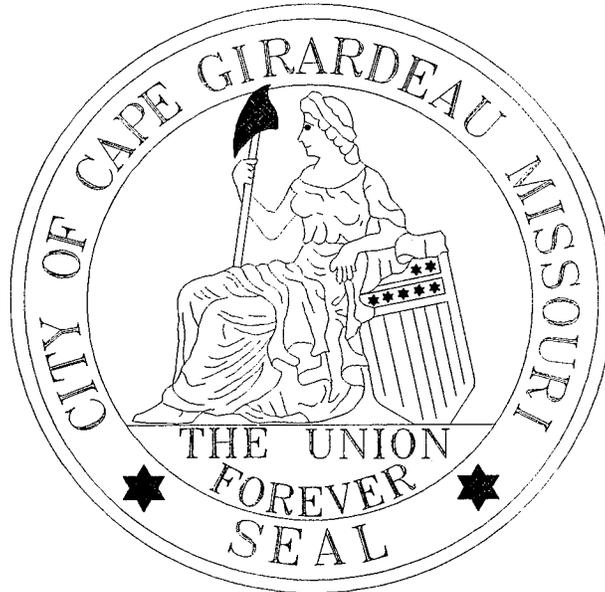


# **ANNUAL BUDGET 2011-2012**



## **MAYOR**

Harry E. Rediger

## **CITY COUNCIL**

Meg Davis Proffer

Mark Lanzotti

Loretta A. Schneider

Kathy Swan

Debra A. Tracy

John Voss

**2011-2012 ANNUAL BUDGET  
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# BUDGET MESSAGE

*Office of the City Manager*

## INTRODUCTION

In accordance with Article VI of the City Charter, the City Council adopted the following budget for the City of Cape Girardeau, Missouri, for the period from July 1, 2011 to June 30, 2012. The adopted budget is balanced within the total of estimated income plus unencumbered fund balances.

This budget provides the financial plan for the various City departments to deliver services to the citizens of the City and provide infrastructure for future City development. The various departments funded under this budget are organized by department as set out in the administration ordinance of the City. These departments include Administrative Services, Development Services, Parks and Recreation, Public Safety, and Public Works. Outside of these Departments are the following budget categories: Debt Service and Capital Improvement Program (governmental fund types only) and Contingency. Internal Service Funds (funds that provide and charge for service to other city programs) are not included in the above categories to avoid reporting costs twice. A summary of the City's Budget by department is included on page 3 of this Budget.

The Administrative Services Department administers the fiscal affairs and personnel policies, manages the airport, provides convention and visitors services, and provides legal counsel and representation. This budget authorizes 31 full time and 33.75 full time equivalent employees (FTE) for this department. Its operating budget is \$4,672,432.

The Development Service Department coordinates activities pertaining to community and economic development. This budget authorizes 28 full time and 29.69 (FTE) for this department. Its operating budget is \$2,428,209.

The Parks and Recreation Department is responsible for the care and upkeep of the 26 city parks totaling around 665 acres, maintaining recreation facilities and buildings, and supervising a city recreation program. This budget authorizes 53 full time and 115.30 (FTE) for this department. Its operating budget is \$5,406,056.

The Public Safety Department is responsible for protecting life and property through the enforcement of state and city ordinances, fire and crime prevention activities, and emergency response. Its service area is approximately 28.4 square miles and is responsible for protecting approximately 36,000 citizens and a total day-time population of approximately 100,000 people. This budget authorizes 174 full time and 175.98 (FTE) for this department. Its operating budget is \$12,136,328.

## **INTRODUCTION (Cont.)**

The Public Works Department is responsible for the care and maintenance of the city streets and sidewalks, the operation and maintenance of the city's water and sewer systems, the operation of city's solid waste disposal service, and maintenance of the city's storm water systems. This department currently maintains 223 linear miles of streets, 256 linear miles of water lines, and 225 linear miles of sanitary sewer lines. This budget authorizes 83 full time and 84.33 (FTE) for this department. Its operating budget is \$17,089,438.

In total this budget authorizes 381 full time and 454.13 (FTE) with a total operating budget of \$47,166,239. This budget also authorizes an additional \$13,607,463 in capital outlays.

### **Budget Hearing Requirements**

The City Council, in accordance with Article VI of the City Charter held a public hearing regarding this budget on Monday, June 6, 2011 and approved a budget ordinance at its meetings on June 6 and June 20, 2011.

Another public hearing will be required in conjunction with the adoption of the tax levy. The state law requires the County Clerk to certify to the City, by July 1 of each year, the assessment information on which the City can calculate its actual tax levy. Once this information has been provided to the City, the City Council must hold a public hearing after adequate notice has been published, and at that time (normally first meeting in August), the City Council formally adopts the tax levy for the City of Cape Girardeau.

## **BUDGETARY ACCOUNTING BASIS**

All financial data included in this budget reflect the modified accrual method of accounting. Under the modified accrual method capital purchases, bond issuance costs, and bond principal repayments are reflected as expenses when made and bond proceeds, grants for capital projects, special tax assessments, and sewer connections fees are treated as revenue when received.

## **PROGRAM BUDGETS**

A summary of the program budgets is included on page 3 of this Adopted Budget. Total operating expenditures for all programs excluding Internal Service Funds is \$47,166,239. This is a total increase of \$867,574 or 1.87% more than the prior year's original adopted budget. This change is made up of increases in personnel costs and operating expenses and a decrease in debt service costs. Personnel costs and operating expenses increased \$673,744 or 3.09% and \$365,270 or 1.93%, respectively, over the prior year's budget. Debt service costs decreased \$171,440 or 3.08% from the prior year's budget.

This budget includes the addition of 2 patrolmen positions at a cost of \$92,077, the assumption of a 3 man 2" main replacement crew from City's water system operator at a cost of \$145,108, and the change of a full-time personnel coordinator position to part-time position saving \$24,670. The City will save approximately \$165,000 in contract labor costs by assuming the 3 man crew. The savings from the personnel coordinator position will be used to outsource the City's payroll function.

## **PROGRAM BUDGETS (Cont.)**

This budget includes several changes to the part-time staffing levels of various divisions within the park and recreation department. The changes resulted in a net addition of 4.45 FTE at a cost of \$78,614. Only \$7,210 of these costs will not be supported by new revenues. Other personnel changes included in this budget are the \$25,000 addition to the fire division's overtime allowance at a cost of \$31,738 and the addition of a part-time control tower operator. After elimination of overtime that should be saved by this employee the net cost of the part-time control tower operator will only be \$2,162.

This budget includes the impact of a July 1, 2011 2% wage increase for all City employees at a cost of \$352,321 and reflects an increase in the funding rate for the City's retirement program at a cost of \$147,401.

Several significant changes were included in this budget's \$365,270 increase in non-personnel operating expenses. The following changes contributed toward this increase:

This budget allows \$916,495 for vehicle fuel expense. This represents a \$270,330 or 41.8% increase over the prior year's budget. This reflects higher expected fuel prices. This budget assumes average fuel prices of \$3.50 per gallon for unleaded and \$3.75 per gallon for diesel. The prior budget assumed average fuel prices of \$2.65 per gallon for unleaded and \$2.75 per gallon for diesel.

This budget allows \$1,559,505 for electricity expense. This represents a \$175,424 or 12.7% increase over the prior year's budget. The prior budget did not reflect a significant rate increase that was implemented by our provider in June 2010. This budget reflects that rate increase.

This budget allows \$55,000 for contract labor in the inspection division for plan review. This is an additional \$20,000 over the prior year's budget. This increase resulted from the replacement of a plan review specialist position with a property maintenance inspector position.

This budget allows \$25,000 for contract labor in the human resource division to outsource payroll services. As a result a full-time personnel coordinator position will be changed to a part-time position.

This budget allows \$95,825 for the purchase of small equipment costing less than \$5,000 per item. This is an additional \$26,572 or 38.4% more than the prior year's budget.

Debt service payments of the sewer and water funds are included as part of the Public Works operating expenses in the program budget summaries. This budget allows \$2,303,553 for debt service on the state revolving fund loans in the sewer fund. This is an additional \$184,725 or 8.7% more than the previous year. This increase resulted mainly from the scheduled decrease in interest subsidy of the state program.

## **PROGRAM BUDGETS (Cont.)**

The following changes helped offset a portion of the above increased non-personal costs included in this budget:

This budget reduces the amount allowed for advertising at the Cape Girardeau Regional Airport to \$92,780 which is \$34,700 less the amount allowed by the prior year's budget. Projected grant revenue used to advertise air services at the airport was reduced to \$70,000 which is \$39,980 less than the revenue projected in the prior year's budget.

Costs associated with the grant funded neighborhood redevelopment projects are projected to be \$185,000 in this budget. This represents a decrease of \$463,159 from the amount included in the prior year's budget. Projected grant revenue was reduced by a corresponding amount in this budget.

Capaha pool was permanently closed after the end of the season in 2010. The prior year's budget had included \$23,066 for operating expenses.

Operating expenses included in this budget, excluding the previous significant increases and decreases were \$14,083,983 which was \$184,144 or 1.3% more than the amounts for same expenses included in the prior budget.

During the current year proceeds of the sale of City property to the Isle of Capri and debt service reserves were used to call \$1,960,000 in certificates of participation. Debt service on these certificates totaling \$265,605 was included in the prior year's budget. No debt service was included for these certificates in this budget. During the current year the final disbursements from a \$1 million state revolving fund (ARRA) loan were disbursed to complete a water project. This budget includes \$59,427 for the first year of debt service on this loan.

Total capital expenditures for all programs excluding Internal Service Funds are \$13,607,463. This is a total increase of \$10,805,829 or 385.70% from the previous year's budget and results mainly from increased projected expenditures on street projects and initial costs of a new sewer plant.

A more detailed breakdown of the programs by departments is included in pages 4 - 9 of the summary section of this budget.

## **GENERAL FUND REVENUES**

The General Fund is almost totally supported by general taxes and accounts for the basic municipal functions of police, fire, street maintenance, parks maintenance, etc. In addition, this fund is used to finance temporary cash flow shortfalls in other funds, to provide a contingency account, to provide operating transfers to the parks and recreation, airport, golf and softball complex funds, and to meet special project needs for economic development and other purposes approved by the City Council.

**GENERAL FUND REVENUES (Cont.)**

The revenue for this fund excluding pass through transfers is projected to be derived as follows:

<u>SOURCE</u>	<u>AMOUNT</u>	<u>% OF TOTAL FUND</u>	<u>% CHANGE</u>
Property Taxes	\$1,676,694	7.7%	1.1%
Sales Tax	8,903,205	40.7%	1.6%
Franchise Tax	4,154,166	19.0%	8.5%
Cigarette Tax	150,000	0.7%	-5.7%
Licenses & Permits	1,394,300	6.4%	1.1%
Intergovernmental	482,182	2.2%	-18.3%
Service Charges	249,367	1.2%	-0.5%
Fines & Forfeitures	832,500	3.8%	-0.1%
Interest	93,720	0.4%	-9.4%
Miscellaneous	394,070	1.8%	6.1%
Internal Service Charges	1,141,572	5.2%	-0.7%
Motor Fuel Tax Transfer	970,000	4.4%	0.0%
Public Safety Trust Transfer (Sales Tax)	1,209,290	5.5%	4.3%
Other Transfers	225,393	1.0%	3.3%
<b>TOTAL</b>	<b><u>\$21,876,459</u></b>	<b><u>100.0%</u></b>	<b><u>2.0%</u></b>

Sales Tax represents 46.2% of the total General Fund budget; therefore, the assumptions of growth in this revenue can have a significant impact on the amount of funds projected to be available for payroll, equipment, and capital improvement projects. Each 1% change in the sales tax receipts equals approximately \$98,700 in revenue. For this budget, sales tax is projected to be 1% above the current fiscal year's projected revenues, which is projected to increase 1% over the previous year.

Franchise Taxes represent 19.0% of the total General Fund budget. Each 1% change in franchise tax receipts equals approximately \$38,300 in revenue. Franchise Taxes projected for this budget are \$325,769 or 8.5% more than those projected in the prior year's budget. Franchise Taxes from the City's natural gas and electricity provider is projected to increase \$275,347 or 9.9% based mainly on higher electricity rates that went into effect June 2010 but not projected in the prior year's budget. Franchise Taxes from the remaining providers are projected to be \$50,422 or 4.8% more than the prior year in this budget.

## **GENERAL FUND REVENUES (Cont.)**

The property tax, which is the next most important revenue source, only represents 7.7% of the General Fund. Each 1% change in the assessed valuations of property will equal approximately \$16,000 in revenue. Each \$0.01 change in the property tax levy will equal approximately \$53,000 in revenue. Assessed valuation is assumed to grow 1.0% for real estate taxes and stay the same for personal property taxes. No tax levy increase is assumed in this budget.

## **USER CHARGES**

This budget includes increases in base sewer, water, and transfer station rates effective July 1, 2011. Fixed sewer charges increased from \$4.50 to \$13.19 per month. Volume based sewer charges increased 122.3%. Residential and commercial water rates increased 5%. Base tipping fees at the City's transfer station increased 8.6% to \$50.25 per ton. The increases to the base sewer and water rates will cause the average residential utility bill to increase 39.57% or \$20.77 from \$52.49 to \$73.26 and the average commercial utility bill to increase 51.34% or \$77.78 from \$151.49 to \$229.27.

This budget includes new fuel surcharges for the City solid waste services to be implemented July 1, 2011. The monthly charge to the residential customers will be equivalent to 44% of the difference between the previous month's average per gallon diesel fuel cost and \$2.75. The additional per ton charge at the transfer station will be equivalent to 180% of the difference between the previous week's average per gallon diesel fuel cost and \$2.75.

This budget also includes other increases effective July 1, 2011 that are detailed in pages 388 – 389 of the appendices.

These increases are necessary to meet the operating and equipment needs of the Parks and Recreation, Sewer, Water, Solid Waste, and Softball Complex funds. Additionally, almost all the revenue from the sewer fee increases will be used to fund costs associated with the design and construction of a new sewer plant. Forty percent of the additional revenue produced by the water fee increases will be restricted to fund future projects in the Water Fund.

## **PAYROLL**

A summary of the number of authorized positions by department by year is included in pages 366 - 367 of the appendices. The total payroll for all operations, including all fringe benefits, is \$22,445,121. This is 47.6% of the total operating expenditures and reflects a 3.09% increase over the previous budget. In the previous year payroll represented 47.0% of the total operating budget. This budget includes a city-wide 2% COLA increase for its employees effective the second payroll in July.

## **DEBT SERVICE**

A summary of the city's outstanding bonded debt and its anticipated sources of repayment are included along with detailed schedules of debt service requirements in pages 371 – 387 of the appendices. Total debt service payments included in this budget total \$9,127,202 which includes an anticipated \$105,492 to be repaid to the General Fund for loans to other city funds. All debt service is paid from specific revenue sources designated for that purpose in this budget.

## CAPITAL IMPROVEMENTS

A complete list of capital improvement program appropriations included in this budget is shown on pages 364 - 365 of the appendices of this budget document. These expenditures total \$11,684,868 and will result in the accomplishment of almost all of the projects (or phases of projects) as set out for the first year of the current Five Year Capital Improvement Program recently adopted by the City Council. Unfortunately funding currently is not available for the items totaling \$225,000 that were anticipated to be funded by the proceeds of the sale of City property to the Isle of Capri. The use of these proceeds was redirected to call bonds and replenish the City's emergency reserves after the approval of the Capital Improvement Program.

A parks / storm water sales tax was passed in April 2008 and is providing funding for the parks and storm water projects included in the Five Year Capital Improvement Program. However, these projects have not been included in this budget but are included in a project length budget.

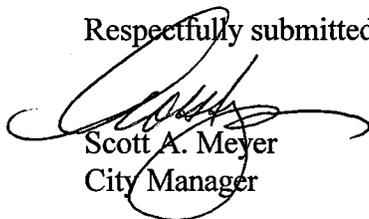
## CONCLUSION

In preparing the annual operating budget, the City Staff has had the opportunity to review and revise current services with the goal of achieving greater efficiency and effectiveness in the delivery of municipal services. A number of key decisions relative to revenue assumptions, fees, equipment, capital improvement, and payroll are represented in the adoption of the City Budget. We feel this annual financial plan will provide the citizens of this community a quality level of municipal services that is within available revenues.

During the last seven fiscal years the passage of the Fire Sales Tax has allowed the City to make great strides in equipping the Fire and Police Departments. In April 2008, the citizens passed a Parks / Storm Water Sales Tax. This has allowed the City to make progress in equipping and providing personnel for the various park divisions and complete significant park and storm water projects that had been unfunded for several years. However, the general fund still produces very little operating margin to fund the rest of its equipment, personnel, and capital projects needs. The lack of operating margin in the general fund also reduces our ability to withstand future economic downturns.

Projected General Fund results for the next five years are shown on page 27. These projections include operating expenses growing at the rate of inflation and no expenditures for capital outlays. During the five year projection period sales tax and merchant license revenue must grow .75% above the rate of inflation to maintain a constant unreserved fund balance. During the past five years City's sales tax revenue and merchant license revenue has averaged growing 1.50% annually while annual inflation has averaged 2.52%. The growth of sales tax and merchant license revenue was .75% above inflation in only 2 of the 5 years. The City will likely be challenged to meet its operating and capital equipment needs in the future with its current revenue and expense structure. Because of our significant reliance on local sales tax revenue, retail development and growth are key to this and future budgets.

Respectfully submitted,



Scott A. Meyer  
City Manager



John R. Richbourg  
Finance Director

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# **SUMMARY OF PROGRAMS BY DEPARTMENT**

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SUMMARY BY PROGRAM \*

**OPERATING EXPENDITURES**

<u>PROGRAM/SERVICE</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
ADMINISTRATIVE SERVICES	\$5,288,873	\$4,672,432	-11.66%	\$3,604,233
DEVELOPMENT SERVICES	2,326,122	2,428,209	4.39%	192,575
PARKS AND RECREATION	5,129,377	5,406,056	5.39%	2,108,162
PUBLIC SAFETY	11,811,727	12,136,328	2.75%	896,662
PUBLIC WORKS	16,137,350	17,089,438	5.90%	18,366,456
CAPITAL IMPROVEMENTS	-	-	0.00%	
DEBT SERVICE	5,565,216	5,393,776	-3.08%	
CONTINGENCY	40,000	40,000	0.00%	
<b>TOTAL OPERATING EXPENDITURES</b>	<b><u>\$46,298,665</u></b>	<b><u>\$47,166,239</u></b>	<b><u>1.87%</u></b>	<b><u>\$25,168,088</u></b>

**CAPITAL OUTLAY**

<u>PROGRAM/SERVICE</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 BUDGET</u>	<u>% CHANGE</u>
ADMINISTRATIVE SERVICES	\$ 22,000	\$ 27,700	25.91%
DEVELOPMENT SERVICES	-	-	0.00%
PARKS AND RECREATION	232,651	637,600	0.00%
PUBLIC SAFETY	239,441	287,512	100.00%
PUBLIC WORKS	1,132,173	2,741,020	142.10%
CAPITAL IMPROVEMENTS	1,175,369	9,913,631	743.45%
DEBT SERVICE	-	-	0.00%
CONTINGENCY	-	-	0.00%
<b>TOTAL CAPITAL OUTLAY</b>	<b><u>\$2,801,634</u></b>	<b><u>\$13,607,463</u></b>	<b><u>385.70%</u></b>

**TOTAL EXPENDITURES**

<u>PROGRAM/SERVICE</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
ADMINISTRATIVE SERVICES	\$5,310,873	\$4,700,132	-11.50%	\$3,604,233
DEVELOPMENT SERVICES	2,326,122	2,428,209	4.39%	192,575
PARKS AND RECREATION	5,362,028	6,043,656	12.71%	2,108,162
PUBLIC SAFETY	12,051,168	12,423,840	3.09%	896,662
PUBLIC WORKS	17,269,523	19,830,458	14.83%	18,366,456
CAPITAL IMPROVEMENTS	1,175,369	9,913,631	743.45%	
DEBT SERVICE	5,565,216	5,393,776	-3.08%	
CONTINGENCY	40,000	40,000	0.00%	
<b>GRAND TOTAL</b>	<b><u>\$49,100,299</u></b>	<b><u>\$60,773,702</u></b>	<b><u>23.77%</u></b>	<b><u>\$25,168,088</u></b>

\* Excludes Internal Service Funds.

ADMINISTRATIVE SERVICES

**OPERATING EXPENDITURES**

<u>PROGRAM/SERVICE</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
CITY COUNCIL	\$57,791	\$61,961	7.22%	
CITY MANAGER	313,500	310,071	-1.09%	
CITY ATTORNEY	259,282	265,680	2.47%	
HUMAN RESOURCES	242,628	249,695	2.91%	
FINANCE	532,292	539,990	1.45%	
C/V BUREAU	1,790,740	1,777,763	-0.72%	\$1,735,264
PUBLIC AWARENESS	69,091	68,199	-1.29%	
INTERDEPARTMENTAL	832,061	170,265	-79.54%	1,124,122
VISION 2000 FUND	-	-	0.00%	
AIRPORT				
OPERATIONS	857,316	887,715	3.55%	350,687
FBO OPERATION	334,172	341,093	2.07%	394,160
TOTAL AIRPORT	<u>\$1,191,488</u>	<u>\$1,228,808</u>	<u>3.13%</u>	
TOTAL OPERATING EXPENDITURES	<u>\$5,288,873</u>	<u>\$4,672,432</u>	<u>-11.66%</u>	<u>\$3,604,233</u>

**CAPITAL OUTLAY**

<u>PROGRAM/SERVICE</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 BUDGET</u>	<u>% CHANGE</u>
CITY COUNCIL	\$ -	\$ 27,700	100.00%
CITY MANAGER	-	-	0.00%
CITY ATTORNEY	-	-	0.00%
HUMAN RESOURCES	-	-	0.00%
FINANCE	-	-	0.00%
C/V BUREAU	-	-	0.00%
PUBLIC AWARENESS	11,000	-	-100.00%
INTERDEPARTMENTAL	9,450	-	-100.00%
VISION 2000 FUND	-	-	0.00%
AIRPORT			
OPERATIONS	1,550	-	-100.00%
FBO OPERATION	-	-	0.00%
TOTAL AIRPORT	<u>\$ 1,550</u>	<u>\$ -</u>	<u>-100.00%</u>
TOTAL CAPITAL OUTLAY	<u>\$ 22,000</u>	<u>\$27,700</u>	<u>25.91%</u>

**TOTAL EXPENDITURES**

<u>PROGRAM/SERVICE</u>	<u>PAGE NUMBER</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
CITY COUNCIL	33	\$57,791	\$89,661	55.15%	
CITY MANAGER	35	313,500	310,071	-1.09%	
CITY ATTORNEY	39	259,282	265,680	2.47%	
HUMAN RESOURCES	41	242,628	249,695	2.91%	
FINANCE	43	532,292	539,990	1.45%	
C/V BUREAU	109	1,790,740	1,777,763	-0.72%	1,735,264
PUBLIC AWARENESS	37	80,091	68,199	-14.85%	
INTERDEPARTMENTAL	64	841,511	170,265	-79.77%	1,124,122
VISION 2000 FUND	101	-	-	0.00%	
AIRPORT					
OPERATIONS	77	858,866	887,715	3.36%	350,687
FBO OPERATION	78	334,172	341,093	2.07%	394,160
TOTAL AIRPORT		<u>\$1,193,038</u>	<u>\$1,228,808</u>	<u>3.00%</u>	
GRAND TOTAL		<u>\$5,310,873</u>	<u>\$4,700,132</u>	<u>-11.50%</u>	<u>\$3,604,233</u>

DEVELOPMENT SERVICES

**OPERATING EXPENDITURES**

<u>PROGRAM/SERVICE</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
PLANNING	\$298,450	\$419,595	40.59%	\$4,400
INSPECTION	468,781	487,390	3.97%	147,350
ENGINEERING	541,524	1,013,812	87.21%	15,000
DOWNTOWN BUS DISTRICT	12,325	15,825	28.40%	25,825
COMMUNITY DEVELOPMENT	663,159	195,000	-70.60%	
ECONOMIC DEVELOPMENT	229,383	184,087	-19.75%	
UNITED WAY	2,500	2,500	0.00%	
PUBLIC TRANSPORTATION	110,000	110,000	0.00%	
<b>TOTAL OPERATING EXPENDITURES</b>	<b><u>\$2,326,122</u></b>	<b><u>\$2,428,209</u></b>	<b><u>4.39%</u></b>	<b><u>\$192,575</u></b>

**CAPITAL OUTLAY**

<u>PROGRAM/SERVICE</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 BUDGET</u>	<u>% CHANGE</u>
PLANNING	\$ -	\$ -	0.00%
INSPECTION	-	-	0.00%
ENGINEERING	-	-	0.00%
DOWNTOWN BUS DISTRICT	-	-	0.00%
COMMUNITY DEVELOPMENT	-	-	0.00%
ECONOMIC DEVELOPMENT	-	-	0.00%
UNITED WAY	-	-	0.00%
PUBLIC TRANSPORTATION	-	-	0.00%
<b>TOTAL CAPITAL OUTLAY</b>	<b><u>\$ -</u></b>	<b><u>\$ -</u></b>	<b><u>0.00%</u></b>

**TOTAL EXPENDITURES**

<u>PROGRAM/SERVICE</u>	<u>PAGE NUMBER</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
PLANNING	45	\$298,450	\$419,595	40.59%	\$4,400
INSPECTION	47	468,781	487,390	3.97%	147,350
ENGINEERING	49	541,524	1,013,812	87.21%	15,000
DOWNTOWN BUS DISTRICT	116	12,325	15,825	28.40%	25,825
COMMUNITY DEVELOPMENT	64	663,159	195,000	-70.60%	
ECONOMIC DEVELOPMENT	64	229,383	184,087	-19.75%	
UNITED WAY	64	2,500	2,500	0.00%	
PUBLIC TRANSPORTATION	64	110,000	110,000	0.00%	
<b>GRAND TOTAL</b>		<b><u>\$2,326,122</u></b>	<b><u>\$2,428,209</u></b>	<b><u>4.39%</u></b>	<b><u>\$192,575</u></b>

**PARKS AND RECREATION**

**OPERATING EXPENDITURES**

<u>PROGRAM/SERVICE</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
PARK MAINTENANCE	\$1,364,072	\$1,421,350	4.20%	\$38,267
CENTRAL POOL	327,906	382,498	16.65%	131,657
CAPAHA POOL	85,466	-	-100.00%	-
FAMILY AQUATIC CENTER	326,573	406,487	24.47%	552,000
RECREATION	597,100	611,218	2.36%	321,313
MUNICIPAL BAND	23,468	23,026	-1.88%	
ARENA BUILDING MTNCE	218,824	233,601	6.75%	62,000
OSAGE BUILDING	391,132	370,459	-5.29%	165,875
SHAWNEE PARK COMMUNITY CENTER	174,725	217,990	24.76%	38,000
GOLF COURSE	571,174	610,126	6.82%	524,225
FACILITY MAINTENANCE	195,474	207,643	6.23%	
CEMETERY	189,118	201,469	6.53%	39,270
SOFTBALL COMPLEX	664,345	720,189	8.41%	235,555
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$5,129,377</b>	<b>\$5,406,056</b>	<b>5.39%</b>	<b>\$2,108,162</b>

**CAPITAL OUTLAY**

<u>PROGRAM/SERVICE</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 BUDGET</u>	<u>% CHANGE</u>
PARK MAINTENANCE	\$ -	\$ -	0.00%
CENTRAL POOL	-	-	0.00%
CAPAHA POOL	-	-	0.00%
FAMILY AQUATIC CENTER	-	-	0.00%
RECREATION	-	-	0.00%
MUNICIPAL BAND	-	-	0.00%
ARENA BUILDING MTNCE	-	-	0.00%
OSAGE BUILDING	-	-	0.00%
SHAWNEE PARK COMMUNITY CENTER	-	-	0.00%
GOLF COURSE	-	-	0.00%
FACILITY MAINTENANCE	-	-	0.00%
CEMETERY	-	-	0.00%
SOFTBALL COMPLEX	-	-	0.00%
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$ -</b>	<b>\$ -</b>	<b>100.00%</b>

**TOTAL EXPENDITURES**

<u>PROGRAM/SERVICE</u>	<u>PAGE NUMBER</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
PARK MAINTENANCE	59	\$1,364,072	\$1,421,350	4.20%	\$38,267
CENTRAL POOL	91	327,906	382,498	16.65%	131,657
CAPAHA POOL	92	85,466	-	-100.00%	
FAMILY AQUATIC CENTER	93	326,573	406,487	24.47%	552,000
RECREATION	94	597,100	611,218	2.36%	321,313
MUNICIPAL BAND	95	23,468	23,026	-1.88%	
ARENA BUILDING MTNCE	88	218,824	233,601	6.75%	62,000
OSAGE BUILDING	89	391,132	370,459	-5.29%	165,875
SHAWNEE PARK COMM CTR	90	174,725	217,990	24.76%	38,000
GOLF COURSE	315-323	571,174	610,126	6.82%	524,225
FACILITY MAINTENANCE	63	195,474	207,643	6.23%	
CEMETERY	61	189,118	201,469	6.53%	39,270
SOFTBALL COMPLEX	327-331	664,345	720,189	8.41%	235,555
<b>GRAND TOTAL</b>		<b>\$5,129,377</b>	<b>\$5,406,056</b>	<b>5.39%</b>	<b>\$2,108,162</b>

PUBLIC SAFETY

**OPERATING EXPENDITURES**

<u>PROGRAM/SERVICE</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
POLICE	\$6,029,452	\$6,234,803	3.41%	\$403,237
FIRE	5,167,665	5,284,292	2.26%	60,995
MUNICIPAL COURT	280,595	283,553	1.05%	98,750
HEALTH	334,015	333,680	-0.10%	333,680
<b>TOTAL OPERATING EXPENDITURES</b>	<b><u>\$11,811,727</u></b>	<b><u>\$12,136,328</u></b>	<b><u>2.75%</u></b>	<b><u>\$896,662</u></b>

**CAPITAL OUTLAY**

<u>PROGRAM/SERVICE</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 BUDGET</u>	<u>% CHANGE</u>
POLICE	\$ -	\$ 18,990	100.00%
FIRE	-	-	0.00%
MUNICIPAL COURT	-	-	0.00%
HEALTH	-	-	0.00%
<b>TOTAL CAPITAL OUTLAY</b>	<b><u>\$ -</u></b>	<b><u>\$ 18,990</u></b>	<b><u>#DIV/0!</u></b>

**TOTAL EXPENDITURES**

<u>PROGRAM/SERVICE</u>	<u>PAGE NUMBER</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
POLICE	51	\$6,029,452	\$6,253,793	3.72%	\$403,237
FIRE	53	5,167,665	5,284,292	2.26%	60,995
MUNICIPAL COURT	55	280,595	283,553	1.05%	98,750
HEALTH	129	334,015	333,680	-0.10%	333,680
<b>GRAND TOTAL</b>		<b><u>\$11,811,727</u></b>	<b><u>\$12,155,318</u></b>	<b><u>2.91%</u></b>	<b><u>\$896,662</u></b>

PUBLIC WORKS

**OPERATING EXPENDITURES**

<u>PROGRAM/SERVICE</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
STREET	\$2,231,659	\$2,430,738	8.92%	
SOLID WASTE:				
TRANSFER STATION	1,290,749	1,331,095	3.13%	
RESIDENTIAL	1,211,234	1,211,434	0.02%	
LANDFILL	5,500	5,500	0.00%	
RECYCLING	621,493	683,291	9.94%	
TOTAL SOLID WASTE	<u>\$3,128,976</u>	<u>\$3,231,320</u>	<u>3.27%</u>	3,456,970
WATER	5,718,219	5,949,875	4.05%	6,728,530
SEWER:				
STORMWATER	640,243	652,631	1.93%	
SLUDGE DISPOSAL	248,210	270,171	8.85%	
PLANT OPERATIONS	3,469,336	3,694,165	6.48%	
LINE MAINTENANCE	629,822	792,660	25.85%	
MAIN STREET LEVEES	70,885	67,878	-4.24%	
TOTAL SEWER	<u>\$5,058,496</u>	<u>\$5,477,505</u>	<u>8.28%</u>	8,180,956
TOTAL OPERATING EXPENDITURES	<u>\$16,137,350</u>	<u>\$17,089,438</u>	<u>5.90%</u>	<u>\$18,366,456</u>

**CAPITAL OUTLAY**

<u>PROGRAM/SERVICE</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 BUDGET</u>	<u>% CHANGE</u>
STREET	\$ -	\$ 18,300	100.00%
SOLID WASTE:			
TRANSFER STATION	11,500	327,004	2743.51%
RESIDENTIAL	89,700	17,326	-80.68%
LANDFILL	-	-	0.00%
RECYCLING	58,250	54,238	-6.89%
TOTAL SOLID WASTE	<u>\$159,450</u>	<u>\$398,568</u>	<u>149.96%</u>
WATER	425,573	506,684	19.06%
SEWER:			
STORMWATER	141,150	60,168	-57.37%
SLUDGE DISPOSAL	-	268,000	100.00%
PLANT OPERATIONS	85,000	1,429,237	1581.46%
LINE MAINTENANCE	321,000	60,063	-81.29%
MAIN STREET LEVEES	-	-	0.00%
TOTAL SEWER	<u>547,150</u>	<u>1,817,468</u>	<u>232.17%</u>
TOTAL CAPITAL OUTLAY	<u>\$ 1,132,173</u>	<u>\$ 2,741,020</u>	<u>142.10%</u>

**TOTAL EXPENDITURES**

<u>PROGRAM/SERVICE</u>	<u>PAGE NUMBER</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
STREET	57	\$2,231,659	\$2,449,038	9.74%	
SOLID WASTE:					
TRANSFER STATION	305	1,302,249	1,658,099	27.33%	
RESIDENTIAL	307	1,300,934	1,228,760	-5.55%	
LANDFILL	309	5,500	5,500	0.00%	
RECYCLING	311	679,743	737,529	8.50%	
TOTAL SOLID WASTE		<u>\$3,288,426</u>	<u>\$3,629,888</u>	<u>10.38%</u>	3,456,970
WATER	295	6,143,792	6,456,559	5.09%	6,728,530
SEWER:					
STORMWATER	279	781,393	712,799	-8.78%	
SLUDGE DISPOSAL	283	248,210	538,171	116.82%	
PLANT OPERATIONS	285	3,554,336	5,123,402	44.15%	
LINE MAINTENANCE	287	950,822	852,723	-10.32%	
MAIN STREET LEVEES	281	70,885	67,878	-4.24%	
TOTAL SEWER		<u>5,605,646</u>	<u>7,294,973</u>	<u>30.14%</u>	8,180,956
GRAND TOTAL		<u>\$17,269,523</u>	<u>\$19,830,458</u>	<u>14.83%</u>	<u>\$18,366,456</u>

INTERNAL SERVICE

**OPERATING EXPENDITURES**

<u>PROGRAM/SERVICE</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
DATA PROCESSING	\$281,220	\$339,190	20.61%	\$414,190
FLEET	1,124,746	1,170,071	4.03%	1,223,021
EMPLOYEE BENEFITS	3,370,500	3,017,093	-10.49%	3,020,843
RISK MANAGEMENT	558,444	591,700	5.96%	591,700
EQUIPMENT REPLACEMENT	-	-	0.00%	326,478
<b>TOTAL OPERATING EXPENDITURES</b>	<b><u>\$5,334,910</u></b>	<b><u>\$5,118,054</u></b>	<b><u>-4.06%</u></b>	<b><u>\$5,576,232</u></b>

**CAPITAL OUTLAY**

<u>PROGRAM/SERVICE</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 BUDGET</u>	<u>% CHANGE</u>
DATA PROCESSING	\$121,000	\$75,000	-38.02%
FLEET	39,000	66,875	71.47%
EMPLOYEE BENEFITS	-	-	0.00%
RISK MANAGEMENT	-	-	0.00%
EQUIPMENT REPLACEMENT	185,516	263,300	41.93%
<b>TOTAL CAPITAL OUTLAY</b>	<b><u>\$345,516</u></b>	<b><u>\$405,175</u></b>	<b><u>17.27%</u></b>

**TOTAL EXPENDITURES**

<u>PROGRAM/SERVICE</u>	<u>PAGE NUMBER</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
DATA PROCESSING	342	\$402,220	\$414,190	2.98%	\$414,190
FLEET	348	1,163,746	1,236,946	6.29%	1,223,021
EMPLOYEE BENEFITS	352	3,370,500	3,017,093	-10.49%	3,020,843
RISK MANAGEMENT	356	558,444	591,700	5.96%	591,700
EQUIPMENT REPLACEMENT	360	185,516	263,300	41.93%	326,478
<b>GRAND TOTAL</b>		<b><u>\$5,680,426</u></b>	<b><u>\$5,523,229</u></b>	<b><u>-2.77%</u></b>	<b><u>\$5,576,232</u></b>

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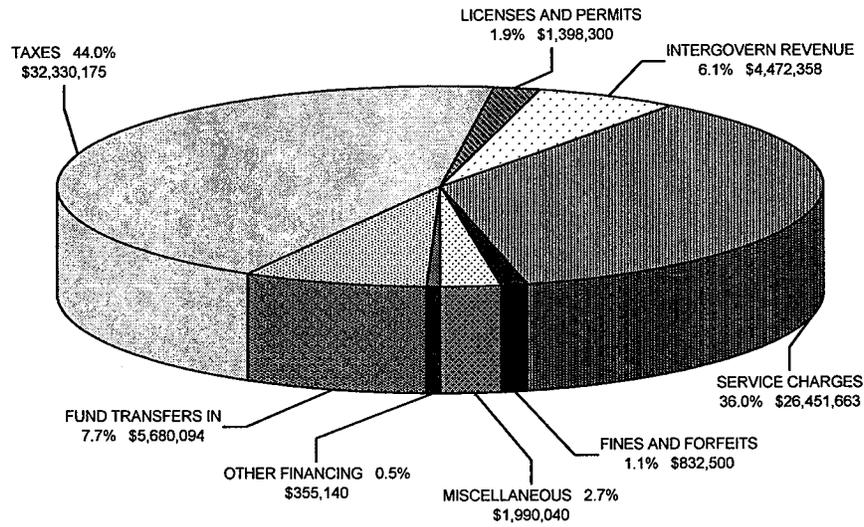
# **SUMMARY OF REVENUE AND EXPENSES BY FUND AND FUND TYPES**

COMBINED STATEMENT OF REVENUES COLLECTED, EXPENDITURES PAID  
AND CHANGES IN GOVERNMENTAL FUND BALANCES  
GENERAL, SPECIAL REVENUE, DEBT SERVICE AND CAPITAL PROJECTS FUND TYPES  
ENTERPRISE AND INTERNAL SERVICE FUND TYPES

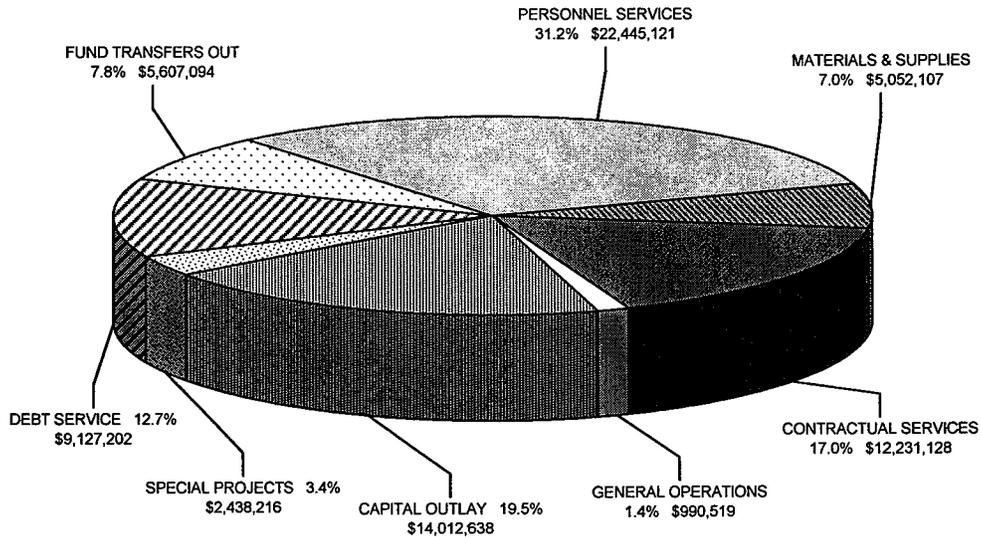
	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
REVENUES COLLECTED:				
TAXES	\$29,400,897	\$31,423,027	\$30,203,473	\$32,330,175
LICENSES AND PERMITS	1,405,056	1,374,588	1,383,700	1,398,300
INTERGOVERN REVENUE	5,688,248	4,727,569	2,863,061	4,472,358
SERVICE CHARGES	19,506,730	20,656,389	21,621,997	26,451,663
FINES AND FORFEITS	795,834	846,295	833,000	832,500
MISCELLANEOUS	2,881,427	2,371,536	1,750,511	1,990,040
OTHER FINANCING	<u>887,247</u>	<u>2,380,033</u>	<u>361,774</u>	<u>355,140</u>
TOTAL REVENUE	\$60,565,439	\$63,779,437	\$59,017,516	\$67,830,176
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$20,902,714	\$20,907,333	\$21,771,377	\$22,445,121
MATERIALS & SUPPLIES	3,990,028	4,329,137	4,468,782	5,052,107
CONTRACTUAL SERVICES	10,670,600	11,133,274	12,446,461	12,231,128
GENERAL OPERATIONS	596,173	834,325	971,070	990,519
CAPITAL OUTLAY	14,548,316	13,360,092	3,147,150	14,012,638
SPECIAL PROJECTS	3,324,019	3,726,402	2,870,614	2,438,216
DEBT SERVICE	<u>7,549,401</u>	<u>10,197,872</u>	<u>9,105,271</u>	<u>9,127,202</u>
TOTAL EXPENSES	<u>\$61,581,251</u>	<u>\$64,488,435</u>	<u>\$54,780,725</u>	<u>\$66,296,931</u>
FUND TRANSFERS IN *	4,076,530	3,399,854	2,535,901	5,680,094
FUND TRANSFERS OUT *	5,492,195	3,772,493	3,198,855	5,607,094
PROJECTED REVENUE				
OVER(UNDER) BUDGET			10,050,239	-
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(10,953,426)	-
RESERVED FUND BALANCE				
DECREASE(INCREASE)			205,022	(417,655)
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)			(244,336)	(232,647)
BEGINNING UNRESERVED FUND				
BALANCE			12,753,529	15,384,865
ENDING UNRESERVED FUND				
BALANCE			<u>15,384,865</u>	<u>16,340,808</u>
EMERGENCY RESERVE FUND			<u>6,238,088</u>	<u>6,470,735</u>

\* Eliminates interfund transfers between annually budgeted governmental funds.

## TOTAL BUDGET 2011-2012 RESOURCES



## TOTAL BUDGET 2011-2012 EXPENDITURES

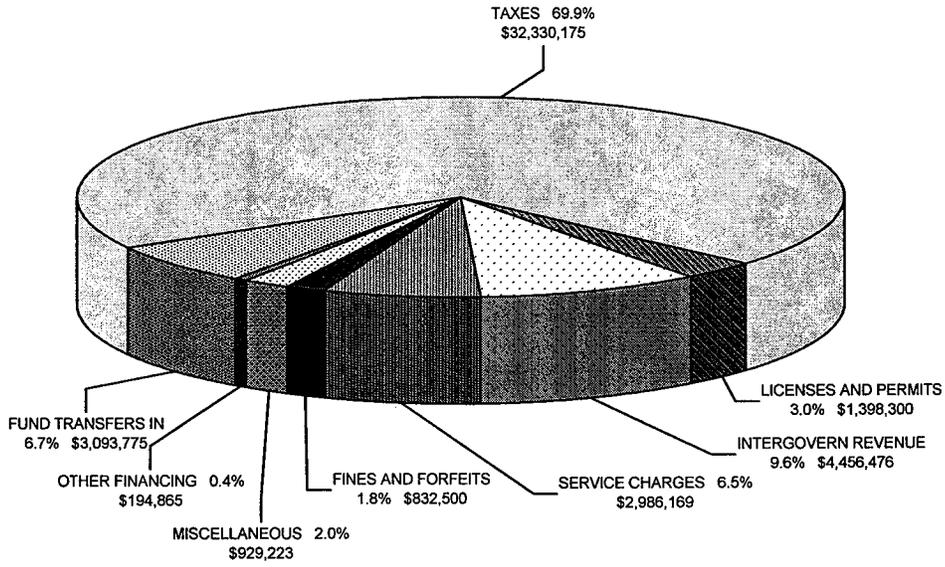


COMBINED STATEMENT OF REVENUES COLLECTED, EXPENDITURES PAID  
AND CHANGES IN GOVERNMENTAL FUND BALANCES  
GENERAL, SPECIAL REVENUE, DEBT SERVICE AND CAPITAL PROJECTS FUND TYPES

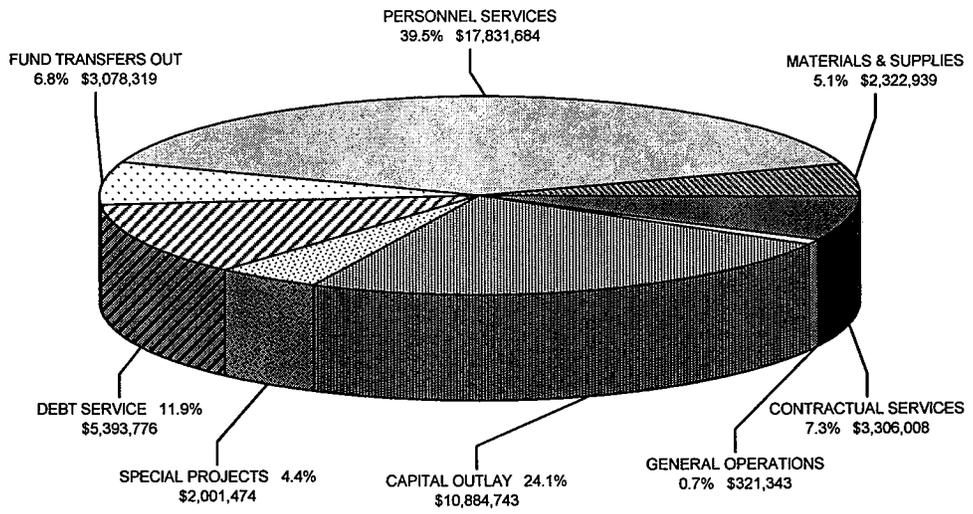
	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
REVENUES COLLECTED:				
TAXES	\$29,400,897	\$31,423,027	\$30,203,473	\$32,330,175
LICENSES AND PERMITS	1,405,056	1,374,588	1,383,700	1,398,300
INTERGOVERN REVENUE	5,508,151	4,537,780	2,847,179	4,456,476
SERVICE CHARGES	2,271,509	3,243,934	2,621,668	2,986,169
FINES AND FORFEITS	795,834	846,295	833,000	832,500
MISCELLANEOUS	1,581,585	1,170,029	884,250	929,223
OTHER FINANCING	<u>432,720</u>	<u>389,517</u>	<u>230,020</u>	<u>194,865</u>
<b>TOTAL REVENUE</b>	<b>\$41,395,752</b>	<b>\$42,985,170</b>	<b>\$39,003,290</b>	<b>\$43,127,708</b>
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$16,509,180	\$16,592,741	\$17,423,336	\$17,831,684
MATERIALS & SUPPLIES	1,966,873	2,070,925	2,088,196	2,322,939
CONTRACTUAL SERVICES	2,881,690	2,980,830	3,166,067	3,306,008
GENERAL OPERATIONS	286,888	248,315	310,134	321,343
CAPITAL OUTLAY	12,098,482	7,559,163	1,669,461	10,884,743
SPECIAL PROJECTS	2,902,551	3,336,935	2,604,506	2,001,474
DEBT SERVICE	<u>3,279,046</u>	<u>6,039,559</u>	<u>5,565,216</u>	<u>5,393,776</u>
<b>TOTAL EXPENSES</b>	<b><u>\$39,924,710</u></b>	<b><u>\$38,828,468</u></b>	<b><u>\$32,826,916</u></b>	<b><u>\$42,061,967</u></b>
FUND TRANSFERS IN *	1,075,420	492,990	19,268	3,093,775
FUND TRANSFERS OUT *	5,394,933	3,757,353	3,179,587	3,078,319
PROJECTED REVENUE				
OVER(UNDER) BUDGET			7,576,889	-
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(9,847,076)	-
RESERVED FUND BALANCE				
DECREASE(INCREASE)			231,571	(1,998)
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)			(244,336)	(128,694)
BEGINNING UNRESERVED FUND				
BALANCE			9,742,477	10,475,580
ENDING UNRESERVED FUND				
BALANCE			<u>10,475,580</u>	<u>11,426,085</u>
EMERGENCY RESERVE FUND			<u>4,407,669</u>	<u>4,536,363</u>

\* Eliminates interfund transfers between annually budgeted governmental funds.

## GOVERNMENTAL FUNDS 2011-2012 RESOURCES



## GOVERNMENTAL FUNDS 2011-2012 EXPENDITURES

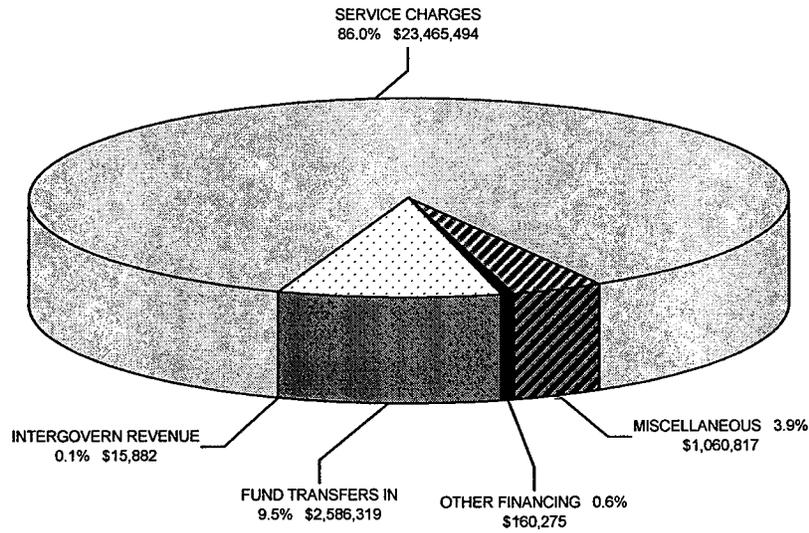


City of Cape Girardeau, Missouri  
**COMBINED STATEMENT OF REVENUES COLLECTED, EXPENDITURES PAID  
AND CHANGES IN PROPRIETARY FUND TYPES  
ENTERPRISE AND INTERNAL SERVICE FUND TYPES**

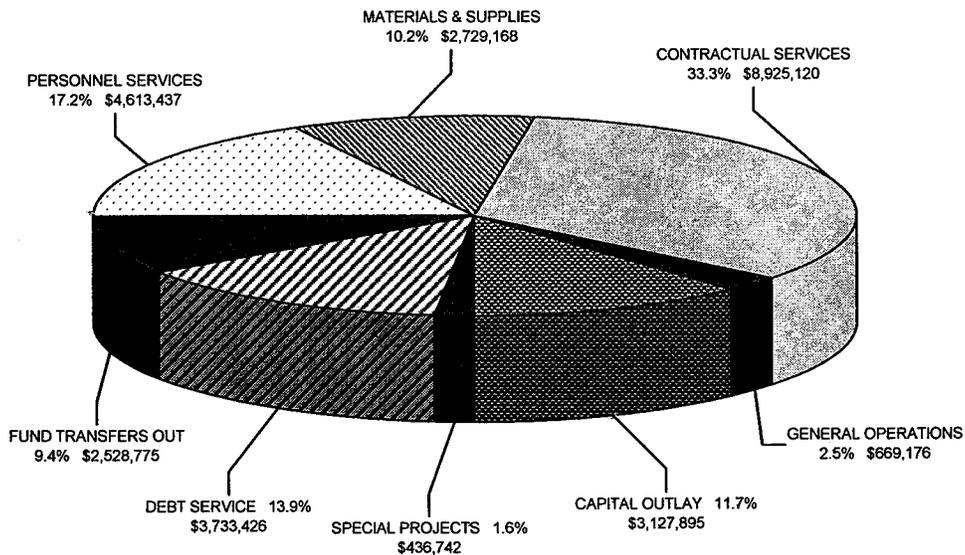
	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>PROPOSED</u>
<b>REVENUES COLLECTED:</b>				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	180,097	189,789	15,882	15,882
SERVICE CHARGES	17,235,221	17,412,455	19,000,329	23,465,494
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	1,299,842	1,201,507	866,261	1,060,817
OTHER FINANCING	<u>454,527</u>	<u>1,990,516</u>	<u>131,754</u>	<u>160,275</u>
<b>TOTAL REVENUE</b>	<b>\$19,169,687</b>	<b>\$20,794,267</b>	<b>\$20,014,226</b>	<b>\$24,702,468</b>
<b>EXPENSE OBJECT:</b>				
PERSONNEL SERVICES	\$ 4,393,534	\$ 4,314,592	\$ 4,348,041	\$ 4,613,437
MATERIALS & SUPPLIES	2,023,155	2,258,212	2,380,586	2,729,168
CONTRACTUAL SERVICES	7,788,910	8,152,444	9,280,394	8,925,120
GENERAL OPERATIONS	309,285	586,010	660,936	669,176
CAPITAL OUTLAY	2,449,834	5,800,929	1,477,689	3,127,895
SPECIAL PROJECTS	421,468	389,467	266,108	436,742
DEBT SERVICE	<u>4,270,355</u>	<u>4,158,313</u>	<u>3,540,055</u>	<u>3,733,426</u>
<b>TOTAL EXPENSES</b>	<b>\$21,656,541</b>	<b>\$25,659,967</b>	<b>\$21,953,809</b>	<b>\$24,234,964</b>
FUND TRANSFERS IN *	3,001,110	2,906,864	2,516,633	2,586,319
FUND TRANSFERS OUT *	97,262	15,140	19,268	2,528,775
PROJECTED REVENUE OVER(UNDER) BUDGET			2,473,350	-
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(1,106,350)	-
RESERVED FUND BALANCE DECREASE (INCREASE)			(26,549)	(415,657)
EMERGENCY RESERVE FUND BALANCE DECREASE (INCREASE)			-	(103,953)
BEGINNING UNRESERVED FUND BALANCE			3,011,052	4,909,285
ENDING UNRESERVED FUND BALANCE			<u>4,909,285</u>	<u>4,914,723</u>
EMERGENCY RESERVE FUND			<u>1,830,419</u>	<u>1,934,372</u>

\* Eliminates interfund transfers between enterprise funds.

## PROPRIETARY FUNDS 2011-2012 RESOURCES



## PROPRIETARY FUNDS 2011-2012 EXPENDITURES



ALL FUNDS REVENUE

BUDGET BY FUND

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>BUDGET</u>
GENERAL FUND	\$23,516,398	\$24,012,216	\$23,559,795	\$24,033,570
CONVENTION/VISITORS	1,763,788	1,801,227	1,741,920	1,735,264
AIRPORT FUND	1,557,477	1,885,124	1,467,219	1,228,808
DOWNTOWN BUS DISTRICT	25,410	23,137	22,325	25,825
PARKS & RECREATION	1,648,536	1,879,432	2,145,194	2,280,279
HOUSING DEVELOPMENT GRANTS	436,437	499,667	648,159	185,000
HEALTH	339,435	333,392	334,015	333,680
MOTOR FUEL TAX	1,406,089	1,346,994	1,332,208	1,363,982
CAP IMPR SALES TAX - FLOOD	2,807	2,311	-	-
CAP IMPR SALES TAX - WATER	2,408,378	2,310,643	2,290,700	3,726,802
CAP IMPR SALES TAX - SEWER	2,170,073	2,199,083	2,202,700	3,373,252
GENERAL LONG TERM BOND	376,493	301,822	299,202	35,950
GENERAL CAPITAL IMPROV	1,598,633	99,283	6,000	-
STREET IMPROVEMENT	37,773	37,568	20,500	13,145
SURFACE TRANS PROG-URBAN PROJ FD	204,774	19,103	-	2,165,469
CDBG GRANTS	337,263	426,071	-	675
TRANSPORTATION SALES TAX	139,143	162,723	67,500	34,578
TRANSPORTATION SALES TAX II	241,805	144,374	47,800	32,663
TRANSPORTATION SALES TAX III	4,784,129	6,231,902	3,383,000	427,663
TRANSPORTATION SALES TAX IV	-	-	-	4,533,723
FIRE SALES TAX FUND	2,083,749	2,116,933	2,123,310	2,159,611
PUBLIC SAFETY TRUST FUND	2,168,998	2,146,672	2,142,674	2,162,399
PARK/STORMWATER SALES TAX -OPERATIOI	714,024	1,099,288	1,065,180	1,115,151
PARK/STORMWATER SALES TAX -CAPITAL	2,976,934	3,725,441	3,191,000	3,935,702
CASINO REVENUE FUND	-	-	-	260,000
PARK IMPROVEMENTS	416,171	128,988	-	-
SEWER OPERATIONS	6,154,460	5,691,405	5,711,756	10,196,740
WATER OPERATIONS	6,266,779	6,146,968	6,491,055	6,728,530
SOLID WASTE	3,383,579	5,280,163	3,261,082	3,456,970
GOLF COURSE	499,500	529,539	571,174	610,126
SOFTBALL COMPLEX	518,286	632,656	664,345	720,189
DATA PROCESSING	372,538	364,177	402,100	414,190
FLEET MANAGEMENT	1,175,447	1,167,363	1,171,000	1,223,021
EMPLOYEE BENEFITS	2,765,297	2,957,315	3,370,500	3,020,843
RISK MANAGEMENT	585,967	569,593	558,444	591,700
EQUIPMENT REPLACEMENT	467,649	361,952	329,403	326,478
VISION 2000	159	114	-	-
TOTAL REVENUE	<u>\$73,544,378</u>	<u>\$76,634,639</u>	<u>\$70,621,260</u>	<u>\$82,451,978</u>
LESS TRANSFERS	<u>4,076,531</u>	<u>3,399,856</u>	<u>2,535,901</u>	<u>5,680,094</u>
NET REVENUE	<u><u>\$69,467,847</u></u>	<u><u>\$73,234,783</u></u>	<u><u>\$68,085,359</u></u>	<u><u>\$76,771,884</u></u>

ALL FUNDS EXPENSE

BUDGET BY FUND

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>BUDGET</u>
GENERAL FUND	\$23,456,326	\$23,394,252	\$23,523,004	\$24,031,341
CONVENTION/VISITORS	1,805,794	2,027,387	1,790,740	1,777,763
AIRPORT FUND	1,605,954	1,885,094	1,467,219	1,228,808
DOWNTOWN BUS DISTRICT	62,292	23,710	22,325	25,825
PARKS & RECREATION	1,648,737	1,675,012	2,145,194	2,245,279
HOUSING DEVELOPMENT GRANTS	431,798	508,509	648,159	185,000
HEALTH	314,703	319,263	334,015	333,680
MOTOR FUEL TAX	1,440,462	1,325,582	1,320,000	1,320,000
CAP IMPR SALES TAX-FLOOD	3,523	2,605	-	-
CAP IMPR SALES TAX-WATER	3,386,442	1,803,682	1,768,839	1,892,167
CAP IMPR SALES TAX-SEWER	2,243,565	1,788,183	1,740,899	1,666,914
GENERAL LONG TERM BOND	385,730	306,946	300,834	33,952
GENERAL CAPITAL IMPROV	1,592,983	123,970	-	-
CORP FLOOD PROJECT	-	-	-	-
STREET IMPROVEMENT	150,074	143	-	-
SURFACE TRANS PROG-URBAN PROJ FD	70,000	7,838	-	2,639,000
CDBG GRANTS	350,428	428,685	-	-
TRANSPORTATION SALES TAX	312,304	140,607	135,893	130,953
TRANSPORTATION SALES TAX II	330,135	1,143,750	-	32,663
TRANSPORTATION SALES TAX III	6,925,506	5,502,783	1,238,369	2,174,631
TRANSPORTATION SALES TAX IV	-	-	-	5,100,000
FIRE SALES TAX FUND	2,093,111	2,089,485	2,120,774	2,157,111
PUBLIC SAFETY TRUST FUND	2,333,955	2,467,531	2,114,476	2,193,720
PARK/STORMWATER SALES TAX -OPERATIOI	582,590	934,897	1,115,245	1,131,768
PARK/STORMWATER SALES TAX -CAPITAL	2,156,631	3,857,167	3,288,361	3,521,419
CASINO REVENUE FUND	-	-	-	260,000
PARK IMPROVEMENTS	520,277	284,086	-	-
SEWER OPERATIONS	6,406,958	7,932,820	5,605,646	9,808,673
WATER OPERATIONS	5,912,250	5,961,793	6,143,792	6,456,559
SOLID WASTE	3,092,671	5,401,987	3,288,426	3,629,888
GOLF COURSE	499,466	523,159	571,174	610,126
SOFTBALL COMPLEX	518,233	634,924	664,345	720,189
DATA PROCESSING	368,723	407,087	402,220	414,190
FLEET MANAGEMENT	1,171,012	1,322,286	1,183,014	1,252,021
EMPLOYEE BENEFITS	2,256,223	2,255,175	3,370,500	3,017,093
RISK MANAGEMENT	608,068	665,830	558,444	591,700
EQUIPMENT REPLACEMENT	938,904	570,046	185,516	263,300
VISION 2000	26	-	-	-
TOTAL EXPENSES	\$75,975,854	\$77,716,274	\$67,047,423	\$80,845,733
LESS TRANSFERS	5,492,195	3,772,493	3,198,855	5,607,094
NET EXPENSE	<u>\$70,483,659</u>	<u>\$73,943,781</u>	<u>\$63,848,568</u>	<u>\$75,238,639</u>

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**GENERAL FUND  
BUDGET HIGHLIGHTS**

**SIGNIFICANT OPERATING CHANGES**

**Human Resources** – Budget reflects the contracting of payroll preparation services to an outside vendor at an estimated annual cost of \$25,000. This would result in a full-time personnel coordinator position being changed to a part-time position which would produce an annual savings of approximately \$24,670.

**Interdepartmental** – Planning Services, Engineering, and Street personnel costs that were charged to other City projects were included in this division's personnel costs in previous years. These costs are charged to the respective divisions in this budget. This change results in a \$669,000 personnel cost reduction in this year's Interdepartmental budget.

**Planning Services** – This budget provides that Planning Services assume a greater portion of the Development Services Director's personnel costs and all division personnel costs associated with services charged to other City projects. Previously Planning Services personnel costs that were charged to other City projects were included as part of Interdepartmental personnel costs. These changes result in an additional \$107,198 of personnel costs being reflected in this year's Planning Services budget.

**Inspection Services** – This budget reflects the replacement of a plan review specialist position with a property maintenance inspector position and the reduction of a certified code inspector position to a code inspector position. No significant personnel cost increases resulted from these changes. An additional \$20,000 was included in this budget for contract labor for plan review services.

**Engineering** – This budget provides that Engineering assume no portion of the Development Services Director's personnel costs and all of the division personnel costs associated with services charged to other City projects. In the previous year a third of the Development Services Director's personnel costs were charged to Engineering and all division personnel costs that were charged to other City projects were included as part of Interdepartmental personnel costs. These changes result in net additional personnel costs of \$432,529 being reflected in this year's Engineering budget.

**Police** – During the previous year two patrolmen positions were changed to new station commander positions. This budget reflects the addition of two additional patrolmen. The impact of these changes to this year's personnel costs is approximately \$92,900. This budget also reflects a \$61,445 reduction in grant funded programs and an additional \$4,200 for fees to use an on-line data base of pawn shops that will be used to search for stolen items.

**Fire** – Budget reflects an increased overtime allowance of \$25,000 at a total cost of \$31,738.

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## **SIGNIFICANT OPERATING CHANGES (cont.)**

**Street**– This budget provides that all of the division personnel costs associated with services charged to other City projects are included in this division. Previously all division personnel costs that were charged to other City projects were included as part of Interdepartmental personnel costs. This change results in an additional \$111,000 of personnel costs being reflected in this year's Street budget.

**Park Maintenance** – Budget reflects additional hours for part-time labor (.35 FTE) at a total cost of \$6,479.

**Electricity and Vehicle Fuel Costs** - General Fund budget reflects an additional \$51,702 or 11.25% for electricity costs as a result of a significant rate increase by it's electricity provider and an additional \$118,961 or 33.88% for vehicle fuel costs based on projected per gallon fuel prices of \$3.50 and \$3.75 for unleaded gas and diesel, respectively.

## **REVENUE/RATE INCREASES**

No revenue rate increases are included in this budget. As new activities arise during the year, user fees may be charged to offset operating costs.

## **REVENUE/EXPENDITURE PROJECTIONS**

The following assumptions were used for the proposed budget for the fiscal year ending June 30, 2011 and projections for the following five years.

Inflation is projected to be 2% during the entire 6-year period.

Sales tax for the fiscal year ending June 30, 2012 is projected be 1% above the current fiscal year's projected revenues which is projected to increase 1% over the previous year. Sales tax is projected to increase 2.75% per year thereafter.

Cable Franchise Tax is projected at 3.75% above projected year ending June 30, 2011 levels for the fiscal year ending June 30, 2012 and to increase 3.0% annually during the following five years.

Real Estate and Property Tax assessed valuations are projected to grow at 1.0% and 0.0% respectively for the fiscal year ending June 30, 2012 and 2.0% annually for the following five years. No tax levy increases are assumed in any of the years.

Franchise Tax from AmerenUE is projected for the fiscal year ending June 30, 2012 using electric usage for the fiscal year ending June 30, 2010 and natural gas usage for the 2010 calendar year and rates currently in effect. Revenues are projected to increase 2% per year thereafter.

Court Revenue is projected slightly below actual amounts received during fiscal year ending June 30, 2010 and projected to grow at the rate of inflation for the remaining 5 years.

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## **REVENUE/EXPENDITURE PROJECTIONS (cont.)**

All other fees and licenses that are allowed to be adjusted without voter approval are projected to grow at the rate of inflation for the remaining 5 years. The remaining fees and licenses are maintained at current levels.

Operating expenditures, excluding personnel costs and internal equipment rent, are projected grow at the rate of inflation in years following fiscal year ending June 30, 2011. Personnel expenditures are projected to include cost of living increases equal to the inflation rate in the fiscal years after June 30, 2012. Costs for health and dental insurance are projected to grow 6% and 3% annually, respectively, during these years.

Internal equipment rent expense is projected to remain at June 30, 2012 levels during the following five years.

No capital expenditures are projected in years following 2012.

Motor Fuel Fund transfers received by the General Fund for operations total \$970,000 for fiscal year ending June 30, 2012 and are projected to be maintained at that level over the following five years.

Fire Sales Tax Fund transfers received by the General Fund for operations total \$2,157,111 for fiscal year ending June 30, 2012 and are projected to grow 2.75% annually over the remaining five years.

Public Safety Trust Fund transfers received by the General Fund for operations total \$1,078,556 for fiscal year ending June 30, 2012 and are projected to grow 2.75% annually over the remaining five years.

Public Safety Trust Fund transfers received by the General Fund for matches for the SAFER grant total \$130,734 for fiscal year ending June 30, 2012 and are projected to increase to \$198,540 by the end of the remaining five years

Transfers to the Public Safety Trust Fund total \$2,157,111 for fiscal year ending June 30, 2012 and are projected to grow 2.75% annually over the remaining five years.

Transfers to the Casino Revenue Fund total \$260,000 for fiscal year ending June 30, 2012 and are projected to remain at that level over the remaining five years.

Transfers to Airport, Parks and Recreation, and Softball Complex funds are made at levels to enable them to have balanced budgets.

Unreserved fund balance is projected to increase slightly from \$1,151,662 at the end of the fiscal year ending June 30, 2012 to \$1,166,362 by the end of fiscal year ending June 30, 2017.

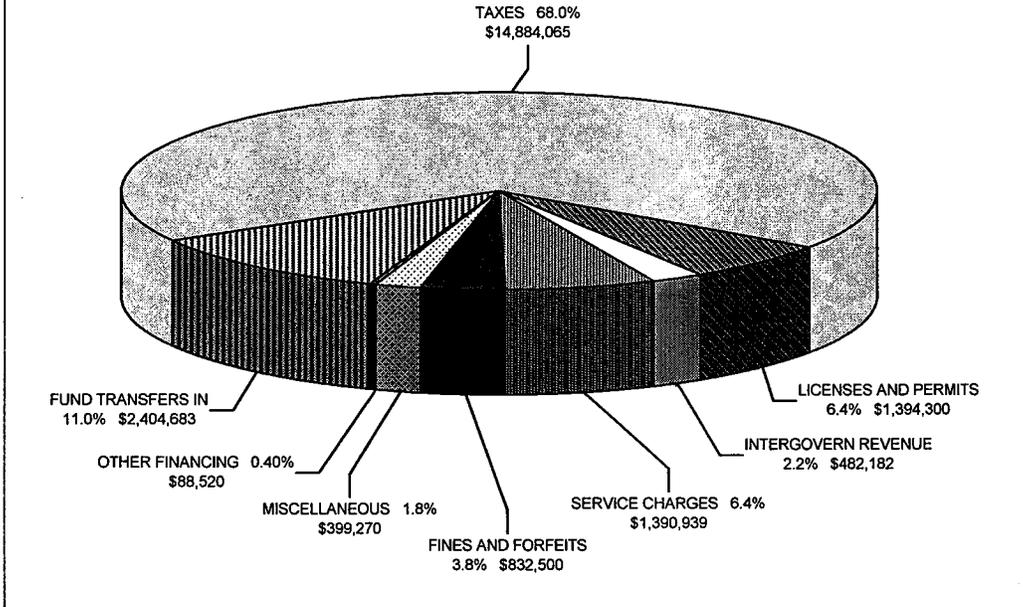
The fund balance reserved for emergency is kept at 15% of annually budgeted operating expenses during the six year period as required by City Charter.

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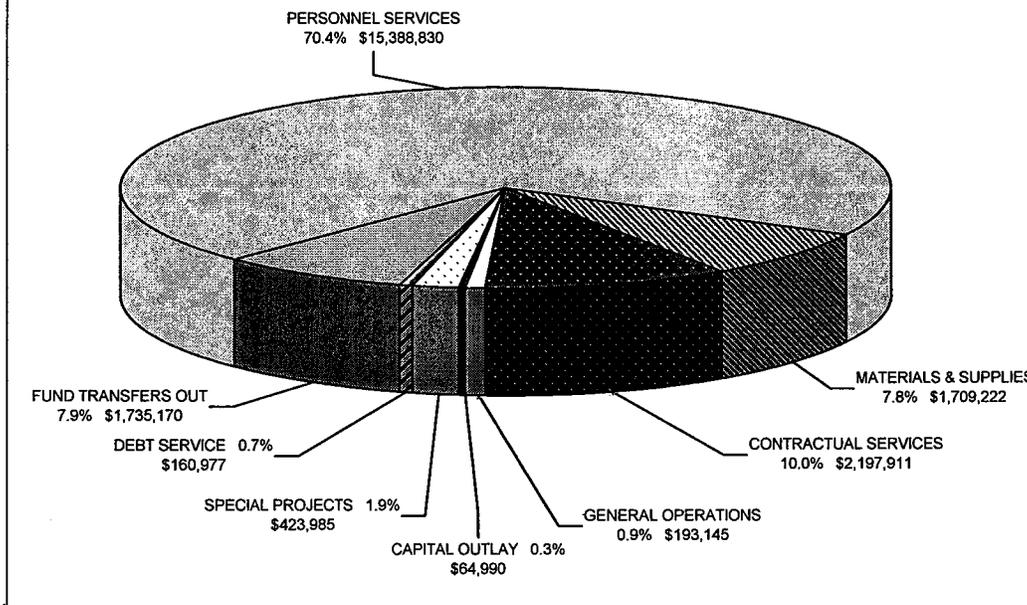
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## GENERAL FUND 2011-2012 RESOURCES



## GENERAL FUND 2011-2012 EXPENDITURES



GENERAL FUND  
BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$13,963,647	\$14,368,876	\$14,412,898	\$14,884,065
LICENSES AND PERMITS	1,400,409	1,373,909	1,379,700	1,394,300
INTERGOVERN REVENUE	1,109,336	950,352	590,465	482,182
SERVICE CHARGES	1,414,898	1,527,651	1,400,696	1,390,939
FINES AND FORFEITS	795,834	846,295	833,000	832,500
MISCELLANEOUS	411,672	413,786	392,094	399,270
OTHER FINANCING	<u>82,168</u>	<u>99,528</u>	<u>82,652</u>	<u>88,520</u>
 TOTAL REVENUE	 \$19,177,964	 \$19,580,397	 \$19,091,505	 \$19,471,776
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$14,587,733	\$14,615,352	\$15,100,122	\$15,388,830
MATERIALS & SUPPLIES	1,391,096	1,530,835	1,499,200	1,709,222
CONTRACTUAL SERVICES	1,950,541	1,980,522	2,066,945	2,197,911
GENERAL OPERATIONS	181,730	133,956	185,625	193,145
CAPITAL OUTLAY	207,312	109,167	20,450	64,990
SPECIAL PROJECTS	845,748	695,409	479,426	423,985
DEBT SERVICE	<u>199,972</u>	<u>174,721</u>	<u>166,847</u>	<u>160,977</u>
 TOTAL EXPENSES	 <u>\$19,364,132</u>	 <u>\$19,239,962</u>	 <u>\$19,518,615</u>	 <u>\$20,139,060</u>
 FUND TRANSFERS IN	 4,338,434	 4,431,819	 4,468,290	 4,561,794
FUND TRANSFERS OUT	4,092,194	4,154,290	4,004,389	3,892,281
 PROJECTED REVENUE				
OVER(UNDER) BUDGET			979,500	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(406,500)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)			(284,368)	(119,881)
BEGINNING UNRESERVED FUND				
BALANCE			943,891	1,269,314
ENDING UNRESERVED FUND				
BALANCE			<u>1,269,314</u>	<u>1,151,662</u>
 EMERGENCY RESERVE FUND			 <u>3,615,764</u>	 <u>3,735,645</u>

GENERAL FUND  
BUDGET PROJECTIONS

	<u>2012-13</u> <u>PROJECTED</u>	<u>2013-14</u> <u>PROJECTED</u>	<u>2014-15</u> <u>PROJECTED</u>	<u>2015-16</u> <u>PROJECTED</u>	<u>2016-17</u> <u>PROJECTED</u>
<b>REVENUE SOURCE:</b>					
TAXES	\$15,249,946	\$15,625,247	\$16,010,214	\$16,405,100	\$16,810,168
LICENSES AND PERMITS	1,429,388	1,465,427	1,502,443	1,540,462	1,579,512
INTERGOVERN REVENUE	455,087	466,255	477,698	489,423	501,437
SERVICE CHARGES	1,418,653	1,452,416	1,486,998	1,522,415	1,558,693
FINES AND FORFEITS	849,000	865,830	882,997	900,507	918,367
MISCELLANEOUS	398,404	399,379	400,402	401,446	402,360
OTHER FINANCING	90,828	93,249	95,793	98,465	101,273
<b>TOTAL REVENUE</b>	<b>\$19,891,306</b>	<b>\$20,367,803</b>	<b>\$20,856,545</b>	<b>\$21,357,818</b>	<b>\$21,871,810</b>
<b>EXPENSE OBJECT:</b>					
PERSONNEL SERVICES	\$15,772,476	\$16,169,221	\$16,578,900	\$17,002,075	\$17,439,336
MATERIALS & SUPPLIES	1,720,074	1,754,475	1,789,565	1,825,356	1,861,863
CONTRACTUAL SERVICES	2,236,317	2,275,491	2,315,449	2,356,206	2,397,778
GENERAL OPERATIONS	197,008	200,948	204,967	209,066	213,247
CAPITAL OUTLAY	-	-	-	-	-
SPECIAL PROJECTS	432,465	441,114	449,936	458,935	468,114
DEBT SERVICE	158,607	160,679	157,289	158,149	159,559
<b>TOTAL EXPENSES</b>	<b>\$20,516,947</b>	<b>\$21,001,928</b>	<b>\$21,496,106</b>	<b>\$22,009,787</b>	<b>\$22,539,897</b>
FUND TRANSFERS IN	4,684,652	4,789,254	4,892,181	4,997,894	5,106,470
FUND TRANSFERS OUT	3,971,889	4,062,518	4,155,454	4,250,785	4,356,401
<b>PROJECTED REVENUE OVER(UNDER) BUDGET</b>					
<b>PROJECTED EXPENDITURES UNDER(OVER) BUDGET</b>					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	(69,632)	(88,646)	(90,448)	(93,809)	(96,786)
BEGINNING UNRESERVED FUND BALANCE	1,151,662	1,169,152	1,173,117	1,179,835	1,181,166
ENDING UNRESERVED FUND BALANCE	<u>1,169,152</u>	<u>1,173,117</u>	<u>1,179,835</u>	<u>1,181,166</u>	<u>1,166,362</u>
EMERGENCY RESERVE FUND	<u>3,805,277</u>	<u>3,893,923</u>	<u>3,984,371</u>	<u>4,078,180</u>	<u>4,174,966</u>

GENERAL FUND REVENUE

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
Real Estate Tax	\$1,240,428	\$1,257,765	\$1,268,955	\$1,287,282
Personal Property Tax	294,813	279,741	281,765	275,992
Railroad & Utility Tax	46,180	49,211	49,211	51,373
Intangible Tax	7,008	2,188	4,000	2,300
Delinquent Real Estate Tax	29,885	31,916	29,300	31,916
Delinquent Personal Prop Tax	13,479	13,487	12,800	13,487
Public Utility Franchise Tax	2,841,360	2,778,434	2,772,653	3,048,000
Local Telephone Franchise Tax	216,972	247,628	217,500	221,200
Cable T.V. Franchise Tax	362,682	364,754	379,050	394,000
P.I.L.O.T. - Franchise Tax	142,947	447,303	459,194	490,966
General Sales Tax	8,594,225	8,727,776	8,766,270	8,903,205
Cigarette Tax	161,100	154,329	159,000	150,000
Penalty on Delinquent R.E. Tax	8,758	10,194	9,200	10,194
Penalty on Delinquent P.P. Tax	3,810	4,150	4,000	4,150
	<u>13,963,647</u>	<u>14,368,876</u>	<u>14,412,898</u>	<u>14,884,065</u>
General Business License	1,163,490	1,156,242	1,161,000	1,207,000
Liquor Licenses	64,787	68,399	65,000	66,000
Trade Licenses	23,109	23,845	23,000	24,000
Security Guard Licenses	3,701	2,625	2,700	2,500
Building Permits	86,592	71,516	70,000	46,500
Plumbing & Sewer Permits	15,274	8,654	14,500	7,500
Electrical Permits	26,948	27,991	29,500	21,000
Other Permits	16,508	14,637	14,000	19,800
	<u>1,400,409</u>	<u>1,373,909</u>	<u>1,379,700</u>	<u>1,394,300</u>
Historic Preservation Grant	-	9,250	-	-
Citizens Corps Grant	20,779	24,134	-	-
FEMA - 2008 Ice Storm	1,684	-	-	-
FEMA - Miss River Flooding	3,618	-	-	-
FEMA September 2008 DIS #1805	124,199	-	-	-
FEMA -2009 Winter Storm	188,622	-	-	-
FEMA Operating Grant	116,637	97,795	-	-
Police Grants	375,536	414,959	484,013	403,237
Police Dept of Justice Capital Grants	-	5,860	-	-
Police Capital Grants	3,211	5,111	-	-
Police Capital Grants	-	35,278	-	-
Police Capital Grants	-	37,838	-	-
FEMA Capital Grant	3,920	-	-	-
FEMA Capital Grant	60,408	2,056	-	-
FEMA Capital Grant	934	17,122	-	-
FEMA Capital Grant	4,548	-	-	-
FEMA Capital Grant	3,750	-	-	-
Dept of Trans. - Capital Grant	26,698	68,106	-	-
SEMA Disaster Grant	50,015	1,778	-	-
Other State Grants	84,458	-	-	-
Fire Grants	-	-	66,402	37,995
SEMO Reg Planning Comm. Grant	-	139,995	-	-
FY 08 Assistance to Firefighters G	-	50,590	-	-
County Business Surtax	40,319	40,480	40,050	40,950
	<u>1,109,336</u>	<u>950,352</u>	<u>590,465</u>	<u>482,182</u>

GENERAL FUND REVENUE

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
Capaha Field Usage	27,892	28,729	29,591	30,467
Misc. Fees-Grave Openings	27,100	29,165	25,000	29,500
Cemetery Plot Sales	9,750	9,250	9,000	9,000
Municipal Court Summons	4,797	4,606	4,500	3,500
Engineering Fees	56,074	9,538	13,000	15,000
Inspection Fees	55,062	31,721	37,150	28,550
Planning Services Fees	10,934	4,181	4,500	4,400
Cost of Items Resold	-	-	(1,000)	-
Mosquito Fogging Fees	9,800	10,100	10,400	10,700
Outside Fire Protection	23,500	23,000	23,000	23,000
Court Costs	90,958	90,470	90,000	90,000
DWI Recoupment Fee	4,732	5,914	5,500	5,250
	<u>320,599</u>	<u>246,674</u>	<u>250,641</u>	<u>249,367</u>
Municipal Court Fines	788,203	838,110	825,000	825,000
Returned Check Charge	7,631	8,185	8,000	7,500
	<u>795,834</u>	<u>846,295</u>	<u>833,000</u>	<u>832,500</u>
Interest on Sales Tax	9,166	-	-	-
Interest on Overnight Investments	38,822	74,754	66,000	56,250
Interest on Interfund Advances	75,743	57,466	34,497	33,970
Interest on Taxes from County	700	37	-	-
Interest on Invested Bond Proceed	5,335	191	-	-
Interest on Special Assessment	2,543	3,887	3,000	3,500
Office Space Rental	185,587	182,880	184,980	190,529
Railroad Lease	28,388	29,240	30,117	31,021
Special Projects	6,458	11,080	6,500	13,000
Accounts Payable Rebates	-	-	-	41,000
General Miscellaneous	58,945	54,340	67,000	30,000
Cash Overages & Shortages	(15)	(89)	-	-
	<u>411,672</u>	<u>413,786</u>	<u>392,094</u>	<u>399,270</u>
Proceeds from Sale of Assets	3,387	43,975	-	-
Compensation for Damages	28,548	-	-	-
Advance Repayments	39,254	41,241	73,652	71,520
Demolition Assessment	4,720	7,023	5,000	8,000
Weed Abatements	6,259	7,289	4,000	9,000
	<u>82,168</u>	<u>99,528</u>	<u>82,652</u>	<u>88,520</u>
Project Personnel Costs	968,823	1,147,787	1,020,655	1,026,397
Project Overhead Costs	98,069	103,166	100,050	85,725
Project Equipment Costs	10,078	13,126	12,000	12,000
Tax Collection Fees	17,329	16,898	17,350	17,450
	<u>1,094,299</u>	<u>1,280,977</u>	<u>1,150,055</u>	<u>1,141,572</u>
Transfer-Motor Fuel Fund	970,000	970,000	970,000	970,000
Transfer-Fire Public Safety Foundation	7,524	-	-	-
Transfer-Fleet Maintenance	11,999	15,140	19,268	15,075
Transfer-Equipment Replacement Fund	85,263	-	-	-
Transfer-Fire Sales Tax	2,093,111	2,089,485	2,120,774	2,157,111
Transfer-Public Safety Trust	1,075,624	1,097,521	1,159,387	1,209,290
Transfer-Parks/Stormwater-Operatir	94,913	259,673	198,861	210,318
	<u>4,338,434</u>	<u>4,431,819</u>	<u>4,468,290</u>	<u>4,561,794</u>
	<u>\$23,516,398</u>	<u>\$24,012,216</u>	<u>\$23,559,795</u>	<u>\$24,033,570</u>

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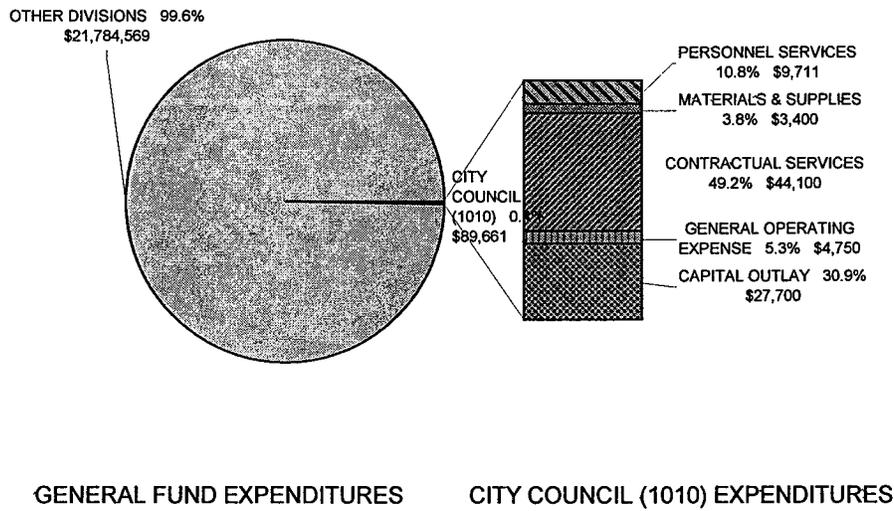
GENERAL FUND  
EXPENDITURES BY DIVISION

	2008-2009 <u>ACTUAL</u>	2009-2010 <u>ACTUAL</u>	2010-2011 <u>BUDGET</u>	2011-2012 <u>BUDGET</u>
CITY COUNCIL	\$41,544	\$76,762	\$57,791	\$89,661
CITY MANAGER	277,043	299,077	313,500	310,071
PUBLIC AWARENESS	64,446	60,538	80,091	68,199
CITY ATTORNEY	259,576	260,933	259,282	265,680
HUMAN RESOURCES	236,308	230,317	242,628	249,695
FINANCE	528,337	512,924	532,292	539,990
PLANNING SERVICES	303,705	366,491	298,450	419,595
INSPECTION SERVICES	440,202	393,364	468,781	487,390
ENGINEERING	408,081	948,097	541,524	1,013,812
POLICE	5,689,721	5,859,494	6,029,452	6,253,793
FIRE	5,126,167	5,209,388	5,167,665	5,284,292
MUNICIPAL COURT	266,274	262,751	280,595	283,553
STREET	2,311,093	2,420,893	2,398,506	2,610,015
PARK MAINTENANCE	1,217,874	1,352,821	1,364,072	1,421,350
CEMETERY	180,718	212,258	189,118	201,469
FACILITY MAINTENANCE	197,018	200,466	195,474	207,643
INTERDEPARTMENTAL SERV	5,415,449	4,563,926	5,063,783	4,285,133
CONTINGENCY	<u>492,770</u>	<u>163,752</u>	<u>40,000</u>	<u>40,000</u>
 TOTAL EXPENDITURES	 23,456,326	 23,394,252	 23,523,004	 24,031,341
 LESS TRANSFERS	 <u>4,092,194</u>	 <u>4,154,290</u>	 <u>4,004,389</u>	 <u>3,892,281</u>
 NET EXPENDITURES	 <u>\$19,364,132</u>	 <u>\$19,239,962</u>	 <u>\$19,518,615</u>	 <u>\$20,139,060</u>

## City Council

The City Council is the elected legislative authority of the City government. It passes all ordinances, policy documents and other measures conducive to the welfare of the City. The City Council is directly accountable to the citizenry for the conduct of municipal affairs.

### 2011-2012 Proposed Budget General Fund



CITY COUNCIL (1010)

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$9,712	\$9,711	\$9,711	\$9,711
MATERIALS AND SUPPLIES	3,827	2,490	3,980	3,400
CONTRACTUAL SERVICES	25,359	54,990	37,900	44,100
GENERAL OPERATIONS	2,646	1,047	6,200	4,750
CAPITAL EXPENDITURES	-	8,524	-	27,700
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$41,544</u>	<u>\$76,762</u>	<u>\$57,791</u>	<u>\$89,661</u>

TOTAL PERSONNEL SERVICE BY POSITION  
CITY COUNCIL

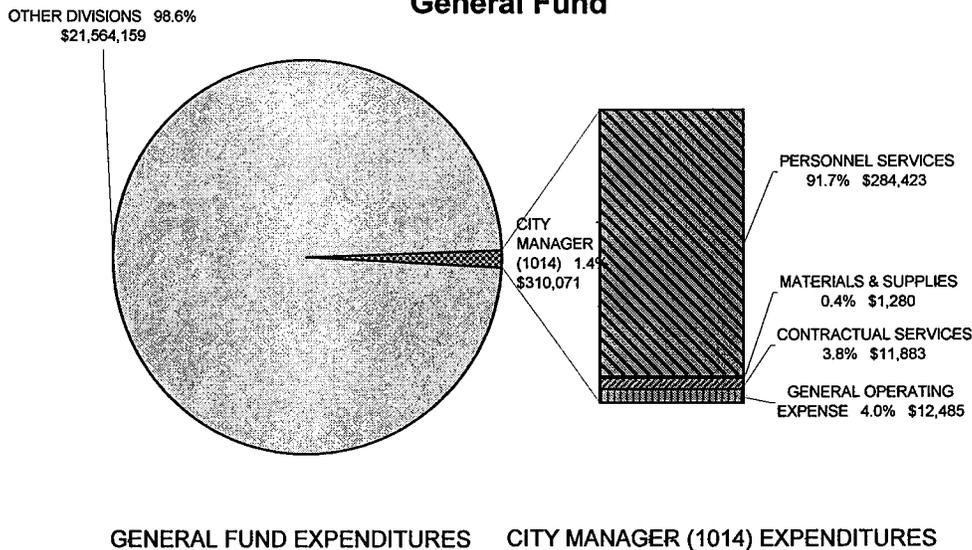
CLASSIFICATION	SALARY RANGE	2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR
Regular Employees			
Mayor	EXEMPT	1	1
City Council	EXEMPT	<u>6</u>	<u>6</u>
TOTAL		7	7

## City Manager

The City Manager is the administrative head of the City government. Under the direction of the City Council, he supervises all City departments, appoints all City employees, achieves goals and objectives established by the City Council, sees that laws ordinances and provisions of the Charter are enforced, enforces terms of public utility franchises, prepares and submits the annual and capital program budgets, advises the City Council of financial affairs, makes appropriate recommendations to the City Council and performs such other duties as prescribed by law and the City Council.

## 2011-2012 Proposed Budget

### General Fund



CITY MANAGER (1014)

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$251,674	\$281,872	\$291,111	\$284,423
MATERIALS AND SUPPLIES	2,543	2,361	1,380	1,280
CONTRACTUAL SERVICES	15,903	9,718	10,504	11,883
GENERAL OPERATIONS	6,923	5,126	10,505	12,485
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$277,043</u>	<u>\$299,077</u>	<u>\$313,500</u>	<u>\$310,071</u>

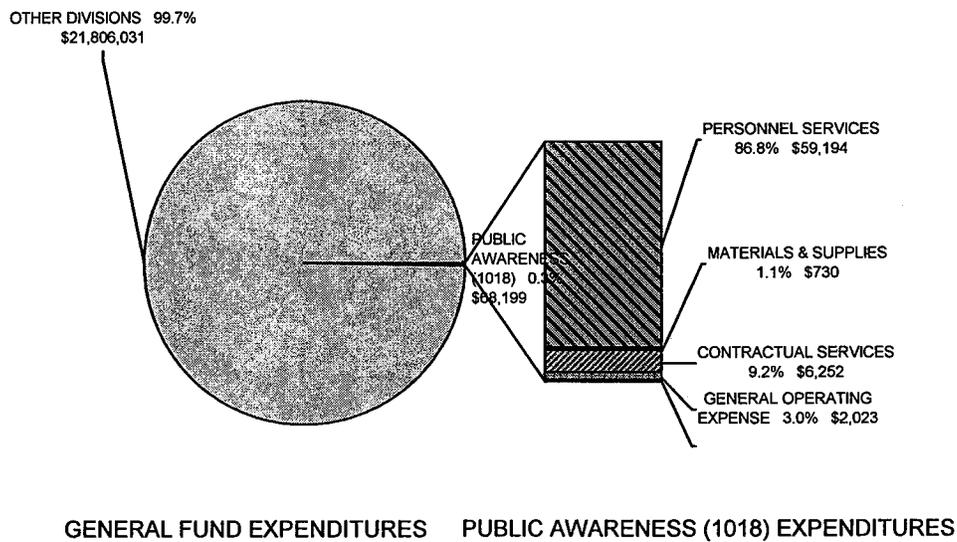
TOTAL PERSONNEL SERVICE BY POSITION  
CITY MANAGER

CLASSIFICATION	SALARY RANGE	2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR
Regular Employees			
City Manager	EXEMPT	1	1
Assistant to the City Manager	58,232 - 88,259	0.34	0.34
Administrative Aide/City Clerk	43,295 - 65,621	1	1
Administrative Secretary	23,944 - 36,301	<u>1</u>	<u>1</u>
TOTAL		3.34	3.34

## Public Awareness

The overall goal is to increase citizen knowledge, awareness and confidence in the programs, projects, services, and activities provided by the City. Activities involve interfacing with media sources concerning City issues; handling public information for City departments, coordinating activities with other departments; developing internal and external publications and coordinating Cable Access Channel 5.

## 2011-2012 Proposed Budget General Fund



PUBLIC AWARENESS (1018)

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$45,164	\$51,402	\$58,303	\$59,194
MATERIALS AND SUPPLIES	3,551	1,588	740	730
CONTRACTUAL SERVICES	13,398	6,232	7,323	6,252
GENERAL OPERATIONS	2,333	1,316	2,725	2,023
CAPITAL EXPENDITURES	-	-	11,000	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$64,446</u>	<u>\$60,538</u>	<u>\$80,091</u>	<u>\$68,199</u>

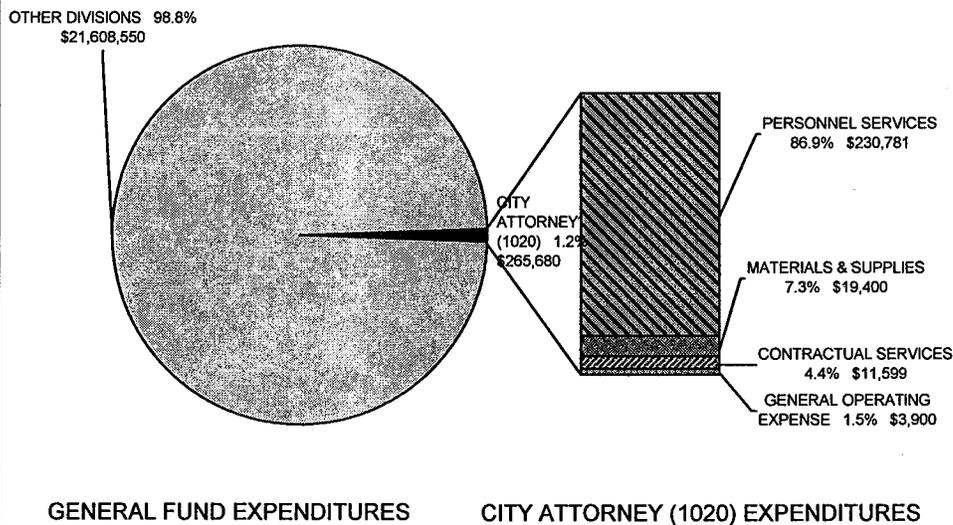
TOTAL PERSONNEL SERVICE BY POSITION  
PUBLIC AWARENESS

CLASSIFICATION	SALARY RANGE	2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR
Regular Employees			
Public Information Officer	35,536 - 53,867	<u>1</u>	<u>1</u>
TOTAL		1	1
Part-Time Employees			
		2010-2011	2011-2012
		Actual Hours	Full-Time Equivalent
		Actual Hours	Full-Time Equivalent
Clerical Worker		1040	0.50
		1040	0.50

## City Attorney

The City Attorney performs all necessary legal services for and on behalf of the City. Major assignments are to advise the City Council and other City officials of legal matters, to institute and prosecute actions in the Municipal Court as provided by law or ordinances, to prepare ordinances and other legal documents relating to the City affairs and to represent the City's legal interest as required.

### 2011-2012 Proposed Budget General Fund



CITY ATTORNEY (1020)

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$220,420	\$220,206	\$224,723	\$230,781
MATERIALS AND SUPPLIES	23,789	21,510	19,400	19,400
CONTRACTUAL SERVICES	11,678	15,396	11,259	11,599
GENERAL OPERATIONS	3,689	3,821	3,900	3,900
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$259,576</u>	<u>\$260,933</u>	<u>\$259,282</u>	<u>\$265,680</u>

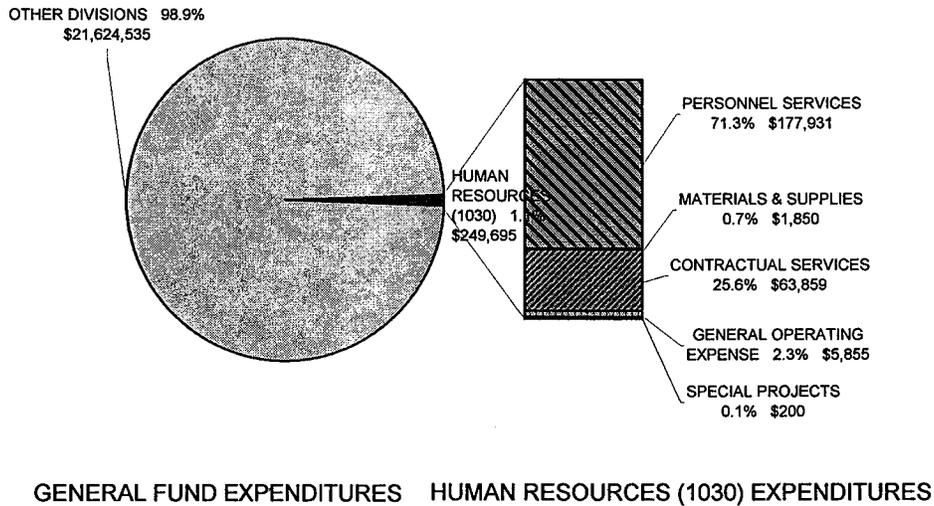
TOTAL PERSONNEL SERVICE BY POSITION  
CITY ATTORNEY

CLASSIFICATION	SALARY RANGE	2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR
Regular Employees			
City Attorney	70,939 - 107,523	1	1
Assistant City Attorney	47,798 - 72,453	1	1
Legal Secretary	29,160 - 44,193	1	1
TOTAL		3	3
Part-Time Employees			
	2010-2011	2011-2012	
	<u>Actual</u> <u>Full-Time</u>	<u>Actual</u> <u>Full-Time</u>	
	<u>Hours</u> <u>Equivalent</u>	<u>Hours</u> <u>Equivalent</u>	
Clerical Worker	780              0.38	780              0.38	

# Human Resources Management

This is a division of the City Manager's office responsible for all human resources development and management of the City's efforts to cover, reduce, and/or eliminate all employee safety risks and all City liability/casualty exposures.

## 2011-2012 Proposed Budget General Fund



HUMAN RESOURCES (1030)

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$193,213	\$192,627	\$199,318	\$177,931
MATERIALS AND SUPPLIES	2,774	1,235	1,850	1,850
CONTRACTUAL SERVICES	37,688	33,814	35,990	63,859
GENERAL OPERATIONS	2,633	2,641	5,270	5,855
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	200	200
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$236,308</u>	<u>\$230,317</u>	<u>\$242,628</u>	<u>\$249,695</u>

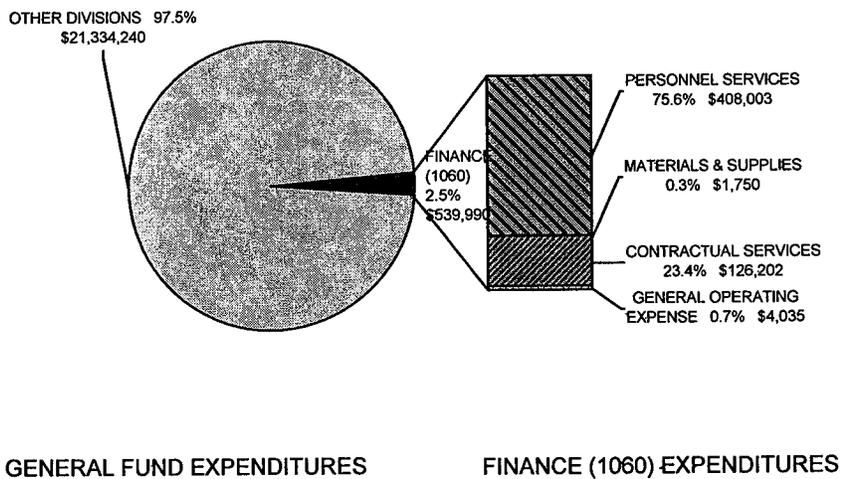
TOTAL PERSONNEL SERVICE BY POSITION  
HUMAN RESOURCES

CLASSIFICATION	SALARY RANGE	2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR	
Regular Employees				
Assistant to City Manager	58,232 - 88,259	0.33	0.33	
Human Resources Manager	52,747 - 79,942	1	1	
Personnel Specialist	32,192 - 48,797	1	1	
Personnel Coordinator	29,160 - 44,193	<u>1</u>	<u>0</u>	
TOTAL		3.33	2.33	
Part-Time Employees				
	2010-2011	2011-2012		
	Actual <u>Hours</u>	Full-Time <u>Equivalent</u>	Actual <u>Hours</u>	Full-Time <u>Equivalent</u>
Personnel Coordinator	0	0.00	1040	0.50

# Finance

This department is responsible for all accounting and financial functions of the City government including records management, utility billing, revenue collection, licensing, purchasing, disbursements, investments, data processing, budget analysis, and financial reporting.

## 2011-2012 Proposed Budget General Fund



FINANCE (1060)

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$410,223	\$395,744	\$399,510	\$408,003
MATERIALS AND SUPPLIES	1,948	1,168	1,850	1,750
CONTRACTUAL SERVICES	114,231	114,780	126,892	126,202
GENERAL OPERATIONS	1,935	1,232	4,040	4,035
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$528,337</u>	<u>\$512,924</u>	<u>\$532,292</u>	<u>\$539,990</u>

TOTAL PERSONNEL SERVICE BY POSITION  
FINANCE

CLASSIFICATION	SALARY RANGE	2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR
Regular Employees			
Finance Director/Treasurer	64,273 - 97,424	1	1
Accounting Manager	37,342 - 56,604	1	1
Customer Service Manager	35,536 - 53,867	0.25	0.25
Accountant	32,192 - 48,797	2	2
Accounts Payable Coordinator	27,756 - 42,071	1	1
Customer Service Rep.	23,944 - 36,301	0.50	0.50
Accounts Payable Clerk	23,944 - 36,301	<u>1</u>	<u>1</u>
TOTAL		6.75	6.75

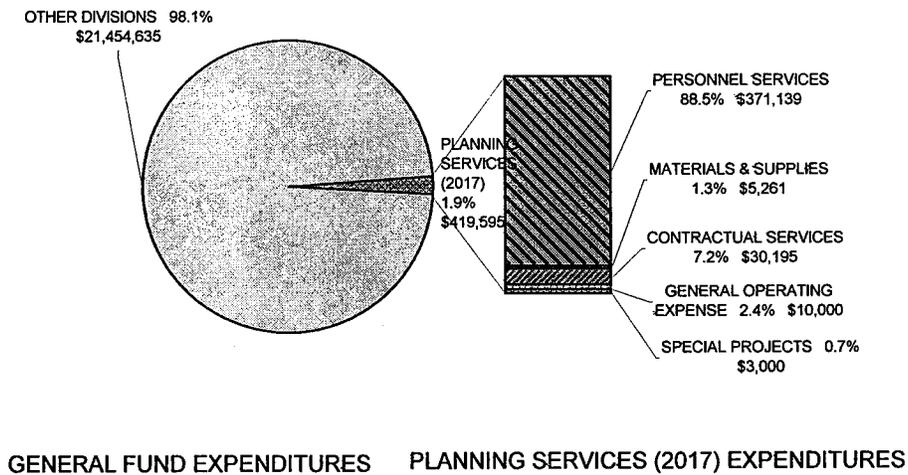
Part-Time Employees

	2010-2011		2011-2012	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Purchasing Coordinator	1300	0.63	1300	0.63

## Planning Services

This division is responsible for all City planning, zoning and subdivision development. It is also responsible for coordinating economic development activities, the Community Development Block Grant program, and other activities associated with community development.

## 2011-2012 Proposed Budget General Fund



PLANNING SERVICES (2017)

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$253,293	\$328,251	\$254,656	\$371,139
MATERIALS AND SUPPLIES	5,319	4,834	5,181	5,261
CONTRACTUAL SERVICES	28,297	25,887	29,213	30,195
GENERAL OPERATIONS	5,417	4,005	6,700	10,000
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	11,379	3,514	2,700	3,000
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$303,705</u>	<u>\$366,491</u>	<u>\$298,450</u>	<u>\$419,595</u>

TOTAL PERSONNEL SERVICE BY POSITION  
PLANNING SERVICES

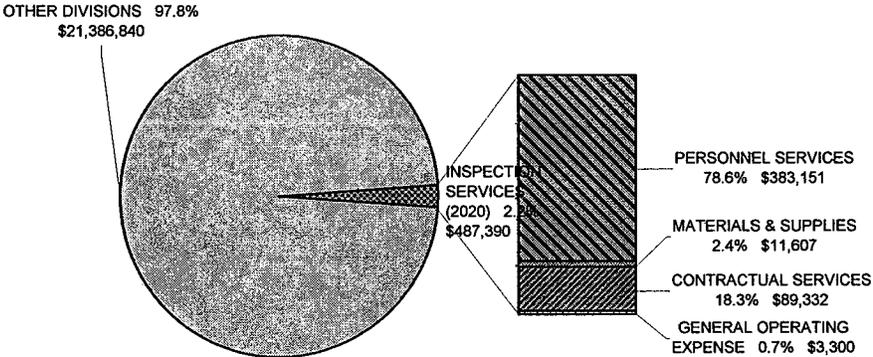
CLASSIFICATION	SALARY RANGE	2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR
Regular Employees			
Development Services Director	78,033 - 118,279	0.34	0.50
Planning Supervisor	39,215 - 59,447	1	1
Housing Asst. Coord.	39,215 - 59,447	1	1
Sr. GIS Technician	37,342 - 56,604	1	1
Planner	35,536 - 53,867	1	1
Planning Technician	29,160 - 44,193	1	1
Administrative Assistant	26,418 - 40,035	1	1
TOTAL		6.34	6.50

# Inspection Services

This division is responsible for all inspections, interpretation, and enforcement activities required by the International Code Council family of codes adopted by the City.

## 2011-2012 Proposed Budget

### General Fund



GENERAL FUND EXPENDITURES    INSPECTION SERVICES (2020) EXPENDITURES

INSPECTION SERVICES (2020)

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$363,053	\$328,382	\$384,836	\$383,151
MATERIALS AND SUPPLIES	11,150	6,317	8,690	11,607
CONTRACTUAL SERVICES	60,851	57,295	72,605	89,332
GENERAL OPERATIONS	5,148	1,370	2,650	3,300
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$440,202</u>	<u>\$393,364</u>	<u>\$468,781</u>	<u>\$487,390</u>

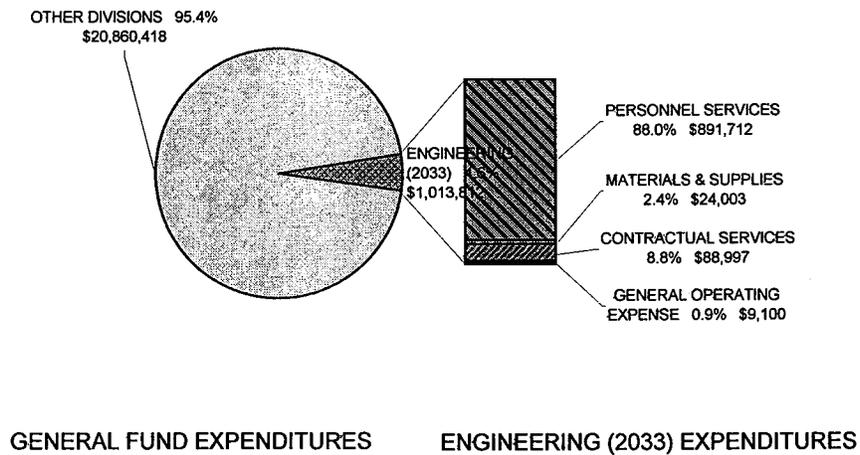
TOTAL PERSONNEL SERVICE BY POSITION  
INSPECTION SERVICES

CLASSIFICATION	SALARY RANGE	2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR
Regular Employees			
Development Services Director	78,033 - 118,279	0.33	0.30
Inspection Services Director	52,747 - 79,942	1	1
Plan Review Specialist I	35,536 - 53,867	1	0
Senior Code Inspector	35,536 - 53,867	1	1
Certified Code Inspector	33,820 - 51,258	1	0
Property Maintenance Inspector	32,192 - 48,797	0	1
Code Inspector	32,192 - 48,797	1	2
Permit Technician	26,418 - 40,035	1	1
TOTAL		6.33	6.30
Part-Time Employees			
	2010-2011	2011-2012	
	<u>Actual</u>	<u>Actual</u>	<u>Full-Time</u>
	<u>Hours</u>	<u>Hours</u>	<u>Equivalent</u>
Permit Clerk	1,300	1,300	0.63

# Engineering

This division provides engineering design services for some City construction projects, reviews private development designs and construction in accordance with ordinances and other policy statements by the City Council, keeps the necessary records, and performs other such engineering assignments and duties as required.

## 2011-2012 Proposed Budget General Fund



ENGINEERING (2033)

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$293,193	\$858,602	\$438,009	\$891,712
MATERIALS AND SUPPLIES	21,009	22,120	19,609	24,003
CONTRACTUAL SERVICES	80,421	61,979	74,856	88,997
GENERAL OPERATIONS	5,547	5,396	9,050	9,100
CAPITAL EXPENDITURES	7,911	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$408,081</u>	<u>\$948,097</u>	<u>\$541,524</u>	<u>\$1,013,812</u>

TOTAL PERSONNEL SERVICE BY POSITION  
ENGINEERING

CLASSIFICATION	SALARY RANGE		2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR	
Regular Employees					
Development Services Director	78,033	-	118,279	0.33	0
City Engineer	64,273	-	97,424	1	1
Assistant City Engineer	47,798	-	72,453	1	1
Civil Engineer II	43,295	-	65,621	1	2
Civil Engineer I	39,215	-	59,447	1	0
Chief Construction Inspector	37,342	-	56,604	1	1
Survey Crew Chief	35,536	-	53,867	1	1
Sr. Construction Inspector	33,820	-	51,258	2	2
Construction Inspector	32,192	-	48,797	2	2
Engineering Technician	29,160	-	44,193	1	1
Project Specialist	29,160	-	44,193	2	2
Survey Instrument Technician II	29,160	-	44,193	1	1
Administrative Secretary	23,944	-	36,301	1	1
<b>TOTAL</b>			<b>15.33</b>	<b>15</b>	

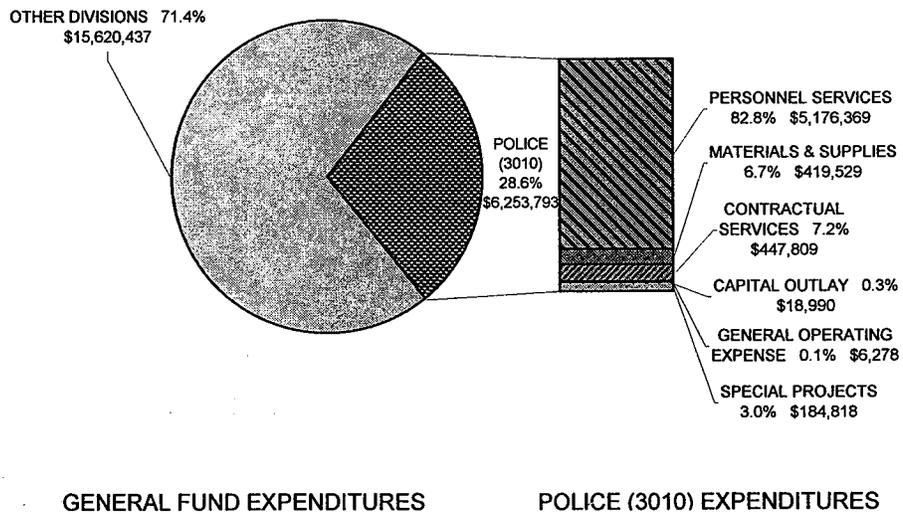
Part-Time Employees

	2010-2011		2011-2012	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Engineering Technician	1,020	0.49	1,020	0.49
Constr. Inspector	1,600	0.77	1,600	0.77
	2,620	1.26	2,620	1.26

# Police

The Police Department maintains the public peace, suppresses crime, enforces traffic and other City ordinances, executes warrants and other processes issued by the Municipal Court and City Attorney, and performs related duties. The Crime Prevention Program is a major effort of the department.

## 2011-2012 Proposed Budget General Fund



POLICE (3010)

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$4,772,852	\$4,877,123	\$5,011,400	\$5,176,369
MATERIALS AND SUPPLIES	320,685	415,972	346,713	419,529
CONTRACTUAL SERVICES	404,344	388,213	419,321	447,809
GENERAL OPERATIONS	41,368	13,584	5,755	6,278
CAPITAL EXPENDITURES	8,724	-	-	18,990
SPECIAL PROJECTS	141,748	164,602	246,263	184,818
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$5,689,721</u>	<u>\$5,859,494</u>	<u>\$6,029,452</u>	<u>\$6,253,793</u>

TOTAL PERSONNEL SERVICE BY POSITION  
POLICE

CLASSIFICATION	SALARY RANGE		2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR
Regular Employees				
Police Chief	74,796	- 113,357	1	1
Assistant Police Chief	55,601	- 84,270	1	1
Police Captain - OIC Operations	50,384	- 76,356	1	1
Lieutenant	45,636	- 69,164	4	4
Sergeant	41,355	- 62,672	7	7
Corporal	33,931	- 51,428	12	12
Patrolman	32,304	- 48,967	46	46
Bailiff	32,304	- 48,967	1	1
Station Commander	29,160	- 44,193	0	2
Records Supervisor	29,160	- 44,193	1	1
CTSP Co -Coordinators	29,160	- 44,193	2	2
Administrative Assistant	26,418	- 40,035	1	1
Jailer	25,147	- 38,125	3	3
Administrative Secretary	23,944	- 36,301	1	1
Records Clerk	22,784	- 34,540	5	5
Parking Control Officer	20,644	- 31,294	1	1
TOTAL			87	89

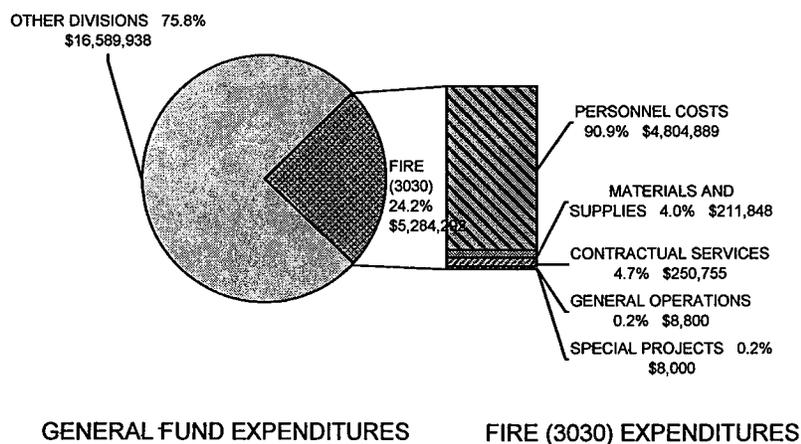
Part-Time Employees

	2010-2011		2011-2012	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Clerical Assistant	<u>1040</u>	<u>0.50</u>	<u>1040</u>	<u>0.50</u>
	1040	0.50	1040	0.50

## Fire

The major emphasis of this department will continue to be fire prevention and enforcement of the fire code, suppressing fires, together with providing first response emergency medical service, and performance of related duties.

## 2011-2012 Proposed Budget General Fund



FIRE (3030)

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$4,657,118	\$4,579,938	\$4,732,194	\$4,804,889
MATERIALS AND SUPPLIES	198,154	165,414	180,430	211,848
CONTRACTUAL SERVICES	248,036	242,185	239,666	250,755
GENERAL OPERATIONS	19,186	13,276	7,375	8,800
CAPITAL EXPENDITURES	-	58,293	-	-
SPECIAL PROJECTS	3,673	150,282	8,000	8,000
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$5,126,167</u>	<u>\$5,209,388</u>	<u>\$5,167,665</u>	<u>\$5,284,292</u>

TOTAL PERSONNEL SERVICE BY POSITION  
FIRE

CLASSIFICATION	SALARY RANGE	2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR
Regular Employees			
Fire Chief	67,751 - 102,685	1	1
Assistant Chief/Emergency Mgmt Coord.	50,384 - 76,356	1	1
Training Officer	45,636 - 69,164	1	1
Fire Marshall	45,636 - 69,164	1	0
Battalion Chief	45,636 - 69,164	3	4
Captain	41,355 - 62,672	15	15
Inspector	41,355 - 62,672	1	1
Master Firefighter	33,931 - 51,428	12	12
Firefighter	32,304 - 48,967	27	27
Communications Supervisor	32,192 - 48,797	1	1
Mechanic/Maintenance Officer	32,192 - 48,797	1	1
Communications Officer	26,418 - 40,035	11	11
Administrative Assistant	26,418 - 40,035	1	1
Administrative Secretary	23,944 - 36,301	1	1
TOTAL		77	77

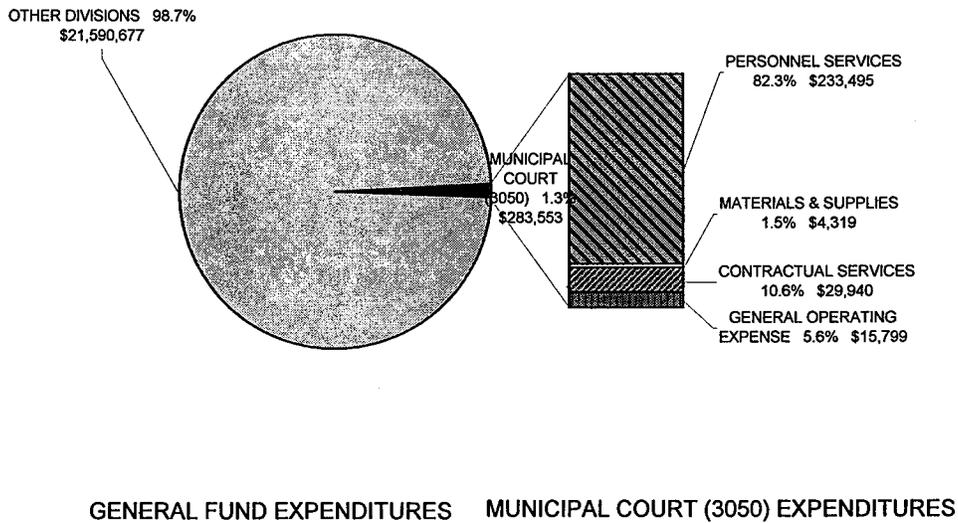
Part-Time Employees

	2010-2011		2011-2012	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Number</u>	<u>Full-Time Equivalent</u>
Communicators	2,000	0.96	2,000	0.96

## Municipal Court

The Municipal Court has exclusive original jurisdiction to hear and rule on all complaints under city ordinances. It is empowered to imprison and/or fine any person violating City ordinances.

## 2011-2012 Proposed Budget General Fund



MUNICIPAL COURT (3050)

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$212,500	\$221,424	\$229,877	\$233,495
MATERIALS AND SUPPLIES	6,324	2,100	4,310	4,319
CONTRACTUAL SERVICES	28,557	26,994	30,280	29,940
GENERAL OPERATIONS	14,183	12,233	16,128	15,799
CAPITAL EXPENDITURES	4,710	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$266,274</u>	<u>\$262,751</u>	<u>\$280,595</u>	<u>\$283,553</u>

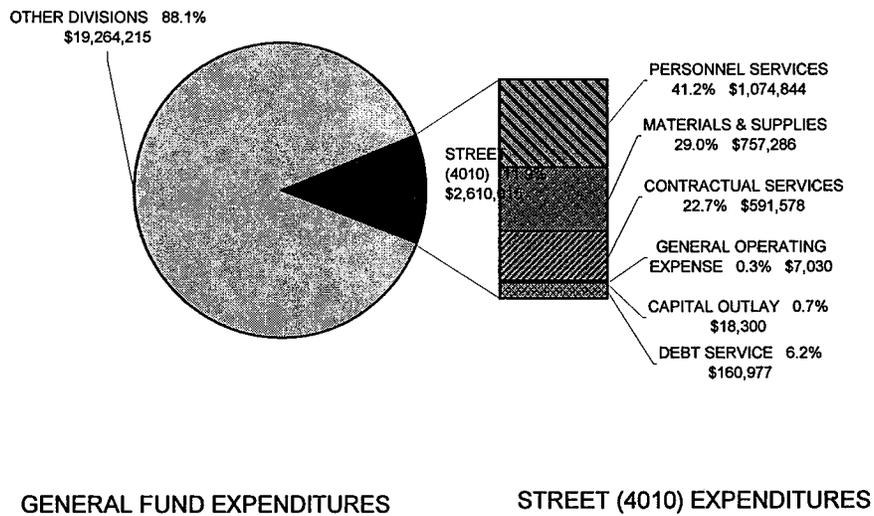
TOTAL PERSONNEL SERVICE BY POSITION  
MUNICIPAL COURT

CLASSIFICATION	SALARY RANGE	2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR
Regular Employees			
Municipal Judge	EXEMPT	1	1
Chief Court Clerk	32,192 - 48,797	1	1
Court Clerk	25,147 - 38,125	1	1
Violations Clerk	23,944 - 36,301	1	1
Administrative Clerk	22,784 - 34,540	<u>1</u>	<u>1</u>
TOTAL		5	5

# Street

This division maintains some 200 miles of public streets and right-of-ways. The division installs and maintains traffic markings, signs and signals, works with storm water drainage on public right-of-ways and performs construction and other duties related to street maintenance.

## 2011-2012 Proposed Budget General Fund



STREET (4010)

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$920,076	\$1,016,558	\$944,455	\$1,074,844
MATERIALS AND SUPPLIES	590,729	684,031	696,743	757,286
CONTRACTUAL SERVICES	521,204	527,380	584,581	591,578
GENERAL OPERATIONS	8,459	5,293	5,880	7,030
CAPITAL EXPENDITURES	91,975	17,624	-	18,300
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	178,650	170,007	166,847	160,977
TRANSFERS	-	-	-	-
	<u>\$2,311,093</u>	<u>\$2,420,893</u>	<u>\$2,398,506</u>	<u>\$2,610,015</u>

TOTAL PERSONNEL SERVICE BY POSITION  
STREET

CLASSIFICATION	SALARY RANGE	2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR
Regular Employees			
Public Works Director	70,939 - 107,523	0.20	0.20
Traffic Operations Manager	47,798 - 72,453	1	1
Public Works Administrative Officer	43,295 - 65,621	0.125	0.125
Special Projects Coord.	35,536 - 53,867	1	1
Street Maintenance Superintendent	32,192 - 48,797	1	1
Street Maintenance Crew LI	29,160 - 44,193	2	2
Traffic Control Technician	26,418 - 40,035	1	1
Street Maintenance Technician	26,418 - 40,035	1	1
Administrative Assistant	26,418 - 40,035	0.125	0.125
Street Maintenance Worker II	25,147 - 38,125	12	12
Street Maintenance Worker	23,944 - 36,301	<u>2</u>	<u>2</u>
TOTAL		21.45	21.45

Part-Time Employees

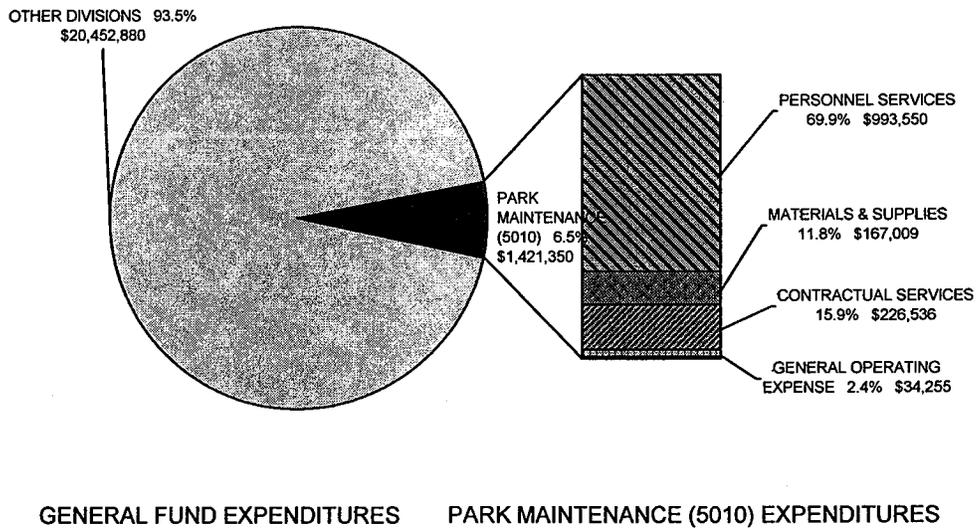
	2010-2011		2011-2012	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
General Worker	2,040	0.98	2,040	0.98
Construction Inspectors	<u>1,020</u>	<u>0.49</u>	<u>1,020</u>	<u>0.49</u>
	3,060	1.47	3,060	1.47

## Park Maintenance

This division maintains and operates all public parks, buildings, medians, and areas around other public buildings and recreational facilities.

## 2011-2012 Proposed Budget

### General Fund



PARK MAINTENANCE (5010)

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$847,860	\$974,585	\$971,987	\$993,550
MATERIALS AND SUPPLIES	130,435	134,650	138,326	167,009
CONTRACTUAL SERVICES	197,715	212,476	220,392	226,536
GENERAL OPERATIONS	34,364	31,110	33,367	34,255
CAPITAL EXPENDITURES	7,500	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$1,217,874</u>	<u>\$1,352,821</u>	<u>\$1,364,072</u>	<u>\$1,421,350</u>

TOTAL PERSONNEL SERVICE BY POSITION  
PARK MAINTENANCE

CLASSIFICATION	SALARY RANGE	2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR
Regular Employees			
Director of Parks & Recreation	64,273 - 97,424	1	1
Parks Division Manager	52,747 - 79,942	1	1
Parks Supervisor	35,536 - 53,867	1	1
Parks Crew Leader	29,160 - 44,193	2	2
Administrative Coordinator	29,160 - 44,193	1	1
Sr. Maintenance Worker	27,756 - 42,071	5	5
Maintenance Worker II	25,147 - 38,125	3	3
Maintenance Worker	23,944 - 36,301	3	3
Administrative Secretary	23,944 - 36,301	1	1
TOTAL		18	18

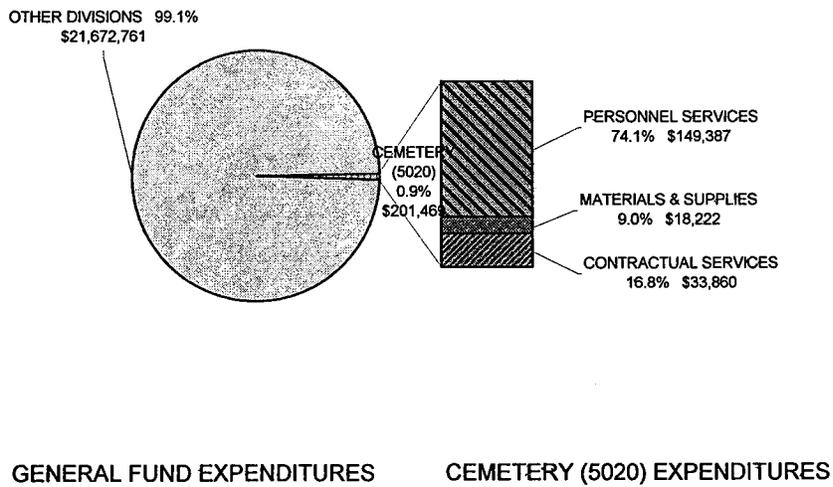
Part-Time Employees

	2010-2011		2011-2012	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Park Keepers	<u>9,920</u>	<u>4.77</u>	<u>10,640</u>	<u>5.12</u>
	9,920	4.77	10,640	5.12

# Cemetery

This division operates and maintains three cemetery facilities within the community.

## 2011-2012 Proposed Budget General Fund



CEMETERY (5020)

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$145,803	\$141,081	\$143,532	\$149,387
MATERIALS AND SUPPLIES	13,311	12,898	15,770	18,222
CONTRACTUAL SERVICES	21,604	33,553	29,816	33,860
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	24,726	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$180,718</u>	<u>\$212,258</u>	<u>\$189,118</u>	<u>\$201,469</u>

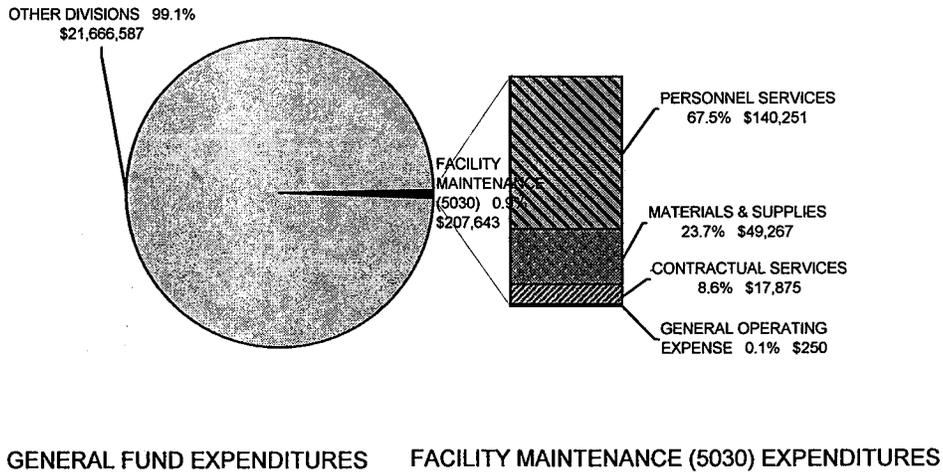
TOTAL PERSONNEL SERVICE BY POSITION  
CEMETERY

CLASSIFICATION	SALARY RANGE		2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR
Regular Employees				
Sexton	29,160	- 44,193	1	1
Maintenance Worker	25,147	- 38,125	<u>1</u>	<u>1</u>
TOTAL			2	2
Part-Time Employees				
	2010-2011		2011-2012	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Seasonal Worker	4,895	2.35	4,620	2.22
Part-time Maintenance	<u>0</u>	<u>0.00</u>	<u>350</u>	<u>0.17</u>
	4,895	2.35	4,970	2.39

## Facility Maintenance

This division accounts for the costs of maintaining the City Hall, Police Station, and certain areas of all city facilities.

### 2011-2012 Proposed Budget General Fund



FACILITY MAINTENANCE (5030)

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$135,092	\$137,846	\$137,500	\$140,251
MATERIALS AND SUPPLIES	45,790	41,671	42,929	49,267
CONTRACTUAL SERVICES	16,136	20,949	14,795	17,875
GENERAL OPERATIONS	-	-	250	250
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$197,018</u>	<u>\$200,466</u>	<u>\$195,474</u>	<u>\$207,643</u>

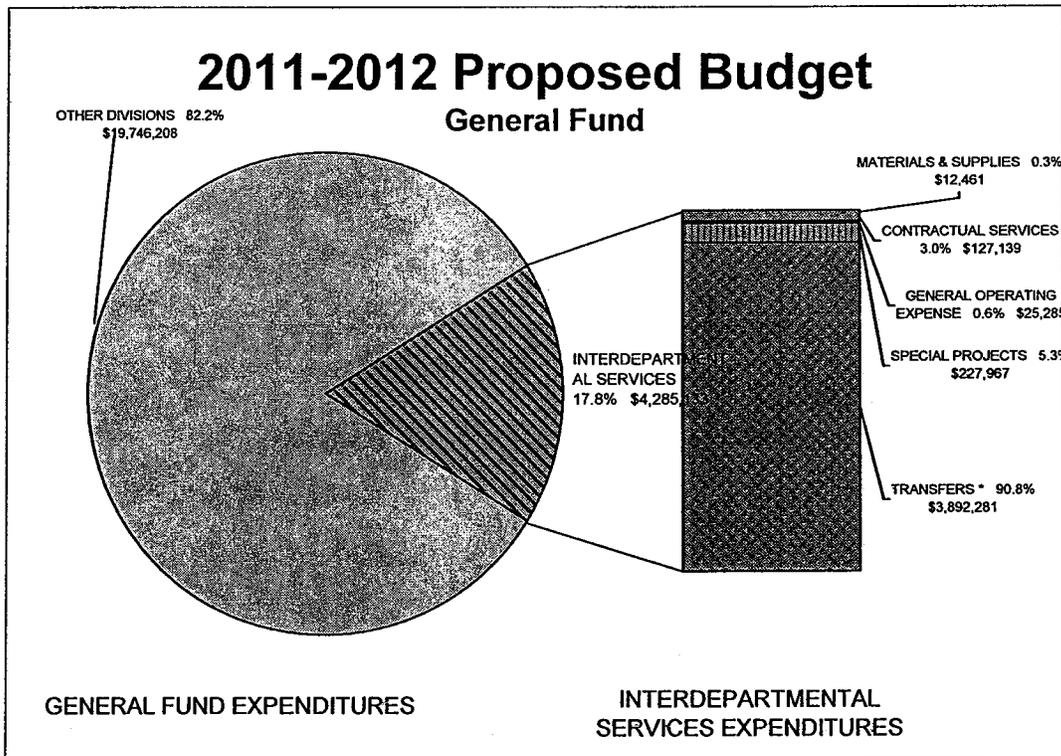
TOTAL PERSONNEL SERVICE BY POSITION  
FACILITY MAINTENANCE

CLASSIFICATION	SALARY RANGE	2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR
Regular Employees			
Facility Maintenance Coord.	32,192 - 48,797	1	1
Maintenance Worker	23,944 - 36,301	1	1
Building Service Worker	20,644 - 31,294	1	1
TOTAL		3	3

INTERDEPARTMENTAL SERVICES

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$856,487	\$ -	\$669,000	\$ -
MATERIALS AND SUPPLIES	9,758	10,476	11,299	12,461
CONTRACTUAL SERVICES	125,119	148,506	121,552	127,139
GENERAL OPERATIONS	10,644	28,454	25,830	25,285
CAPITAL EXPENDITURES	88,848	-	9,450	-
SPECIAL PROJECTS	211,077	217,486	222,263	227,967
DEBT PAYMENTS	21,322	4,714	-	-
TRANSFERS	4,092,194	4,154,290	4,004,389	3,892,281
	<u>\$5,415,449</u>	<u>\$4,563,926</u>	<u>\$5,063,783</u>	<u>\$4,285,133</u>



\* Excludes \$2,157,111 pass-through transfers

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CONTINGENCY (8000)

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	175	-	-
GENERAL OPERATIONS	17,255	4,052	40,000	40,000
CAPITAL EXPENDITURES	(2,356)	-	-	-
SPECIAL PROJECTS	477,871	159,525	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$492,770</u>	<u>\$163,752</u>	<u>\$40,000</u>	<u>\$40,000</u>

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## **SPECIAL REVENUE FUNDS BUDGET HIGHLIGHTS**

Special Revenue Funds account for receipts from revenue sources that have been earmarked for specific purposes. Revenue funds are administered by various City departments and including the following funds.

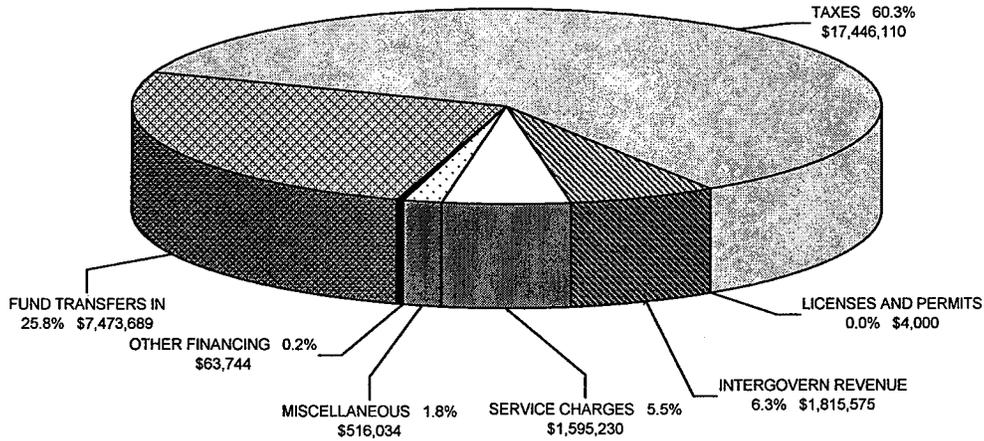
- Airport Fund
- Parks and Recreation Fund
  - Arena Maintenance
  - Osage Park
  - Shawnee Park Community Center
  - Central Pool
  - Capaha Pool
  - Family Aquatic Center
  - Recreation
  - Municipal Band
- Vision 2000 Fund
- Convention and Tourism Fund
- Downtown Business District Fund
- Housing Development Grants
- Health Fund
- Motor Fuel Tax Fund
- Capital Improvement Sales Tax Fund - Flood Control Project
- Capital Improvement Sales Tax Fund - Water Projects
- Transportation Sales Tax Trust Fund
- Capital Improvement Sales Tax Fund - Sewer System Improvements
- Transportation Sales Tax Trust Fund II
- Fire Sales Tax Fund
- Public Safety Trust Fund
- Transportation Sales Tax Trust Fund III
- Park/Stormwater Sales Tax-Operating
- Park/Stormwater Sales Tax-Capital
- Transportation Sales Tax Trust Fund IV
- Casino Revenue Fund

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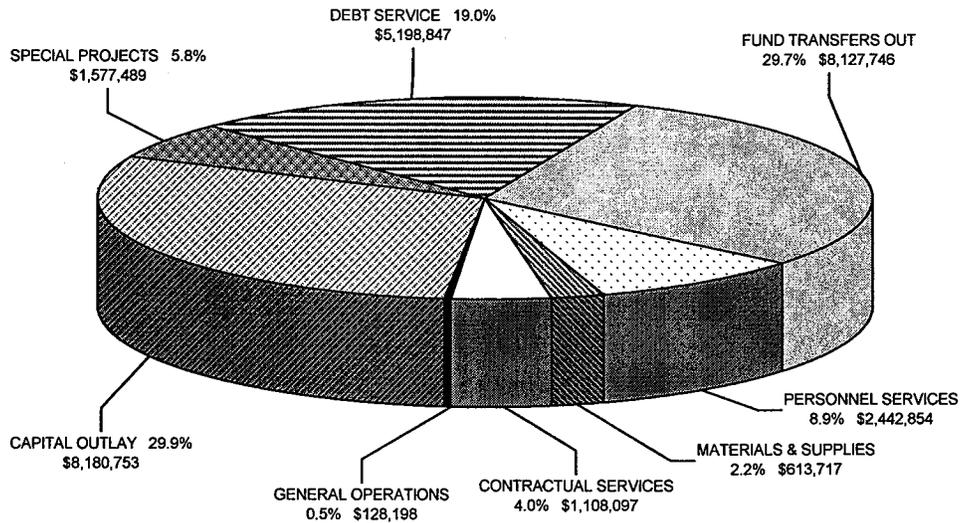
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## SPECIAL REVENUE FUNDS 2011-2012 RESOURCES



## SPECIAL REVENUE FUNDS 2011-2012 EXPENDITURES



City of Cape Girardeau, Missouri  
 COMBINED STATEMENT OF REVENUES COLLECTED, EXPENDITURES PAID  
 AND CHANGES IN FUND BALANCES - SPECIAL REVENUE FUNDS  
 CONV/VISITORS, AIRPORT, DOWNTOWN BUS. DIST., PARK/REC, HOUSING DEVELOPMENT GRANTS  
 HEALTH, MOTOR FUEL, CAP IMP SALES TAX-FLOOD CONTROL PROJ, CAP IMP SALES TAX-  
 WATER PROJECTS, CAP IMP SALES TAX-SEWER SYSTEM IMPR,  
 TRANSP SALES TAX, TRANSP SALES TAX II, TRANSP SALES TAX III, FIRE SALES TAX  
 PUBLIC SAFETY TRUST, VISION 2000 FUNDS  
 PARK/STORMWATER SALES TAX-OPERATIONS & PARK/STORMWATER SALES TAX-CAPITAL  
 TRANSP SALES TAX IV, CASINO REVENUE FUND

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
REVENUES COLLECTED:				
TAXES	\$ 15,437,250	\$ 17,054,151	\$ 15,790,575	\$ 17,446,110
LICENSES AND PERMITS	4,647	679	4,000	4,000
INTERGOVERN REVENUE	2,247,380	3,063,653	2,256,714	1,815,575
SERVICE CHARGES	856,611	1,716,283	1,220,972	1,595,230
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	1,037,890	718,142	474,936	516,034
OTHER FINANCING	166,901	225,190	100,668	63,744
<b>TOTAL REVENUE</b>	<b>\$ 19,750,679</b>	<b>\$ 22,778,098</b>	<b>\$ 19,847,865</b>	<b>\$ 21,440,693</b>
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ 1,921,447	\$ 1,977,389	\$ 2,323,214	\$ 2,442,854
MATERIALS & SUPPLIES	575,777	540,090	588,996	613,717
CONTRACTUAL SERVICES	931,149	1,000,308	1,099,122	1,108,097
GENERAL OPERATIONS	105,158	114,359	124,509	128,198
CAPITAL OUTLAY	9,285,556	6,613,051	1,649,011	8,180,753
SPECIAL PROJECTS	2,056,803	2,641,526	2,125,080	1,577,489
DEBT SERVICE	2,691,293	5,552,700	5,097,535	5,198,847
<b>TOTAL EXPENSES</b>	<b>\$ 17,567,183</b>	<b>\$18,439,423</b>	<b>\$ 13,007,467</b>	<b>\$19,249,955</b>
FUND TRANSFERS IN	5,116,692	5,130,359	4,357,039	7,473,689
FUND TRANSFERS OUT	10,110,345	9,055,824	8,243,041	8,127,746
PROJECTED REVENUE OVER(UNDER) BUDGET			4,236,434	-
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(6,665,749)	-
RESERVED FUND BALANCE DECREASE(INCREASE)			28,571	-
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			-	(8,813)
BEGINNING UNRESERVED FUND BALANCE			8,086,661	8,640,313
ENDING UNRESERVED FUND BALANCE			<u>8,640,313</u>	<u>10,168,181</u>
EMERGENCY RESERVE FUND			<u>786,812</u>	<u>795,625</u>

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# AIRPORT FUND

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**AIRPORT FUND  
BUDGET HIGHLIGHTS**

**ACTIVITIES**

The Airport Fund accounts for the operation and maintenance of the municipal airport facility in accordance with Federal Aviation Administration regulations. The airport provides a service facility for passenger traffic, private and commercial aircraft, and related business activities. Additionally, the City operates the Airport's fueling operations.

**SIGNIFICANT OPERATING CHANGES**

The Airport Operations budget reflects the addition of a part-time air traffic controller (.35 FTE) and a reduction of the amount allowed for over-time to \$3,200 resulting in a \$2,162 net increase in personnel costs. This budget maintained the previous year's reduction in hours of operation of the airport control tower.

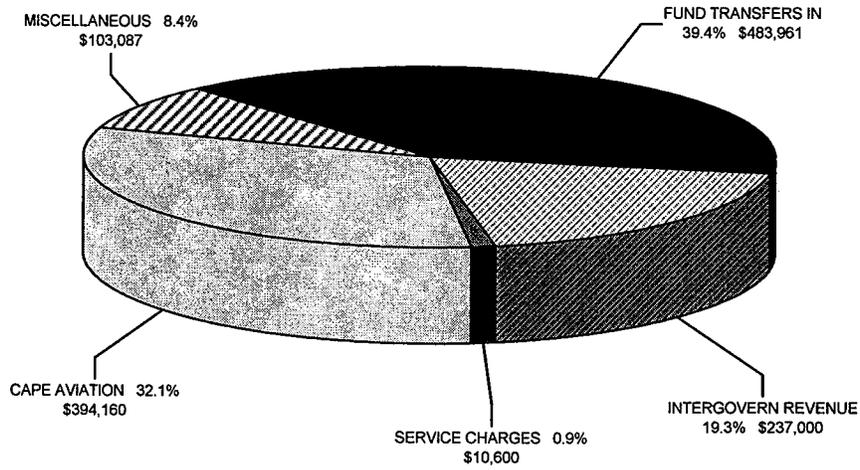
The amount included in this budget to advertise the commercial air service at the airport declined by \$34,700. This reduction resulted mainly from a \$32,200 decrease in grant funding that is used to support this cost. The amounts included in this budget for utility and fuel expense increased \$14,176 (21.1%) over the previous year for Airport Operations and \$6,154 (41.6%) over the previous year for FBO Operations.

**REVENUE/EXPENDITURE PROJECTIONS**

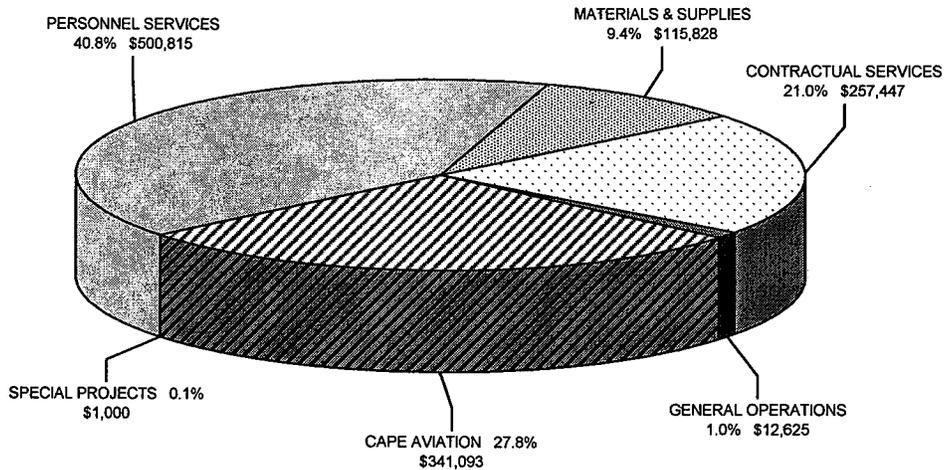
Revenues, excluding interest, grant revenue, and FBO sales, are projected to increase at 3% over the 5-year period. Net profit margin from FBO sales are maintained at year ending June 30, 2012 levels over the remaining five years. Operating expenses, excluding personnel expenses are projected to grow at the rate of inflation. Personnel expenditures are projected to include cost of living increases equal to the inflation rate in the fiscal years after June 30, 2012. Costs for health and dental insurance are projected to grow 6% and 3% annually, respectively, during these years.

No capital outlays are projected since General Fund transfers would support any capital outlays.

## AIRPORT FUND 2011-2012 RESOURCES



## AIRPORT FUND 2011-2012 EXPENDITURES



AIRPORT FUND  
BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	430,092	228,527	276,980	237,000
SERVICE CHARGES	248,849	785,882	318,500	307,585
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	178,252	193,657	211,156	200,262
OTHER FINANCING	<u>6,008</u>	<u>131</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$863,201	\$1,208,197	\$806,636	\$744,847
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$750,048	\$708,121	\$693,207	\$727,385
MATERIALS & SUPPLIES	121,452	138,175	122,727	150,957
CONTRACTUAL SERVICES	248,148	299,951	353,729	328,641
GENERAL OPERATIONS	15,178	18,868	20,825	20,825
CAPITAL OUTLAY	112,706	-	1,550	-
SPECIAL PROJECTS	58,909	458,197	1,000	1,000
DEBT SERVICE	<u>45,278</u>	<u>-</u>	<u>12,399</u>	<u>-</u>
TOTAL EXPENSES	<u>\$1,351,719</u>	<u>\$1,623,312</u>	<u>\$1,205,437</u>	<u>\$1,228,808</u>
FUND TRANSFERS IN	694,276	676,927	660,583	483,961
FUND TRANSFERS OUT	254,235	261,782	261,782	-
PROJECTED REVENUE OVER(UNDER) BUDGET			(13,000)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(55,000)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			68,528	528
ENDING UNRESERVED FUND BALANCE			<u>528</u>	<u>528</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

AIRPORT FUND  
BUDGET PROJECTIONS

	<u>2012-13</u> <u>PROJECTED</u>	<u>2013-14</u> <u>PROJECTED</u>	<u>2014-15</u> <u>PROJECTED</u>	<u>2015-16</u> <u>PROJECTED</u>	<u>2016-17</u> <u>PROJECTED</u>
<b>REVENUE SOURCE:</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	167,000	167,000	167,000	167,000	167,000
SERVICE CHARGES	308,028	308,485	308,955	309,440	309,939
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	206,270	212,458	218,832	225,397	232,159
OTHER FINANCING	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>\$681,298</b>	<b>\$687,943</b>	<b>\$694,787</b>	<b>\$701,837</b>	<b>\$709,098</b>
<b>EXPENSE OBJECT:</b>					
PERSONNEL SERVICES	\$ 744,814	\$ 763,328	\$ 782,436	\$ 802,160	\$ 822,530
MATERIALS & SUPPLIES	153,976	157,056	160,197	163,401	166,669
CONTRACTUAL SERVICES	255,579	260,392	265,301	270,308	275,415
GENERAL OPERATIONS	21,242	21,667	22,100	22,542	22,993
CAPITAL OUTLAY	-	-	-	-	-
SPECIAL PROJECTS	1,020	1,040	1,061	1,082	1,104
DEBT SERVICE	-	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>\$1,176,631</b>	<b>\$1,203,483</b>	<b>\$1,231,095</b>	<b>\$1,259,493</b>	<b>\$1,288,711</b>
FUND TRANSFERS IN	495,333	515,540	536,308	557,656	579,613
FUND TRANSFERS OUT	-	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)					
BEGINNING UNRESERVED FUND BALANCE	528	528	528	528	528
ENDING UNRESERVED FUND BALANCE	<u>528</u>	<u>528</u>	<u>528</u>	<u>528</u>	<u>528</u>
EMERGENCY RESERVE FUND	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

AIRPORT FUND REVENUE

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
FEMA -2009 Winter Storm	\$ 3,717	\$ -	\$ -	\$ -
DOT-FAA Control Tower	167,000	167,000	167,000	167,000
DOT-FAA Indirect Cap-Gen. Aviation Termi	18,813	-	-	-
SEMA Disaster Grant	495	-	-	-
Other State Grants	<u>240,067</u>	<u>61,527</u>	<u>109,980</u>	<u>70,000</u>
	430,092	228,527	276,980	237,000
Special Event Fees	35,587	467,684	-	-
Miscellaneous Usage Fees	5,077	8,082	10,500	10,600
Airport Sales-Jet A Fuel Sales	531,149	627,991	584,700	735,125
Airport Sales-100 LL Fuel Sales	328,826	376,456	475,000	623,100
Airport Sales-Oil Sales	10,807	9,164	11,000	9,200
Airport Sales-Deicing	117	-	-	-
Airport Sales-Ramp/Parking Fees	132	-	-	-
Airport Sales-Catering	640	626	1,000	300
Airport Sales-Aircraft Washing	1,186	1,190	1,200	600
Airport Sales-Misc Retail Sales	4,029	6,869	5,500	8,900
Airport Sales-Miscellaneous Fees	5,890	3,323	3,500	3,800
Airport Sales-Emerg Call Out Fees	750	1,450	1,000	1,000
Cost of Items Resold	(606)	-	-	-
Cost of Items Resold-Jet A Fuel Sales	(426,687)	(446,772)	(405,000)	(581,250)
Cost of Items Resold-100 LL Fuel Sale	(234,140)	(255,597)	(356,250)	(488,250)
Cost of Items Resold-Oil Sales	(8,836)	(6,925)	(8,250)	(6,900)
Cost of Items Resold-Misc Retail Sales	(4,214)	(6,315)	(4,400)	(7,120)
Cost of Items Resold-Misc Fees	<u>(858)</u>	<u>(1,344)</u>	<u>(1,000)</u>	<u>(1,520)</u>
	248,849	785,882	318,500	307,585
Interest on Overnight Investment:	1,170	4,052	720	540
Crop Lease	34,039	25,277	39,611	35,321
Property Lease	21,353	12,708	17,667	11,306
Land Lease	34,711	19,192	15,025	12,640
Aviation Rental	51,278	79,209	86,019	97,175
Restaurant Rental	-	3,339	6,300	7,200
Auto Rentals	2,154	584	1,200	400
Sign Rentals	2,640	2,640	2,640	2,640
Floor Space Rental	5,407	13,655	9,500	8,500
T-Hanger Rental	17,638	18,090	22,200	18,540
Airline Rental	3,449	7,697	5,174	-
Cash Over and Short	(6)	(551)	-	-
Fuel Flowage Fees	4,340	7,208	4,600	5,500
General Miscellaneous	<u>79</u>	<u>557</u>	<u>500</u>	<u>500</u>
	178,252	193,657	211,156	200,262
Proceeds from Sale of Assets	-	131	-	-
Compensation for Damages	<u>6,008</u>	<u>-</u>	<u>-</u>	<u>-</u>
	6,008	131	-	-
Transfer from General Fund	<u>694,276</u>	<u>676,927</u>	<u>660,583</u>	<u>483,961</u>
	694,276	676,927	660,583	483,961
	<u>\$1,557,477</u>	<u>\$1,885,124</u>	<u>\$1,467,219</u>	<u>\$1,228,808</u>

AIRPORT OPERATIONS (1040)

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$531,956	\$478,100	\$467,060	\$500,815
MATERIALS AND SUPPLIES	87,597	105,568	93,952	115,828
CONTRACTUAL SERVICES	182,246	227,462	282,679	257,447
GENERAL OPERATIONS	9,466	10,761	12,625	12,625
CAPITAL EXPENDITURES	84,927	-	1,550	-
SPECIAL PROJECTS	58,909	458,197	1,000	1,000
DEBT PAYMENTS	45,278	-	12,399	-
TRANSFERS	254,235	261,782	261,782	-
	<u>\$1,254,614</u>	<u>\$1,541,870</u>	<u>\$1,133,047</u>	<u>\$887,715</u>

TOTAL PERSONNEL SERVICE BY POSITION  
AIRPORT OPERATIONS

CLASSIFICATION	SALARY RANGE	2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR
Regular Employees			
Development Services Director	78,033 - 118,279	0	0.2
Airport Manager	58,232 - 88,259	1	1
Control Tower Chief	47,798 - 72,453	1	1
Air Traffic Controllers	43,295 - 65,621	2	2
Operations Supervisor	32,192 - 48,797	1	1
Administrative Coordinator	29,160 - 44,193	1	1
Maintenance Worker	23,944 - 36,301	2	2
<b>TOTAL</b>		<b>8</b>	<b>8.2</b>

Part-Time Employees

	2010-2011		2011-2012	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Maintenance Worker	360	0.17	360	0.17
Air Traffic Controllers	0	0.00	728	0.35
	360	0.17	1,088	0.52

AIRPORT FBO OPERATIONS (1042)

BUDGET BY MAJOR OBJECT

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$ 218,092	\$ 230,021	\$ 226,147	\$ 226,570
MATERIALS AND SUPPLIES	33,855	32,607	28,775	35,129
CONTRACTUAL SERVICES	65,902	72,489	71,050	71,194
GENERAL OPERATIONS	5,712	8,107	8,200	8,200
CAPITAL EXPENDITURES	27,779	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$ 351,340</u>	<u>\$ 343,224</u>	<u>\$ 334,172</u>	<u>\$ 341,093</u>

TOTAL PERSONNEL SERVICE BY POSITION  
AIRPORT FBO OPERATIONS

CLASSIFICATION	SALARY RANGE		2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR	
Regular Employees					
Flight Line Supervisor	32,192	-	48,797	1	1
Flight Line Technician	23,944	-	36,301	3	3
Administrative Clerk	22,784	-	34,540	<u>1</u>	<u>1</u>
TOTAL			5	5	
Part-Time Employees					
	2010-2011		2011-2012		
	<u>Actual</u> <u>Hours</u>	<u>Full-Time</u> <u>Equivalent</u>	<u>Actual</u> <u>Hours</u>	<u>Full-Time</u> <u>Equivalent</u>	
Administrative Clerk	1,248	0.60	1,248	0.60	
Lineman	<u>2,080</u>	<u>1.00</u>	<u>2,080</u>	<u>1.00</u>	
	3,328	1.60	3,328	1.60	

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# **PARKS AND RECREATION FUND**

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**PARKS AND RECREATION FUND**  
**BUDGET HIGHLIGHTS**

**ACTIVITIES**

The Parks and Recreation Fund is established to separate the revenue sources and expenditures used to operate the parks and recreation activities. The following activities are included in this fund:

**Arena Maintenance** - This division accounts for the cost of maintaining the A.C. Brase Arena.

**Osage Park Community Center** – This division is responsible for the operations and maintenance of the multi-purpose building at Osage Park.

**Shawnee Park Community Center** – This division is responsible for the operations and maintenance of the multi-purpose building at Shawnee Park

**Pools** - These divisions operate and maintain two public pools. An indoor/outdoor facility is operated in conjunction with the Public School District. The other was operated by the City. The City permanently closed this pool in September 2010.

**Family Aquatic Center** - This division is responsible for the operations and maintenance of an outdoor family aquatic center adjacent to the Osage Park Community Center.

**Recreation** - This division operates a year-round public program for all age groups, including a multitude of programs, and coordinates use of all facilities by organized groups.

**Municipal Band** - The Municipal Band provides open-air concerts at the band shell in Capaha Park and additional concerts in other areas within the community.

**SIGNIFICANT OPERATING CHANGES**

**Arena Maintenance** – Budget includes a \$9,041 (21.8%) increase in utility expense.

**Osage Park Community Center** – Budget reflects the addition of a part-time morning weight room attendant (.25 FTE) as a result of increased morning usage and a part-time office worker (.12 FTE) to provide additional administrative assistance. This budget includes \$21,913 (24.6%) less in utility costs. The previous year assumed increase in utility costs from the expansion of the building that did not occur. This budget maintains the reduction of hours of operation from July – September made two years ago.

**Shawnee Park Community Center** – This budget reflects a total year of operation for the Center that opened March 2011. The previous budget had anticipated 9 months of operation.

**Central Pool** – Budget anticipates a full year of operations and reflects a 2.03 FTE or 39.6% increase in part-time hours to 7.15 FTE. The previous budget had assumed that the pool was closed during the summer for construction.

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## **SIGNIFICANT OPERATING CHANGES (cont.)**

**Capaha Pool** – Budget reflects no activity for the year. The pool was permanently closed in September 2010.

**Family Aquatic Center** – Budget reflects an increased budget based on actual results from the first full of year of operation. Budget anticipates the Center will produce \$635,000 in revenues.

**Recreation** - Budget reflects a .31 FTE or 5.8% increase in part-time hours to 5.69 FTE. Costs for part-time labor are projected to increase \$6,468. The increase in part-time hours results from adjusting budgeted hours to reflect increased league and program participation.

## **REVENUE/RATE INCREASES**

This budget proposes to increase various fees effective July 1, 2011. These increases can be found in the appendices of this document. As new activities arise during the year, user fees may be charged to offset operating costs.

## **REVENUE/EXPENDITURE PROJECTIONS**

Service charge revenue is projected to grow 3% annually over fiscal year ending June 30, 2012 levels. Operating expenses, excluding personnel expenses, are projected to grow at a 2% annual inflation rate. Personnel expenditures are projected to include cost of living increases equal to the inflation rate in the fiscal years after June 30, 2012. Costs for health and dental insurance are projected to grow 6% and 3% annually, respectively, during these years.

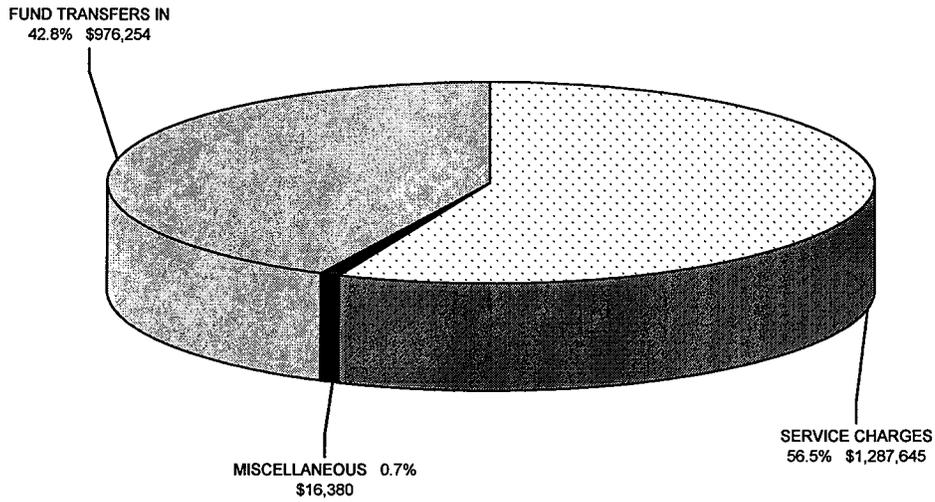
No capital outlays are projected since any capital outlays would be supported by General Fund transfers.

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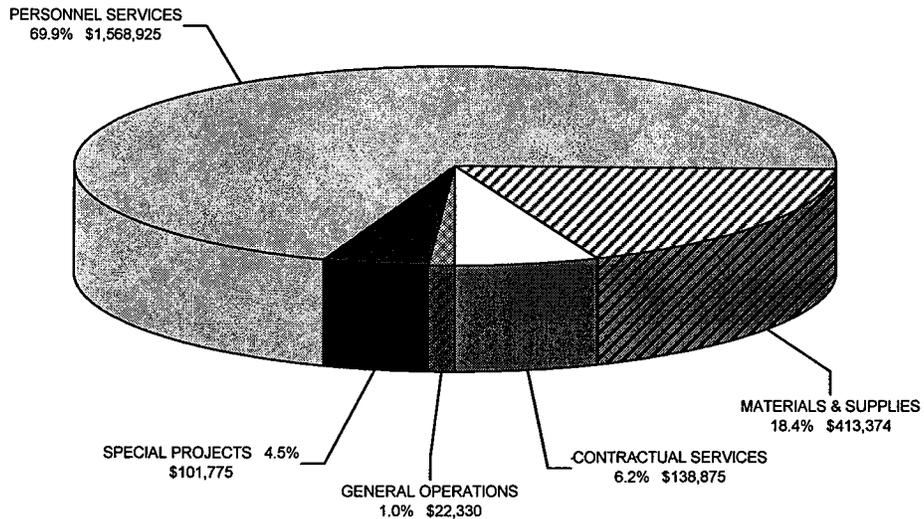
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## PARKS & RECREATION FUND 2011-2012 RESOURCES



## PARKS & RECREATION FUND 2011-2012 EXPENDITURES



PARKS & RECREATION FUND  
BUDGET BY MAJOR OBJECT

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	28	-	-	-
SERVICE CHARGES	607,762	930,401	902,472	1,287,645
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	20,913	16,693	17,040	16,380
OTHER FINANCING	<u>2,000</u>	<u>18,878</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$630,703	\$965,972	\$919,512	\$1,304,025
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$1,037,077	\$1,131,674	\$1,485,887	\$1,568,925
MATERIALS & SUPPLIES	398,087	343,169	418,793	413,374
CONTRACTUAL SERVICES	98,492	95,748	129,247	138,875
GENERAL OPERATIONS	10,111	9,377	14,966	22,330
CAPITAL OUTLAY	22,826	7,545	-	-
SPECIAL PROJECTS	81,157	85,533	96,301	101,775
DEBT SERVICE	<u>987</u>	<u>20</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$1,648,737</u>	<u>\$1,673,066</u>	<u>\$2,145,194</u>	<u>\$2,245,279</u>
FUND TRANSFERS IN	1,017,833	913,460	1,225,682	976,254
FUND TRANSFERS OUT	-	1,946	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			214,600	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(109,600)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			228,970	333,970
ENDING UNRESERVED FUND BALANCE			<u>333,970</u>	<u>368,970</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

PARKS & RECREATION FUND  
BUDGET PROJECTIONS

	<u>2012-13</u> <u>PROJECTED</u>	<u>2013-14</u> <u>PROJECTED</u>	<u>2014-15</u> <u>PROJECTED</u>	<u>2015-16</u> <u>PROJECTED</u>	<u>2016-17</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	1,326,274	1,366,062	1,407,044	1,449,255	1,492,733
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	16,380	16,380	16,380	16,380	16,380
OTHER FINANCING	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>\$1,342,654</b>	<b>\$1,382,442</b>	<b>\$1,423,424</b>	<b>\$1,465,635</b>	<b>\$1,509,113</b>
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$1,603,729	\$1,639,914	\$1,677,077	\$1,715,264	\$1,754,510
MATERIALS & SUPPLIES	421,641	430,074	438,675	447,449	456,398
CONTRACTUAL SERVICES	141,653	144,486	147,376	150,324	153,330
GENERAL OPERATIONS	22,777	23,233	23,698	24,172	24,655
CAPITAL OUTLAY	-	-	-	-	-
SPECIAL PROJECTS	103,811	105,887	108,005	110,165	112,368
DEBT SERVICE	-	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>\$2,293,611</b>	<b>\$2,343,594</b>	<b>\$2,394,831</b>	<b>\$2,447,374</b>	<b>\$2,501,261</b>
FUND TRANSFERS IN	985,957	996,152	1,006,407	1,016,739	1,027,148
FUND TRANSFERS OUT	-	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)	(395,000)	(35,000)	(35,000)	(35,000)	(35,000)
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)					
BEGINNING UNRESERVED FUND BALANCE	368,970	8,970	8,970	8,970	8,970
ENDING UNRESERVED FUND BALANCE	<u>8,970</u>	<u>8,970</u>	<u>8,970</u>	<u>8,970</u>	<u>8,970</u>
EMERGENCY RESERVE FUND	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

PARKS & RECREATION FUND REVENUE

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>PROPOSED</u>
FEMA 2009 Winter Storm	\$ 25	\$ -	\$ -	\$ -
SEMA Disaster Grant	<u>3</u>	<u>-</u>	<u>-</u>	<u>-</u>
	28	-	-	-
Arena Building Usage Fees	59,381	62,147	61,000	62,000
Park Shelter Fees	7,976	7,920	8,000	7,800
Miscellaneous Usage Fees	1,170	1,355	1,200	2,000
City Central Pool Fees	114,311	116,532	98,000	116,532
City Capaha Pool Fees	23,536	16,639	12,000	-
Aquatic Center Annual Passes	-	53,468	25,000	55,000
Special Event Fees	103,571	103,438	103,500	106,875
Central Pool Concessions	3,223	1,713	1,900	3,500
Central Vending Machines	7,239	3,848	4,500	8,000
Cost of Items Resold	(9,636)	(7,824)	(4,800)	(8,625)
Capaha Pool Concessions	1,267	408	650	-
Aquatic Center-Concessions	-	88,391	10,000	195,000
Aquatic Center Vending Machines	-	-	15,000	-
Cost of Items Resold	-	(40,593)	(18,750)	(117,000)
Capaha Vending Machines	2,793	2,251	1,400	-
Cost of Items Resold	(3,141)	(1,868)	(1,538)	-
League Fees	88,873	93,479	98,000	104,000
Special Events Concessions	5,449	5,075	5,000	4,500
Recreation Vending Machines	4,125	4,791	5,000	5,000
Cost of Items Resold	(7,681)	(5,676)	(7,500)	(7,125)
Osage Repair & Replacement	6,175	5,985	5,000	6,000
Osage Building Usage	91,617	70,218	90,000	87,000
Cost of Items Resold	(20,097)	(19,164)	(19,500)	(23,625)
Shawnee Park Comm Ctr Bldg Usage Fee	-	-	21,060	35,000
Shawnee Park Program Fees	-	-	-	600
Shawnee Pk Ctr-Concs-Non-Alcoholic	-	-	10,000	1,000
Shawnee Pk Comm Ctr Vending Macr	-	-	5,000	7,000
Cost of Items Resold	-	-	(11,250)	(5,600)
Recreation Program Fees	19,856	21,540	22,600	27,063
Aquatics Program Fees-Capaha	13,499	7,572	6,000	-
Aquatics Program Fees-Central	9,505	10,688	8,300	12,250
Aquatics Program Fees-Splash	-	12,561	-	22,000
Family Aquatic Ctr Pool Usage	-	229,362	260,000	475,000
Miscellaneous Fees	-	649	-	5,000
Recreation Tournament Fees	1,620	1,335	4,300	3,000
Miscellaneous Sales	1,420	3,013	1,400	2,000
Osage Building Concessions	15,417	13,945	13,500	18,000
Osage Vending	12,682	12,808	12,500	13,500
Osage Program Fees	<u>53,612</u>	<u>52,450</u>	<u>56,000</u>	<u>65,000</u>
	607,762	928,456	902,472	1,287,645

PARKS & RECREATION FUND REVENUE

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
Interest on Overnight Investment	5,319	4,142	3,240	4,500
Property Rental	10,800	10,800	10,800	11,880
Special Event Donations	4,700	150	3,000	-
General Miscellaneous	70	80	-	-
Cash Overages & Shortages	<u>24</u>	<u>1,521</u>	<u>-</u>	<u>-</u>
	20,913	16,693	17,040	16,380
Proceeds from Sale of Assets	-	18,878	-	-
Proceeds from Trade-in of Asse	<u>2,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
	2,000	18,878	-	-
Project Personnel Costs	-	1,692	-	-
Project Overhead Costs	<u>-</u>	<u>253</u>	<u>-</u>	<u>-</u>
	-	1,945	-	-
Transfer-General Fund	891,546	805,805	866,328	631,365
Transfer-Park/Stormwtr-Operatin	<u>126,287</u>	<u>107,655</u>	<u>359,354</u>	<u>344,889</u>
	1,017,833	913,460	1,225,682	976,254
	<u>\$1,648,536</u>	<u>\$1,879,432</u>	<u>\$2,145,194</u>	<u>\$ 2,280,279</u>

ARENA MAINTENANCE (5032)

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$143,267	\$139,915	\$145,235	\$147,785
MATERIALS AND SUPPLIES	72,364	61,817	54,985	65,476
CONTRACTUAL SERVICES	12,137	12,727	17,838	19,490
GENERAL OPERATIONS	(29)	379	766	850
CAPITAL EXPENDITURES	7,613	5,062	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	1,946	-	-
	<u>\$235,352</u>	<u>\$221,846</u>	<u>\$218,824</u>	<u>\$233,601</u>

TOTAL PERSONNEL SERVICE BY POSITION  
ARENA MAINTENANCE

CLASSIFICATION	SALARY RANGE	2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR
Regular Employees			
Maintenance Worker II	25,147 - 38,125	<u>3</u>	<u>3</u>
TOTAL		3	3
Part-Time Employees			
	2010-2011	2011-2012	
	<u>Actual Hours</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Park Keepers	1911	1910	0.92

OSAGE PARK COMMUNITY CENTER (5034)

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$207,019	\$214,496	\$246,613	\$249,082
MATERIALS AND SUPPLIES	131,616	83,576	111,369	91,255
CONTRACTUAL SERVICES	38,289	30,027	31,670	28,632
GENERAL OPERATIONS	841	973	1,480	1,490
CAPITAL EXPENDITURES	-	2,483	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$377,765</u>	<u>\$331,555</u>	<u>\$391,132</u>	<u>\$370,459</u>

TOTAL PERSONNEL SERVICE BY POSITION  
OSAGE PARK COMMUNITY CENTER

CLASSIFICATION	SALARY RANGE		2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR
Regular Employees				
Facility Maintenance Coordinator	32,192	- 48,797	0.66	0.50
Maintenance Worker II	25,147	- 38,125	2	2
Administrative Secretary	23,944	- 36,301	<u>1</u>	<u>1</u>
TOTAL			3.66	3.50
Part-Time Employees				
	2010-2011		2011-2012	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Activity Coordinators	8,290	3.99	8,567	4.12
Morning Manager	1,260	0.61	1,260	0.61
Evening Manager	1,271	0.61	1,271	0.61
Morning Weight Room Attendant	0	0.00	520	0.25
Office Worker	0	0.00	256	0.12
Maintenance Workers	<u>1,415</u>	<u>0.68</u>	<u>1,138</u>	<u>0.55</u>
	12,236	5.88	13,012	6.26

SHAWNEE PARK COMMUNITY CENTER (5036)

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ 120,960	\$161,737
MATERIALS AND SUPPLIES	-	903	40,300	35,772
CONTRACTUAL SERVICES	-	-	11,645	15,411
GENERAL OPERATIONS	-	-	1,820	2,570
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	2,500
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$ -</u>	<u>\$ 903</u>	<u>\$ 174,725</u>	<u>\$217,990</u>

TOTAL PERSONNEL SERVICE BY POSITION  
SHAWNEE PARK COMMUNITY CENTER

CLASSIFICATION	SALARY RANGE	2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR
Regular Employees			
Center Manager	33,820 - 51,258	<u>1</u>	<u>1</u>
TOTAL		1	1

Part-Time Employees

	2010-2011		2011-2012	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Managers	2,418	1.16	3,110	1.50
Activity Coordinator	5,538	2.66	7,588	3.65
Program/party planners	0	0.00	1,040	0.50
Maintenance Workers	<u>0</u>	<u>0.00</u>	<u>312</u>	<u>0.15</u>
	7,956	3.83	12,050	5.79

CENTRAL POOL (5040)

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$226,510	\$188,199	\$181,929	\$221,094
MATERIALS AND SUPPLIES	156,312	137,597	128,029	142,092
CONTRACTUAL SERVICES	14,326	15,284	16,398	17,762
GENERAL OPERATIONS	1,401	460	1,550	1,550
CAPITAL EXPENDITURES	15,213	-	-	-
SPECIAL PROJECTS	-	89	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$413,762</u>	<u>\$341,629</u>	<u>\$327,906</u>	<u>\$382,498</u>

TOTAL PERSONNEL SERVICE BY POSITION  
CENTRAL POOL

CLASSIFICATION	SALARY RANGE	2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR
Regular Employees			
Aquatic Supervisor	35,536 - 53,867	1	1
Senior Maintenance Worker	27,756 - 42,071	1	1
TOTAL		2	2

Part-Time Employees

	2010-2011		2011-2012	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Managers	2,035	0.98	2,610	1.25
Instructor	822	0.40	1,622	0.78
Lifeguards, Cashiers, Other	7,672	3.69	10,515	5.06
Maintenance	122	0.06	122	0.06
	<u>10,651</u>	<u>5.12</u>	<u>14,869</u>	<u>7.15</u>

CAPAHA POOL (5041)

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$53,983	\$52,794	\$62,400	\$ -
MATERIALS AND SUPPLIES	23,017	16,578	20,025	-
CONTRACTUAL SERVICES	2,620	1,443	2,841	-
GENERAL OPERATIONS	-	-	200	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$79,620</u>	<u>\$70,815</u>	<u>\$85,466</u>	<u>\$ -</u>

TOTAL PERSONNEL SERVICE BY POSITION  
CAPAHA POOL

Part-Time Employees

	2010-2011		2010-2011	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Assistant Pool Managers	677	0.33	0	0.00
Instructors	1,606	0.77	0	0.00
Maintenance	50	0.02	0	0.00
Lifeguards, Cashiers, Other	<u>5,192</u>	<u>2.50</u>	<u>0</u>	<u>0.00</u>
	7,525	3.62	0	0.00

FAMILY AQUATIC CENTER (5042)

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$100,420	\$256,787	\$305,982
MATERIALS AND SUPPLIES	-	34,243	53,450	69,279
CONTRACTUAL SERVICES	-	3,934	14,236	23,126
GENERAL OPERATIONS	-	80	100	6,100
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	2,000	2,000
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$ -</u>	<u>\$ 138,677</u>	<u>\$326,573</u>	<u>\$406,487</u>

TOTAL PERSONNEL SERVICE BY POSITION  
FAMILY AQUATIC CENTER

CLASSIFICATION	SALARY RANGE	2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR
Regular Employees			
Recreation Supervisor	37,342 - 56,604	0.34	0.42
Facility Maintenance Coordinator	32,192 - 48,797	<u>0.34</u>	<u>0.50</u>
TOTAL		0.68	0.92

Part-Time Employees

	2010-2011		2011-2012	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Facility Managers	1,032	0.50	1,009	0.49
Concessions Managers	1,032	0.50	1,457	0.70
Concessions Workers	4,128	1.98	6,465	3.11
Cashiers	2,064	0.99	1,575	0.76
Instructors	803	0.39	845	0.41
Lifeguards	18,576	8.93	17,685	8.50
Maintenance	0	0.00	680	0.33
Other/training	<u>0</u>	<u>0.00</u>	<u>195</u>	<u>0.09</u>
	27,635	13.29	29,911	14.38

RECREATION (5050)

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$406,298	\$435,850	\$471,963	\$483,245
MATERIALS AND SUPPLIES	14,445	8,455	9,835	8,700
CONTRACTUAL SERVICES	8,584	10,740	11,951	12,228
GENERAL OPERATIONS	7,898	7,485	9,050	9,770
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	81,157	85,444	94,301	97,275
DEBT PAYMENTS	987	20	-	-
TRANSFERS	-	-	-	-
	<u>\$519,369</u>	<u>\$547,994</u>	<u>\$597,100</u>	<u>\$611,218</u>

TOTAL PERSONNEL SERVICE BY POSITION  
RECREATION

CLASSIFICATION	SALARY RANGE	2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR
Regular Employees			
Recreation Division Manager	52,747 - 79,942	2	2
Recreation Supervisor	37,342 - 56,604	0.66	0.58
Recreation Coordinator I	32,192 - 48,797	3	3
Administrative Secretary	23,944 - 36,301	1	1
TOTAL		6.66	6.58

Part-Time Employees

	2010-2011		2011-2012	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Activity Coordinators	7436	3.58	7860	3.78
Sports Officials	3056	1.47	3225	1.55
Instructors	486	0.23	540	0.26
Assistant Recreation Programers	220	0.11	220	0.11
	<u>11,198</u>	<u>5.38</u>	<u>11,845</u>	<u>5.69</u>

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MUNICIPAL BAND (5060)

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	333	-	800	800
CONTRACTUAL SERVICES	22,536	21,593	22,668	22,226
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$22,869</u>	<u>\$21,593</u>	<u>\$23,468</u>	<u>\$23,026</u>

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# **VISION 2000 FUND**

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VISION 2000 FUND  
BUDGET BY MAJOR OBJECT

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	133	114	-	-
OTHER FINANCING	-	-	-	-
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TOTAL REVENUE	\$ 133	\$ 114	\$ -	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	26	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
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TOTAL EXPENSES	\$ 26	\$ -	\$ -	\$ -
FUND TRANSFERS IN	26	-	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			74	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(3,100)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				-
BEGINNING UNRESERVED FUND				
BALANCE			3,026	-
ENDING UNRESERVED FUND				
BALANCE			<hr/> <hr/>	<hr/> <hr/>
EMERGENCY RESERVE FUND			<hr/> <hr/>	<hr/> <hr/>

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VISION 2000 FUND REVENUE

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>PROPOSED</u>
Interest on Overnight Investment:	\$ 133	\$ 114	\$ -	\$ -
	133	114	-	-
Transfers - General Fund	<u>26</u>	<u>-</u>	<u>-</u>	<u>-</u>
	26	-	-	-
	<u>\$ 159</u>	<u>\$ 114</u>	<u>\$ -</u>	<u>\$ -</u>

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VISION 2000

BUDGET BY MAJOR OBJECT

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	26	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
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	<u>\$ 26</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

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**CONVENTION  
AND  
VISITOR'S  
BUREAU  
FUND**

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## **CONVENTION AND VISITOR'S FUND BUDGET HIGHLIGHTS**

### **ACTIVITIES**

The Convention and Visitor's Fund provides for the receipt and disbursement of all funds in conjunction with the hotel/motel/restaurant tax. This is a gross receipt tax that provides for a rate of 4% on hotel/motel rooms and 1% on restaurants. The funds may be used for conventions and tourism purposes, as well as other uses authorized by the ordinance and law. A voter approved change, effective January 1, 1999 allocated ¼ of the hotel/motel gross receipts tax to fund a joint city/university "River Campus" project. Effective November 1, 2004, this change also allocated all restaurant, hotel, and motel gross receipts taxes not required for the operation of the convention and visitors bureau to this project. Payments to the University for this project are shown as special project costs in the budget. Both gross receipts taxes will sunset upon retirement of the \$8.9 million of bonds that were issued by the University to fund the city's portion of this project.

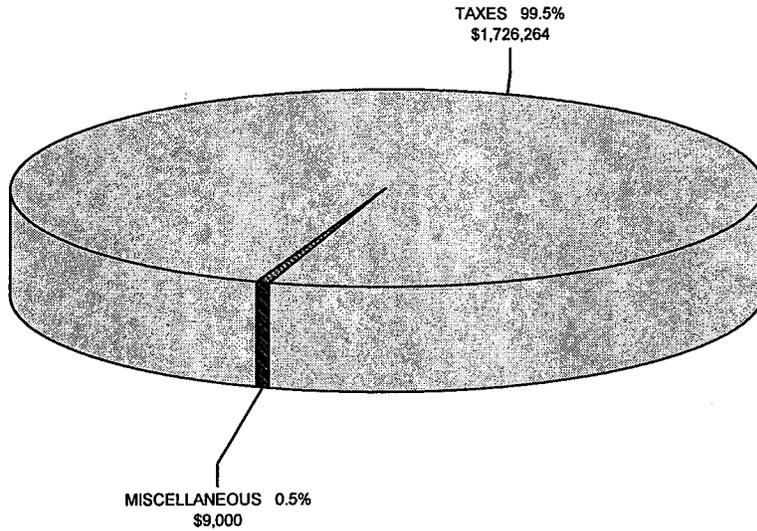
### **REVENUE/RATE INCREASES**

There is no tax increase within the proposed 2011 -2012 Convention and Visitor's Fund.

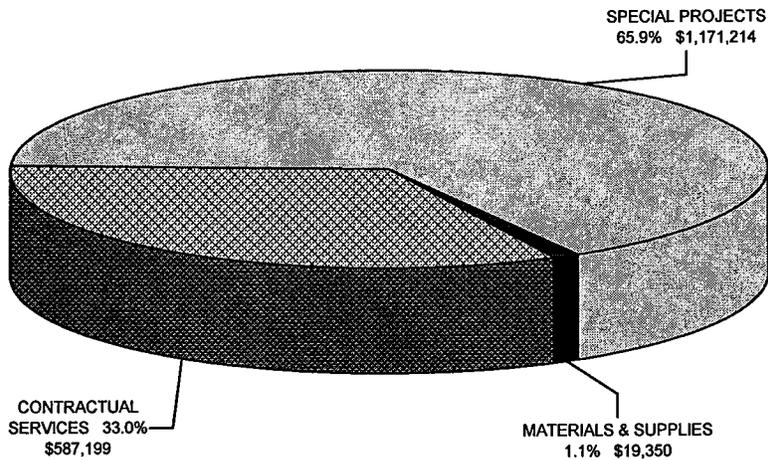
### **REVENUE/EXPENDITURE PROJECTIONS**

Hotel and motel gross receipt taxes are projected at 1% above fiscal year ending June 30, 2011 estimated levels which are projected to be 2% more than the previous fiscal year. Restaurant gross receipt taxes are projected at 1% above fiscal year ending June 30, 2011 estimated levels which are projected to be 2.0% more than the previous fiscal year. Both taxes are assumed to grow 2% annually for the following 5 years. Materials and supplies costs are assumed to increase at a 2% inflation rate. The contract with the Chamber of Commerce for the operation of the Convention Visitors Bureau is expected to grow 3% annually. Contractual service costs, excluding this contract, are assumed to grow at a 2% inflation rate. Special projects costs include required payments on the River Campus Project plus a \$35,000 annual allowance for possible expenditures from the fund balances that were on hand at November 1, 2004.

## CONVENTION VISITORS FUND 2011-2012 RESOURCES



## CONVENTION VISITORS FUND 2011-2012 EXPENDITURES



CONVENTION VISITORS FUND  
BUDGET BY MAJOR OBJECT

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$1,718,950	\$1,675,658	\$1,720,920	\$1,726,264
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	100,695	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	44,838	24,874	21,000	9,000
OTHER FINANCING	-	-	-	-
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
TOTAL REVENUE	\$1,763,788	\$1,801,227	\$1,741,920	\$1,735,264
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	14,596	18,396	17,624	19,350
CONTRACTUAL SERVICES	532,522	549,064	570,496	587,199
GENERAL OPERATIONS	130	42	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	1,252,046	1,416,385	1,202,620	1,171,214
DEBT SERVICE	-	-	-	-
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
TOTAL EXPENSES	\$1,799,294	\$1,983,887	\$1,790,740	\$1,777,763
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	6,500	43,500	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			(18,500)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(91,000)	
RESERVED FUND BALANCE DECREASE(INCREASE)			28,571	
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				(2,764)
BEGINNING UNRESERVED FUND BALANCE			447,004	317,255
ENDING UNRESERVED FUND BALANCE			<u>317,255</u>	<u>271,992</u>
EMERGENCY RESERVE FUND			<u>88,218</u>	<u>90,982</u>
RESERVED FOR RIVER CAMPUS PROJECT			<u>101,953</u>	<u>101,953</u>

CONVENTION VISITORS FUND  
BUDGET PROJECTIONS

	<u>2012-13</u> <u>PROJECTED</u>	<u>2013-14</u> <u>PROJECTED</u>	<u>2014-15</u> <u>PROJECTED</u>	<u>2015-16</u> <u>PROJECTED</u>	<u>2016-17</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$1,760,789	\$1,796,005	\$1,831,925	\$1,868,564	\$1,905,935
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	-	-	-	-	-
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	7,551	6,485	5,386	4,253	3,085
OTHER FINANCING	-	-	-	-	-
<b>TOTAL REVENUE</b>	<u>\$1,768,340</u>	<u>\$1,802,490</u>	<u>\$1,837,311</u>	<u>\$1,872,817</u>	<u>\$1,909,020</u>
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	19,737	20,132	20,535	20,946	21,365
CONTRACTUAL SERVICES	604,694	622,710	641,263	660,369	680,044
GENERAL OPERATIONS	-	-	-	-	-
CAPITAL OUTLAY	-	-	-	-	-
SPECIAL PROJECTS	1,191,095	1,208,295	1,225,662	1,243,195	1,260,891
DEBT SERVICE	-	-	-	-	-
<b>TOTAL EXPENSES</b>	<u>\$1,815,526</u>	<u>\$1,851,137</u>	<u>\$1,887,460</u>	<u>\$1,924,510</u>	<u>\$1,962,300</u>
FUND TRANSFERS IN	-	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	(2,683)	(2,761)	(2,844)	(2,927)	(3,014)
BEGINNING UNRESERVED FUND BALANCE	271,992	222,123	170,715	117,722	63,102
ENDING UNRESERVED FUND BALANCE	<u>222,123</u>	<u>170,715</u>	<u>117,722</u>	<u>63,102</u>	<u>6,808</u>
EMERGENCY RESERVE FUND	<u>93,665</u>	<u>96,426</u>	<u>99,270</u>	<u>102,197</u>	<u>105,211</u>
RESERVED FOR RIVER CAMPUS PROJECT	<u>101,953</u>	<u>101,953</u>	<u>101,953</u>	<u>101,953</u>	<u>101,953</u>

CONVENTION/VISITOR BUREAU FUND REVENUE

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
Hotel / Motel Tax	\$ 595,203	\$ 523,801	\$ 535,920	\$ 539,620
Restaurant Tax	1,120,435	1,149,177	1,182,000	1,183,883
Osage Caterer Fee	<u>3,312</u>	<u>2,680</u>	<u>3,000</u>	<u>2,761</u>
	1,718,950	1,675,658	1,720,920	1,726,264
Interior-Preserve America Grant	<u>-</u>	<u>100,695</u>	<u>-</u>	<u>-</u>
	-	100,695	-	-
Interest on Overnight Investment:	34,438	23,074	21,000	9,000
Office Space Rental	<u>10,400</u>	<u>1,800</u>	<u>-</u>	<u>-</u>
	44,838	24,874	21,000	9,000
	<u>\$1,763,788</u>	<u>\$1,801,227</u>	<u>\$1,741,920</u>	<u>\$1,735,264</u>

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CONVENTION & VISITORS BUREAU

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	14,596	18,396	17,624	19,350
CONTRACTUAL SERVICES	532,522	549,064	570,496	587,199
GENERAL OPERATIONS	130	42	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	1,252,046	1,416,385	1,202,620	1,171,214
DEBT PAYMENTS	-	-	-	-
TRANSFERS	6,500	43,500	-	-
	<u>\$1,805,794</u>	<u>\$2,027,387</u>	<u>\$1,790,740</u>	<u>\$1,777,763</u>

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# **DOWNTOWN BUSINESS DISTRICT FUND**

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**DOWNTOWN BUSINESS DISTRICT FUND**  
**BUDGET HIGHLIGHTS**

**ACTIVITIES**

The Downtown Business District Fund is financed by a separate tax levy, and a City Council appointed board make recommendations for the expenditures for the revenues within this district.

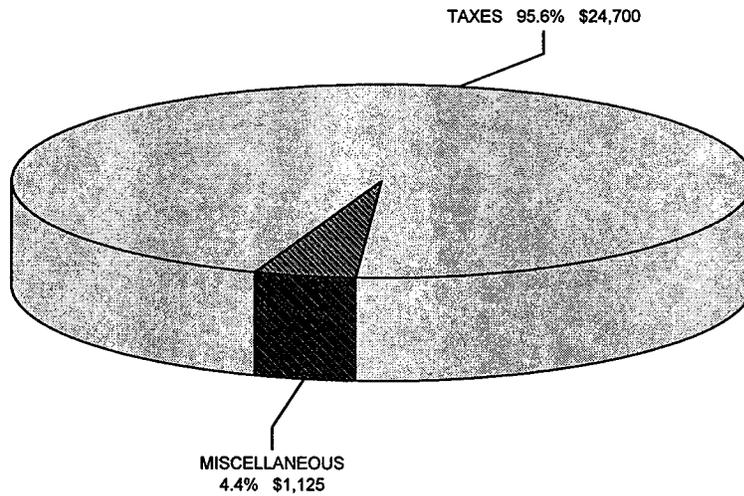
**PROGRAM/SERVICE ADJUSTMENTS**

Provides for a one-year contract with Redevelopment Corporation for certain improvements to the Downtown area.

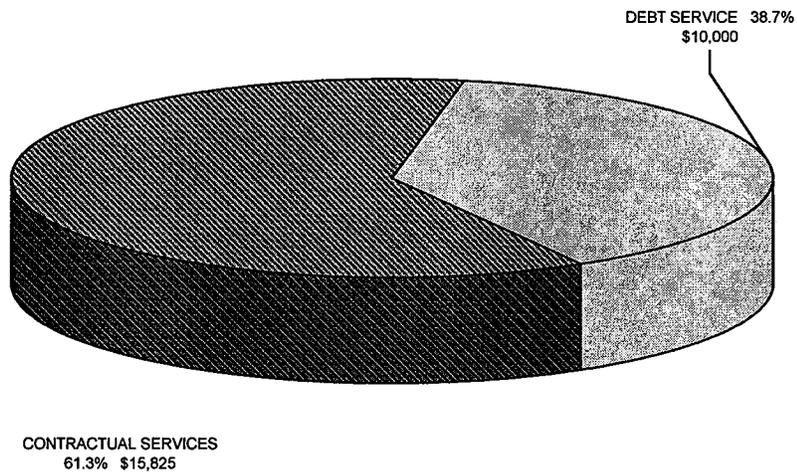
**REVENUE/RATE INCREASES**

There is no tax increase within the proposed 2011-2012 Downtown Business District Fund.

**DOWNTOWN BUSINESS DISTRICT FUND  
2010-2011 RESOURCES**



**DOWNTOWN BUSINESS DISTRICT FUND  
2010-2011 EXPENDITURES**



DOWNTOWN BUSINESS DISTRICT FUND  
BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$22,974	\$21,650	\$20,825	\$24,700
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	2,436	1,487	1,500	1,125
OTHER FINANCING	-	-	-	-
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TOTAL REVENUE	\$25,410	\$23,137	\$22,325	\$25,825
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	12,292	13,711	12,325	15,825
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	9,999	10,000	10,000
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$12,292	\$23,710	\$22,325	\$25,825
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	50,000	-	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			7,100	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			-	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)			-	-
BEGINNING UNRESERVED FUND				
BALANCE			33,829	40,929
ENDING UNRESERVED FUND				
BALANCE			<u>40,929</u>	<u>40,929</u>
EMERGENCY RESERVE FUND				
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DOWNTOWN BUSINESS DISTRICT FUND

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
Real Estate Tax	\$18,338	\$17,976	\$20,575	\$21,500
Intangible Tax	-	419	-	-
Delinquent Real Estate Tax	3,731	2,539	175	2,500
Penalty on Delinquent R.E. Tax	<u>905</u>	<u>716</u>	<u>75</u>	<u>700</u>
	22,974	21,650	20,825	24,700
Interest on Overnight Investment	2,389	1,485	1,500	1,125
Interest on Taxes from County	6	2	-	-
Miscellaneous	<u>41</u>	<u>-</u>	<u>-</u>	<u>-</u>
	2,436	1,487	1,500	1,125
	<u>\$25,410</u>	<u>\$23,137</u>	<u>\$22,325</u>	<u>\$25,825</u>

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DOWNTOWN BUSINESS DISTRICT FUND

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	12,292	13,711	12,325	15,825
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	9,999	10,000	10,000
TRANSFERS	<u>50,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>\$62,292</u>	<u>\$23,710</u>	<u>\$22,325</u>	<u>\$25,825</u>

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# **HOUSING DEVELOPMENT GRANTS**

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**HOUSING DEVELOPMENT GRANTS**  
**BUDGET HIGHLIGHTS**

**ACTIVITIES**

The Housing Development Grant Fund accounts for the revenue and expenditures associated with the rehabilitation of housing from the Community Development Block Grant Program and other programs for neighborhood housing rehabilitation. The proposed budget includes \$75,000 for completion of a neighborhood redevelopment program for the Jefferson / Bloomfield Neighborhood and \$110,000 for costs associated with a HERO Dream Grant.

HOUSING DEVELOPMENT GRANTS  
BUDGET BY MAJOR OBJECT

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	420,446	479,778	648,159	185,000
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	179	252	-	-
OTHER FINANCING	-	-	-	-
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TOTAL REVENUE	\$420,625	\$480,030	\$648,159	\$185,000
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	427,989	505,793	648,159	185,000
DEBT SERVICE	3,809	2,716	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$431,798	\$508,509	\$648,159	\$185,000
FUND TRANSFERS IN	15,812	19,637	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			83,860	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(73,850)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND				
BALANCE			(826)	9,184
ENDING UNRESERVED FUND				
BALANCE			<hr/> <u>9,184</u>	<hr/> <u>9,184</u>
EMERGENCY RESERVE FUND			<hr/> <u>-</u>	<hr/> <u>-</u>

HOUSING DEVELOPMENT GRANTS REVENUE

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
HUD-Indirect Operating Grants	\$ 250,000	\$ -	\$ -	\$ -
HUD-Home Repair Opportunity Gr	(11,500)	-	-	-
HUD-Home Repair Opportunity Gr	33,500	-	-	-
HUD-Hero Dream Grant	109,923	-	-	-
HUD-Home Repair Opportunity Grant	-	22,000	-	-
HUD-Hero Dream Grant	-	66,000	-	110,000
HUD-CDGG Jefferson Bloomfield	38,509	229,060	-	75,000
HUD-Neighborhood Stabilization Prog	14	155,986	325,659	-
HUD-Neighborhood Stabilization Prog	-	6,732	322,500	-
	<u>420,446</u>	<u>479,778</u>	<u>648,159</u>	<u>185,000</u>
Interest on Overnight Inv	<u>179</u>	<u>252</u>	<u>-</u>	<u>-</u>
	179	252	-	-
Transfers In - General	14,715	17,052	-	-
Transfers In - CDBG Projects	<u>1,097</u>	<u>2,585</u>	<u>-</u>	<u>-</u>
	15,812	19,637	-	-
	<u><u>\$ 436,437</u></u>	<u><u>\$ 499,667</u></u>	<u><u>\$ 648,159</u></u>	<u><u>\$ 185,000</u></u>

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HOUSING DEVELOPMENT GRANTS

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	427,989	505,793	648,159	185,000
DEBT PAYMENTS	3,809	2,716	-	-
TRANSFERS	-	-	-	-
	<u>\$ 431,798</u>	<u>\$ 508,509</u>	<u>\$ 648,159</u>	<u>\$ 185,000</u>

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# HEALTH FUND

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**HEALTH FUND**  
**BUDGET HIGHLIGHTS**

**ACTIVITIES**

The Health Fund provides limited funding for enforcement of health ordinances. Three animal control officers are funded through a special property tax in this fund. Weed abatement activities and demolitions of condemned structures are also funded here, along with contractual payments to the County Health Department and Humane Society.

**SIGNIFICANT OPERATING CHANGES**

Budget reflects no significant operating changes.

**REVENUE/RATE INCREASES**

No tax levy increase is proposed in this budget.

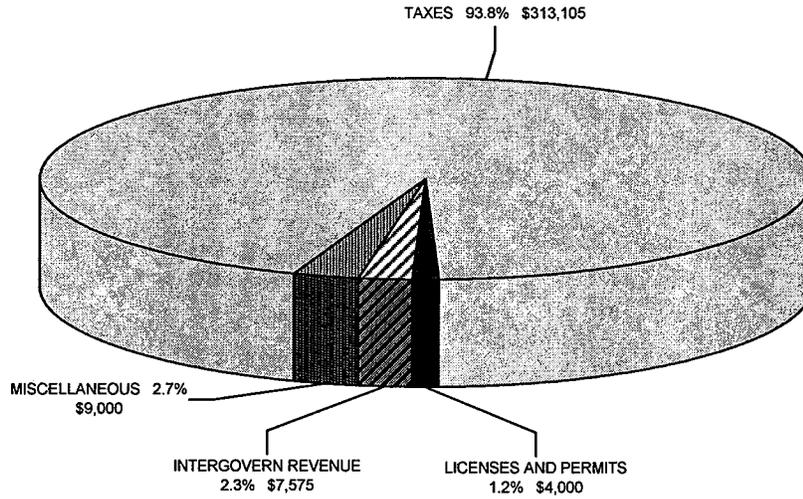
**REVENUE/EXPENDITURE PROJECTIONS**

Real Estate and Property Tax assessed valuations are projected to grow at 1.0% and 0.0% respectively for the fiscal year ending June 30, 2012 and 2.0% annually for the following five years. No tax levy increases are assumed in any of the years. All other fees and licenses are maintained at current levels.

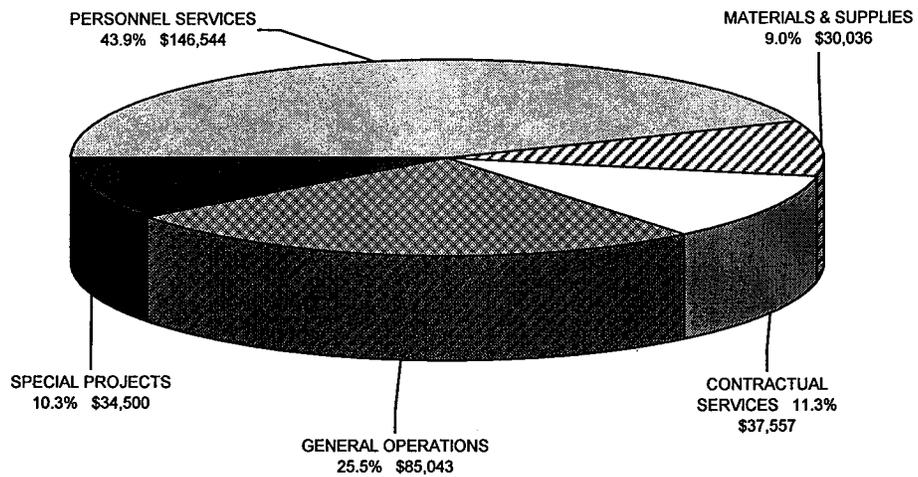
Operating expenses, excluding personnel expenses are also projected to grow at a 2% rate of inflation. Personnel expenditures are projected to include cost of living increases equal to the inflation rate in the fiscal years after June 30, 2012. Costs for health and dental insurance are projected to grow 6% and 3% annually, respectively, during these years.

No provisions are made for capital expenditures during these years.

## HEALTH FUND 2011-2012 RESOURCES



## HEALTH FUND 2011-2012 EXPENDITURES



HEALTH FUND  
BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$307,708	\$308,436	\$310,440	\$313,105
LICENSES AND PERMITS	4,647	679	4,000	4,000
INTERGOVERN REVENUE	7,544	7,573	7,575	7,575
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	19,536	16,704	12,000	9,000
OTHER FINANCING	-	-	-	-
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TOTAL REVENUE	\$339,435	\$333,392	\$334,015	\$333,680
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$134,322	\$137,594	\$144,120	\$146,544
MATERIALS & SUPPLIES	28,160	27,078	29,852	30,036
CONTRACTUAL SERVICES	36,479	37,084	33,325	37,557
GENERAL OPERATIONS	79,739	86,072	88,718	85,043
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	36,003	31,435	38,000	34,500
DEBT SERVICE	-	-	-	-
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TOTAL EXPENSES	\$314,703	\$319,263	\$334,015	\$333,680
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			4,000	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			850	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				50
BEGINNING UNRESERVED FUND				
BALANCE			396,586	401,436
ENDING UNRESERVED FUND				
BALANCE			<u>401,436</u>	<u>401,486</u>
EMERGENCY RESERVE FUND			<u>50,102</u>	<u>50,052</u>

HEALTH FUND  
BUDGET PROJECTIONS

	<u>2012-13</u> <u>PROJECTED</u>	<u>2013-14</u> <u>PROJECTED</u>	<u>2014-15</u> <u>PROJECTED</u>	<u>2015-16</u> <u>PROJECTED</u>	<u>2016-17</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$319,367	\$325,754	\$332,269	\$338,914	\$345,692
LICENSES AND PERMITS	4,000	4,000	4,000	4,000	4,000
INTERGOVERN REVENUE	7,575	7,575	7,575	7,575	7,575
SERVICE CHARGES	-	-	-	-	-
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	10,003	9,992	9,957	9,896	9,807
OTHER FINANCING	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>\$340,945</b>	<b>\$347,321</b>	<b>\$353,801</b>	<b>\$360,385</b>	<b>\$367,074</b>
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ 150,210	\$ 153,992	\$ 157,896	\$ 161,927	\$ 166,091
MATERIALS & SUPPLIES	30,637	31,250	31,875	32,513	33,163
CONTRACTUAL SERVICES	38,125	38,704	39,294	39,897	40,511
GENERAL OPERATIONS	86,744	88,479	90,249	92,054	93,895
CAPITAL OUTLAY	-	-	-	-	-
SPECIAL PROJECTS	35,190	35,894	36,612	37,344	38,091
DEBT SERVICE	-	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>\$340,906</b>	<b>\$348,319</b>	<b>\$355,926</b>	<b>\$363,735</b>	<b>\$371,751</b>
FUND TRANSFERS IN	-	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	(1,084)	(1,112)	(1,141)	(1,171)	(1,203)
BEGINNING UNRESERVED FUND BALANCE	401,486	400,441	398,331	395,065	390,544
ENDING UNRESERVED FUND BALANCE	<u>400,441</u>	<u>398,331</u>	<u>395,065</u>	<u>390,544</u>	<u>384,664</u>
EMERGENCY RESERVE FUND	<u>51,136</u>	<u>52,248</u>	<u>53,389</u>	<u>54,560</u>	<u>55,763</u>

HEALTH FUND REVENUE

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>PROPOSED</u>
Real Estate Tax	\$232,119	\$235,307	\$237,405	\$240,992
Personal Property Tax	55,167	52,335	52,714	50,893
Railroad & Utility Tax	8,641	9,206	9,206	9,611
Intangible Tax	1,311	409	525	430
Delinquent Real Estate Tax	5,595	5,973	5,700	5,973
Delinquent Personal Prop Tax	2,523	2,523	2,400	2,523
Penalty on Delinquent R.E. Tax	1,639	1,907	1,720	1,907
Penalty on Delinquent P.P. Tax	713	776	770	776
	<u>307,708</u>	<u>308,436</u>	<u>310,440</u>	<u>313,105</u>
Animal Licenses	<u>4,647</u>	<u>679</u>	<u>4,000</u>	<u>4,000</u>
	4,647	679	4,000	4,000
County Business Surtax	<u>7,544</u>	<u>7,573</u>	<u>7,575</u>	<u>7,575</u>
	7,544	7,573	7,575	7,575
Interest on Overnight Investment:	19,405	16,697	12,000	9,000
Interest on Taxes from County	<u>131</u>	<u>7</u>	<u>-</u>	<u>-</u>
	19,536	16,704	12,000	9,000
	<u><u>\$339,435</u></u>	<u><u>\$333,392</u></u>	<u><u>\$334,015</u></u>	<u><u>\$333,680</u></u>

HEALTH

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$134,322	\$137,594	\$144,120	\$146,544
MATERIALS AND SUPPLIES	28,160	27,078	29,852	30,036
CONTRACTUAL SERVICES	36,479	37,084	33,325	37,557
GENERAL OPERATIONS	79,739	86,072	88,718	85,043
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	36,003	31,435	38,000	34,500
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$314,703</u>	<u>\$319,263</u>	<u>\$334,015</u>	<u>\$333,680</u>

TOTAL PERSONNEL SERVICE BY POSITION  
HEALTH

CLASSIFICATION	SALARY RANGE	2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR
Regular Employees			
Nuisance Abatement Supervisor	32,304 - 48,967	1	1
Nuisance Abatement Officer	26,418 - 40,035	<u>2</u>	<u>2</u>
TOTAL		3	3
Part-Time Employees			
		2010-2011	2011-2012
		Actual <u>Hours</u>	Actual <u>Hours</u>
		Full-Time <u>Equivalent</u>	Full-Time <u>Equivalent</u>
Nuisance Abatement Officer		<u>1080</u>	<u>1080</u>
		0.52	0.52
		1080	1080
		0.52	0.52

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# **MOTOR FUEL TAX FUND**

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## **MOTOR FUEL TAX FUND** **BUDGET HIGHLIGHTS**

### **ACTIVITIES**

The Motor Fuel Tax Fund provides for the receipt of funds from the City's allocable portion of the state motor fuel taxes, the state sales tax on motor vehicles, the state vehicle license fees. The state motor fuel tax is 15% of the remaining net proceeds of that tax and is allocated to various incorporated cities, towns and villages within the State based on the population of that City. As stipulated in Article IV of the Missouri Constitution all taxes in this fund provide for the construction, repair, signing or lighting of roads, street and bridge projects. The only airport improvement expenses that could be approved are those for construction or repair of streets and roads within the airport property.

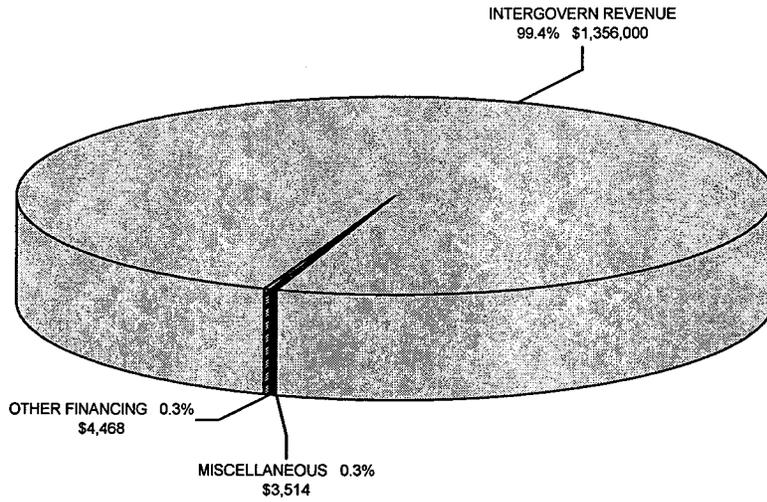
### **REVENUE/EXPENDITURE PROJECTIONS**

State Motor Fuel Tax revenues for fiscal year ending June 30, 2012 are projected to equal the actual revenues from the year ending March 31, 2011. Revenues are anticipated to be stable over the following five years.

The projected amounts of revenue from this fund available to carry out the five-year Capital Improvement Program for streets are \$400,000 annually for the five remaining fiscal years. Projected annual transfers to the General Fund are \$970,000 for the five remaining fiscal years. No transfers are required for debt service.

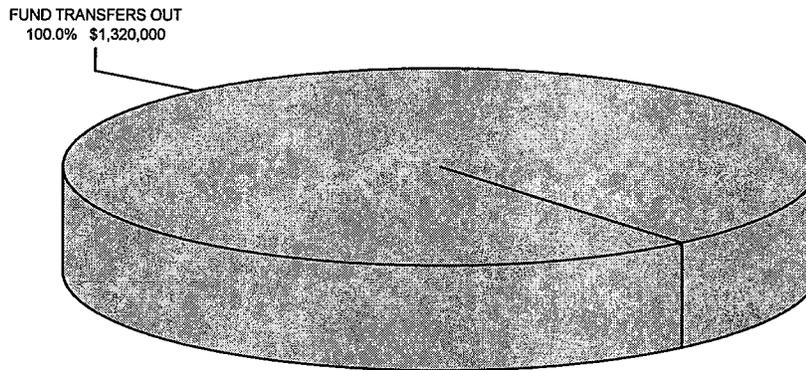
# MOTOR FUEL TAX FUND

## 2011-2012 RESOURCES



# MOTOR FUEL TAX FUND

## 2011-2012 EXPENDITURES



MOTOR FUEL TAX FUND  
BUDGET BY MAJOR OBJECT

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	1,388,365	1,336,554	1,324,000	1,356,000
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	13,110	6,070	3,740	3,514
OTHER FINANCING	<u>4,614</u>	<u>4,370</u>	<u>4,468</u>	<u>4,468</u>
TOTAL REVENUE	\$1,406,089	\$1,346,994	\$1,332,208	\$1,363,982
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	70,462	53	-	-
DEBT SERVICE	<u>-</u>	<u>529</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$ 70,462</u>	<u>\$ 582</u>	<u>\$ -</u>	<u>\$ -</u>
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	1,370,000	1,325,000	1,320,000	1,320,000
PROJECTED REVENUE				
OVER(UNDER) BUDGET			34,500	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(500)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND			161,548	207,756
BALANCE				
ENDING UNRESERVED FUND			<u>207,756</u>	<u>251,738</u>
BALANCE				
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

MOTOR FUEL TAX FUND  
BUDGET PROJECTIONS

	<u>2012-13</u> <u>PROJECTED</u>	<u>2013-14</u> <u>PROJECTED</u>	<u>2014-15</u> <u>PROJECTED</u>	<u>2015-16</u> <u>PROJECTED</u>	<u>2016-17</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	\$1,356,000	\$1,356,000	\$1,356,000	\$1,356,000	\$1,356,000
SERVICE CHARGES	-	-	-	-	-
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	8,140	7,768	7,388	7,000	6,604
OTHER FINANCING	<u>8,936</u>	<u>8,936</u>	<u>8,936</u>	<u>8,936</u>	<u>8,936</u>
<b>TOTAL REVENUE</b>	<b>\$1,373,076</b>	<b>\$1,372,704</b>	<b>\$1,372,324</b>	<b>\$1,371,936</b>	<b>\$1,371,540</b>
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-	-
GENERAL OPERATIONS	-	-	-	-	-
CAPITAL OUTLAY	400,000	400,000	400,000	400,000	400,000
SPECIAL PROJECTS	-	-	-	-	-
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL EXPENSES</b>	<b>\$ 400,000</b>				
FUND TRANSFERS IN	-	-	-	-	-
FUND TRANSFERS OUT	970,000	970,000	970,000	970,000	970,000
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)					
BEGINNING UNRESERVED FUND BALANCE	251,738	254,814	257,518	259,842	261,778
ENDING UNRESERVED FUND BALANCE	<u>254,814</u>	<u>257,518</u>	<u>259,842</u>	<u>261,778</u>	<u>263,318</u>
EMERGENCY RESERVE FUND	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

MOTOR FUEL FUND REVENUE

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
DOT-Indirect Capital Grants	\$ 70,246	\$ 4,742	\$ -	\$ -
Motor Fuel Tax	978,210	985,459	975,000	1,000,000
Motor Vehicle Sales Tax	185,871	192,594	184,000	203,000
Vehicle License Fees	<u>154,038</u>	<u>153,759</u>	<u>165,000</u>	<u>153,000</u>
	1,388,365	1,336,554	1,324,000	1,356,000
Interest on Overnight Investment:	9,066	2,029	-	-
Special Assessments	<u>4,044</u>	<u>4,041</u>	<u>3,740</u>	<u>3,514</u>
	13,110	6,070	3,740	3,514
Street Assessments	<u>4,614</u>	<u>4,370</u>	<u>4,468</u>	<u>4,468</u>
	4,614	4,370	4,468	4,468
	<u>\$1,406,089</u>	<u>\$1,346,994</u>	<u>\$1,332,208</u>	<u>\$1,363,982</u>

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MOTOR FUEL

BUDGET BY MAJOR OBJECT

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	70,462	53	-	-
DEBT PAYMENTS	-	529	-	-
TRANSFERS	<u>1,370,000</u>	<u>1,325,000</u>	<u>1,320,000</u>	<u>1,320,000</u>
	<u>\$1,440,462</u>	<u>\$1,325,582</u>	<u>\$1,320,000</u>	<u>\$1,320,000</u>

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**CAPITAL  
IMPROVEMENT  
SALES  
TAX  
FUND**

**FLOOD  
CONTROL  
PROJECTS**

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**CAPITAL IMPROVEMENT SALES TAX FUND-FLOOD CONTROL**  
**BUDGET HIGHLIGHTS**

**ACTIVITIES**

The Capital Improvement Sales Tax Fund is a fund established to account for receipt of ¼¢ sales tax collections authorized by the voters in November, 1988, to fund major capital improvement projects for flood control. The original tax approved was to sunset January 1, 2000. Subsequently, voters have authorized a 20-year extension of this tax to pay for improvements to the city's sewer system.

The remaining fund balance is projected to be transferred to the Stormwater Capital Projects Fund during the fiscal year ending June 30, 2011.

CAPITAL IMPROVEMENT SALES TAX FUND  
(FLOOD CONTROL PROJECTS)  
BUDGET BY MAJOR OBJECT

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>BUDGET</u>
<b>REVENUE SOURCE:</b>				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	2,807	2,311	-	-
OTHER FINANCING	-	-	-	-
	-	-	-	-
TOTAL REVENUE	\$ 2,807	\$ 2,311	\$ -	\$ -
<b>EXPENSE OBJECT:</b>				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	2,605	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	3,523	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
	-	-	-	-
TOTAL EXPENSES	\$ 3,523	\$ 2,605	\$ -	\$ -
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			1,500	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(61,077)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			59,577	-
ENDING UNRESERVED FUND BALANCE			-	-
EMERGENCY RESERVE FUND			-	-

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CAPITAL IMPROVEMENT SALES TAX REVENUE  
(FLOOD CONTROL PROJECTS)

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>PROPOSED</u>
Interest on Overnight Investments	<u>2,807</u>	<u>2,311</u>	<u>-</u>	<u>-</u>
	2,807	2,311	-	-
	<u>\$ 2,807</u>	<u>\$ 2,311</u>	<u>\$ -</u>	<u>\$ -</u>

CAPITAL IMPROVEMENT SALES TAX  
(FLOOD CONTROL PROJECTS)  
BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	2,605	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	3,523	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$ 3,523</u>	<u>\$ 2,605</u>	<u>-</u>	<u>\$ -</u>

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**CAPITAL  
IMPROVEMENT  
SALES  
TAX  
FUND**

**WATER  
PROJECTS**

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## **CAPITAL IMPROVEMENT SALES TAX FUND-WATER PROJECTS BUDGET HIGHLIGHTS**

### **ACTIVITIES**

The Capital Improvement Sales Tax Fund is a fund established to account for receipt of ¼¢ sales tax collections authorized by the voters in November, 1996, to fund major capital improvement projects to the city's water system. The tax approved will expire in twenty years.

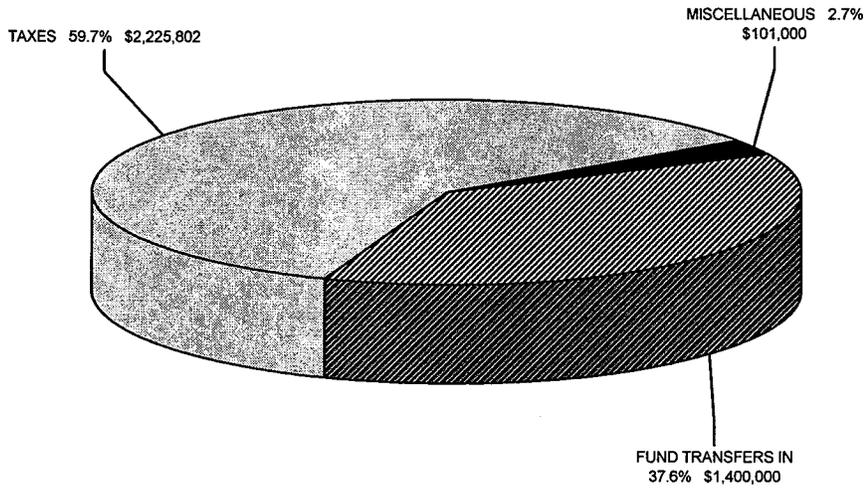
Included in this budget is debt service on bonds issued in June 1998 to provide the funds required by the water plant expansion and system improvements project and \$42,000 in payments on the Sears Grand's, Kohl's, and Greater Missouri Builder's development agreements.

### **REVENUE/EXPENDITURE PROJECTIONS**

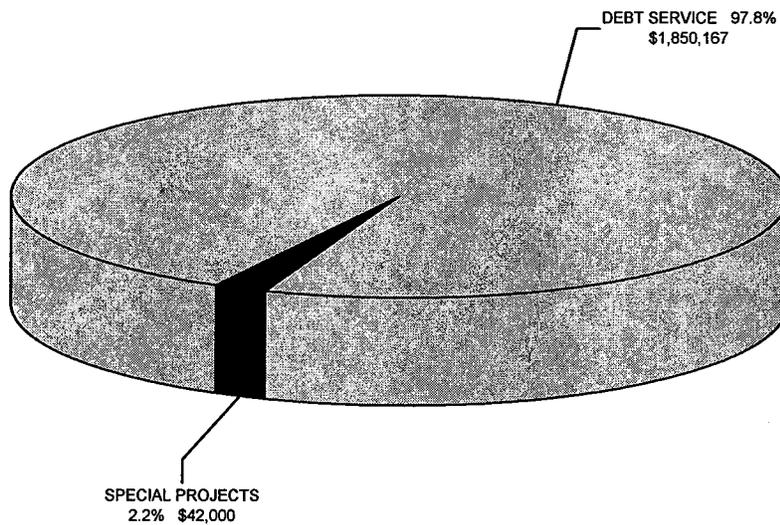
Sales tax for the fiscal year ending June 30, 2012 is projected be 1% above the current fiscal year's projected revenues which is projected to increase 1% over the previous year. Sales tax is projected to increase 2% per year thereafter. Projected expenditures are annual debt service on the 1998 bonds, transfers to cover other expenditures of the water projects construction fund and required payments on the Sears Grand's, Kohl's, and Greater Missouri Builder's development agreements.

Beginning in fiscal year ending June 30, 2014 the sewer fund will be making \$1,020,000 in annual transfers to the fund to help pay the debt service on the 1998 bonds.

**CAPITAL IMP. SALES TAX FUND - WATER PROJECTS  
2011-2012 RESOURCES**



**CAPITAL IMP. SALES TAX FUND - WATER PROJECTS  
2011-2012 EXPENDITURES**



CAPITAL IMPROVEMENT SALES TAX FUND  
(WATER PROJECTS)  
BUDGET BY MAJOR OBJECT

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$2,147,530	\$2,180,814	\$2,190,700	\$2,225,802
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	132,445	87,104	100,000	101,000
OTHER FINANCING	-	-	-	-
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
TOTAL REVENUE	\$2,279,975	\$2,267,918	\$2,290,700	\$2,326,802
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	33,304	37,877	38,000	42,000
DEBT SERVICE	<u>1,748,578</u>	<u>1,765,805</u>	<u>1,730,839</u>	<u>1,850,167</u>
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
TOTAL EXPENSES	\$1,781,882	\$1,803,682	\$1,768,839	\$1,892,167
FUND TRANSFERS IN	128,403	42,725	-	1,400,000
FUND TRANSFERS OUT	1,604,560	-	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			(35,000)	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(1,473,700)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				(18,499)
BEGINNING UNRESERVED FUND				
BALANCE			1,986,709	999,870
ENDING UNRESERVED FUND				
BALANCE			<u>999,870</u>	<u>2,816,006</u>
EMERGENCY RESERVE FUND			<u>265,326</u>	<u>283,825</u>

CAPITAL IMPROVEMENT SALES TAX FUND  
(WATER PROJECTS)  
BUDGET PROJECTIONS

	<u>2012-13</u> <u>PROJECTED</u>	<u>2013-14</u> <u>PROJECTED</u>	<u>2014-2015</u> <u>PROJECTED</u>	<u>2015-2016</u> <u>PROJECTED</u>	<u>2016-2017</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$2,270,318	\$2,315,724	\$2,362,038	\$2,409,279	\$2,457,465
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	-	-	-	-	-
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	71,534	67,125	51,287	59,007	67,854
OTHER FINANCING	-	-	-	-	-
TOTAL REVENUE	\$2,341,852	\$2,382,849	\$2,413,325	\$2,468,286	\$2,525,319
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-	-
GENERAL OPERATIONS	-	-	-	-	-
CAPITAL OUTLAY	-	-	-	-	-
SPECIAL PROJECTS	42,840	43,697	44,571	45,462	46,371
DEBT SERVICE	1,968,582	2,965,839	2,965,779	2,971,874	2,974,653
TOTAL EXPENSES	\$2,011,422	\$3,009,536	\$3,010,350	\$3,017,336	\$3,021,024
FUND TRANSFERS IN	-	1,020,000	1,020,000	1,020,000	1,020,000
FUND TRANSFERS OUT	100,000	100,000	100,000	100,000	100,000
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	(17,888)	(149,717)	(123)	(1,047)	(554)
BEGINNING UNRESERVED FUND BALANCE	2,816,006	3,028,548	2,152,144	2,474,996	2,844,899
ENDING UNRESERVED FUND BALANCE	3,028,548	2,152,144	2,474,996	2,844,899	3,268,640
EMERGENCY RESERVE FUND	301,713	451,430	451,553	452,600	453,154

CAPITAL IMPROVEMENT SALES TAX REVENUE  
(WATER PROJECTS)

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>PROPOSED</u>
Capital Improvements Sales Tax	<u>\$2,147,530</u>	<u>\$2,180,814</u>	<u>\$2,190,700</u>	<u>\$2,225,802</u>
	2,147,530	2,180,814	2,190,700	2,225,802
Interest on Sales Tax	2,290	-	-	-
Interest on Overnight Investments	75,196	22,374	45,000	36,000
Interest on State Revolving Fund Investments	<u>54,959</u>	<u>64,730</u>	<u>55,000</u>	<u>65,000</u>
	132,445	87,104	100,000	101,000
Transfers In - Water Projects Fund	128,403	42,725	-	-
Transfers In - Sewer Fund	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,400,000</u>
	128,403	42,725	-	1,400,000
	<u>\$2,408,378</u>	<u>\$2,310,643</u>	<u>\$2,290,700</u>	<u>\$3,726,802</u>

CAPITAL IMPROVEMENT SALES TAX  
(WATER PROJECTS)  
BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	33,304	37,877	38,000	42,000
DEBT PAYMENTS	1,748,578	1,765,805	1,730,839	1,850,167
TRANSFERS	1,604,560	-	-	-
	<u>\$3,386,442</u>	<u>\$1,803,682</u>	<u>\$1,768,839</u>	<u>\$1,892,167</u>

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# **TRANSPORTATION SALES TAX TRUST FUND**

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**TRANSPORTATION SALES TAX TRUST FUND**  
**BUDGET HIGHLIGHTS**

**ACTIVITIES**

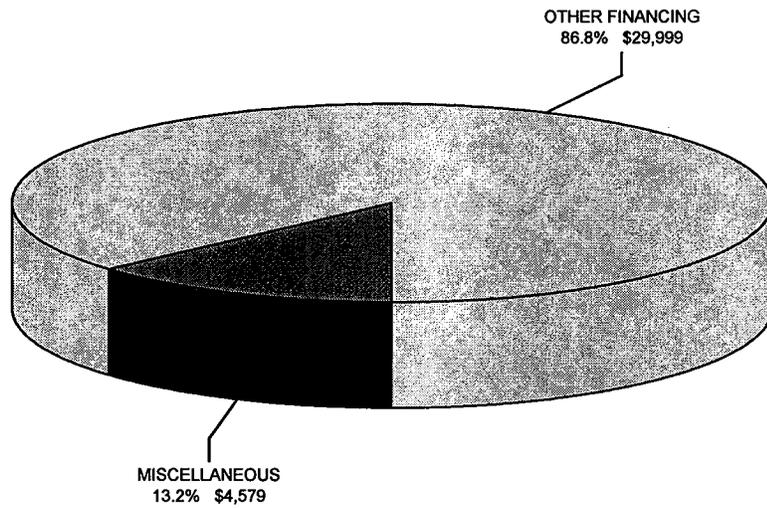
The Transportation Sales Tax Trust Fund is a fund established to account for receipt of ½ cent sales tax authorized by the voters in August 1995, to fund major street improvement projects. The tax was effective January 1, 1996 through December 31, 2000.

**REVENUE/EXPENDITURE PROJECTIONS**

Revenues included in fiscal year ending June 30, 2012 Budget are interest earnings and special assessment tax receipts. This budget includes \$130,953 for payments on special obligation bonds issued in the fiscal year ending June 30, 2003. All projects were completed during the fiscal year ending June 30, 2005. No future revenue and expenditure projections are made. Future payments on the special obligation bonds will be paid from special assessment tax receipts. Special assessments are amounts charged to the property owners for their share of a capital projects benefiting their property. The cost can be repaid to the City over a ten-year period.

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**TRANSPORTATION SALES TAX TRUST FUND  
2011-2012 RESOURCES**



TRANSPORTATION SALES TAX TRUST FUND  
BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	26,653	19,488	12,400	4,579
OTHER FINANCING	<u>112,490</u>	<u>113,235</u>	<u>55,100</u>	<u>29,999</u>
TOTAL REVENUE	\$139,143	\$132,723	\$67,500	\$34,578
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	166,623	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>145,681</u>	<u>140,607</u>	<u>135,893</u>	<u>130,953</u>
TOTAL EXPENSES	<u>\$312,304</u>	<u>\$140,607</u>	<u>\$135,893</u>	<u>\$130,953</u>
FUND TRANSFERS IN	-	30,000	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			(8,300)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(3,500)	
RESERVED FUND BALANCE DECREASE(INCREASE)				741
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				741
BEGINNING UNRESERVED FUND BALANCE			213,104	132,911
ENDING UNRESERVED FUND BALANCE			<u>132,911</u>	<u>37,277</u>
EMERGENCY RESERVE FUND			<u>20,384</u>	<u>19,643</u>

TRANSPORTATION SALES TAX TRUST FUND

	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 BUDGET	2011-12 PROPOSED
Interest on Overnight Investment:	\$11,807	\$6,815	\$6,000	\$1,350
Special Assessments	<u>14,846</u>	<u>12,673</u>	<u>6,400</u>	<u>3,229</u>
	26,653	19,488	12,400	4,579
Street Assessments	<u>112,490</u>	<u>113,235</u>	<u>55,100</u>	<u>29,999</u>
	112,490	113,235	55,100	29,999
Transfers in - Motor Fuel	<u>-</u>	<u>30,000</u>	<u>-</u>	<u>-</u>
	-	30,000	-	-
	<u>\$139,143</u>	<u>\$162,723</u>	<u>\$67,500</u>	<u>\$34,578</u>

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TRANSPORTATION SALES TAX TRUST FUND

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	166,623	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	145,681	140,607	135,893	130,953
TRANSFERS	-	-	-	-
	<u>\$312,304</u>	<u>\$140,607</u>	<u>\$135,893</u>	<u>\$130,953</u>

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**CAPITAL  
IMPROVEMENT  
SALES  
TAX  
FUND**

**SEWER SYSTEM  
IMPROVEMENTS**

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**CAPITAL IMPROVEMENT SALES TAX FUND-SEWER SYSTEM IMPRV.  
BUDGET HIGHLIGHTS**

**ACTIVITIES**

The Capital Improvement Sales Tax Fund – Sewer System Improvements is a fund established to account for receipt of ¼¢ sales tax collections authorized by the voters for improvements to the city’s sewer system. This tax was initially authorized by voters in November, 1988, to fund major capital improvement projects for flood control and subsequently extended by the voters for twenty years to pay for improvements to the city's sewer system. The extension of the tax will be reported in this fund.

Included in this budget are transfers to the sewer fund to cover debt service on bonds issued through the state revolving loan program in June 1995, June 1996 and December 2000 and \$42,000 in payments on the Sears Grand’s, Kohl’s, and Greater Missouri Builder’s development agreements.

**REVENUE/EXPENDITURE PROJECTIONS**

Sales tax for the fiscal year ending June 30, 2012 is projected be 1% above the current fiscal year’s projected revenues which is projected to increase 1% over the previous year. Sales tax is projected to increase 2% per year thereafter. Projected transfers are those required to fund debt service on bonds issued in 1995, 1996, and 2000. Special project costs are payments on the Sears Grand’s, Kohl’s, and Greater Missouri Builder’s development agreements. No capital outlays are reflected during the entire 6-year period.

CAPITAL IMPROVEMENT SALES TAX FUND  
(SEWER SYSTEM IMPROVEMENTS)  
BUDGET BY MAJOR OBJECT

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$2,147,571	\$2,180,855	\$2,190,700	\$2,225,802
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	22,502	18,228	12,000	33,750
OTHER FINANCING	-	-	-	-
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
TOTAL REVENUE	\$2,170,073	\$2,199,083	\$2,202,700	\$2,259,552
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	33,304	37,877	38,000	42,000
DEBT SERVICE	-	-	-	-
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
TOTAL EXPENSES	\$ 33,304	\$ 37,877	\$ 38,000	\$ 42,000
FUND TRANSFERS IN	-	-	-	1,113,700
FUND TRANSFERS OUT	2,210,261	1,750,306	1,702,899	1,624,914
PROJECTED REVENUE OVER(UNDER) BUDGET			15,000	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(1,340,450)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				11,698
BEGINNING UNRESERVED FUND BALANCE			894,961	31,312
ENDING UNRESERVED FUND BALANCE			<u>31,312</u>	<u>1,749,348</u>
EMERGENCY RESERVE FUND			<u>255,435</u>	<u>243,737</u>

CAPITAL IMPROVEMENT SALES TAX FUND  
(SEWER SYSTEM IMPROVEMENTS)  
BUDGET PROJECTIONS

	<u>2012-13</u> <u>PROJECTED</u>	<u>2013-14</u> <u>PROJECTED</u>	<u>2014-15</u> <u>PROJECTED</u>	<u>2015-16</u> <u>PROJECTED</u>	<u>2016-17</u> <u>PROJECTED</u>
<b>REVENUE SOURCE:</b>					
TAXES	\$2,270,318	\$2,315,724	\$2,362,038	\$2,409,279	\$2,064,270
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	-	-	-	-	-
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	40,213	40,718	42,207	42,182	35,869
OTHER FINANCING	-	-	-	-	-
<b>TOTAL REVENUE</b>	<u>\$2,310,531</u>	<u>\$2,356,442</u>	<u>\$2,404,245</u>	<u>\$2,451,461</u>	<u>\$2,100,139</u>
<b>EXPENSE OBJECT:</b>					
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-	-
GENERAL OPERATIONS	-	-	-	-	-
CAPITAL OUTLAY	-	-	-	-	-
SPECIAL PROJECTS	42,840	43,697	44,571	45,462	46,371
DEBT SERVICE	-	-	-	-	-
<b>TOTAL EXPENSES</b>	<u>\$ 42,840</u>	<u>\$ 43,697</u>	<u>\$ 44,571</u>	<u>\$ 45,462</u>	<u>\$ 46,371</u>
FUND TRANSFERS IN	-	-	-	-	-
FUND TRANSFERS OUT	2,194,554	2,210,493	2,289,324	2,477,836	2,546,851
<b>PROJECTED REVENUE</b>					
<b>OVER(UNDER) BUDGET</b>					
<b>PROJECTED EXPENDITURES</b>					
<b>UNDER(OVER) BUDGET</b>					
<b>RESERVED FUND BALANCE</b>					
<b>DECREASE(INCREASE)</b>					
<b>EMERGENCY RESERVE FUND BALANCE</b>					
DECREASE(INCREASE)	(65,428)	(19,806)	(820)	(1,748)	(3,099)
<b>BEGINNING UNRESERVED FUND</b>					
BALANCE	1,749,348	1,757,057	1,839,503	1,909,033	1,835,448
<b>ENDING UNRESERVED FUND</b>					
BALANCE	<u>1,757,057</u>	<u>1,839,503</u>	<u>1,909,033</u>	<u>1,835,448</u>	<u>1,339,266</u>
<b>EMERGENCY RESERVE</b>					
FUND	<u>309,165</u>	<u>328,971</u>	<u>329,791</u>	<u>331,539</u>	<u>334,638</u>

CAPITAL IMPROVEMENT SALES TAX REVENUE  
(SEWER SYSTEM IMPROVEMENTS)

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>PROPOSED</u>
Capital Improvements Sales Tax	<u>\$2,147,571</u>	<u>\$2,180,855</u>	<u>\$2,190,700</u>	<u>\$2,225,802</u>
	2,147,571	2,180,855	2,190,700	2,225,802
Interest on Overnight Investment:	20,212	18,228	12,000	33,750
Interest on Sales Tax	<u>2,290</u>	<u>-</u>	<u>-</u>	<u>-</u>
	22,502	18,228	12,000	33,750
Transfers in - Sewer Fund	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,113,700</u>
	-	-	-	1,113,700
	<u>\$2,170,073</u>	<u>\$2,199,083</u>	<u>\$2,202,700</u>	<u>\$3,373,252</u>

CAPITAL IMPROVEMENT SALES TAX  
(SEWER SYSTEM IMPROVEMENTS)  
BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	33,304	37,877	38,000	42,000
DEBT PAYMENTS	-	-	-	-
TRANSFERS	<u>2,210,261</u>	<u>1,750,306</u>	<u>1,702,899</u>	<u>1,624,914</u>
	<u>\$2,243,565</u>	<u>\$1,788,183</u>	<u>\$1,740,899</u>	<u>\$1,666,914</u>

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**TRANSPORTATION  
SALES  
TAX  
TRUST  
FUND  
II**

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**TRANSPORTATION SALES TAX TRUST FUND II**  
**BUDGET HIGHLIGHTS**

**ACTIVITIES**

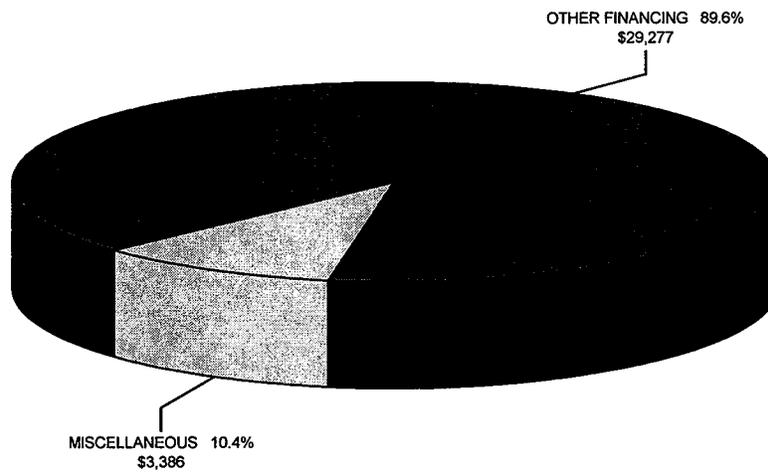
The Transportation Sales Tax Trust Fund is a fund established to account for receipt of ½ cent sales tax authorized by the voters in August 2000, to fund major street improvement projects. The tax is effective January 1, 2001 through December 31, 2005.

**REVENUE/EXPENDITURE PROJECTIONS**

Revenues included in fiscal year ending June 30, 2012 budget are interest earnings and special assessment tax receipts. This budget includes no expenditures since all the projects originally anticipated to be completed by the tax were completed by the fiscal year ending June 30, 2010. No future revenue and expenditure projections are made. The fund balance remaining will be available for other street construction projects.

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**TRANSPORTATION SALES TAX TRUST FUND II  
2011-2012 RESOURCES**



TRANSPORTATION SALES TAX TRUST FUND II  
BUDGET BY MAJOR OBJECT

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	200,016	55,798	6,700	3,386
OTHER FINANCING	<u>41,789</u>	<u>88,576</u>	<u>41,100</u>	<u>29,277</u>
TOTAL REVENUE	\$ 241,805	\$ 144,374	\$ 47,800	\$ 32,663
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	330,135	545,750	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$ 330,135</u>	<u>\$ 545,750</u>	<u>\$ -</u>	<u>\$ -</u>
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	598,000	-	32,663
PROJECTED REVENUE				
OVER(UNDER) BUDGET			(9,000)	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(84,372)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND				
BALANCE			45,572	-
ENDING UNRESERVED FUND				
BALANCE			<u>-</u>	<u>-</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

TRANSPORTATION SALES TAX TRUST FUND II

	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 BUDGET	2011-12 PROPOSED
Interest on Overnight Investment	\$ 189,779	\$ 46,053	\$ -	\$ -
Special Assessments	<u>10,237</u>	<u>9,745</u>	<u>6,700</u>	<u>3,386</u>
	200,016	55,798	6,700	3,386
Street Assessments	<u>41,789</u>	<u>88,576</u>	<u>41,100</u>	<u>29,277</u>
	41,789	88,576	41,100	29,277
	<u>\$ 241,805</u>	<u>\$ 144,374</u>	<u>\$ 47,800</u>	<u>\$ 32,663</u>

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TRANSPORTATION SALES TAX II

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	330,135	545,750	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	598,000	-	32,663
	<u>\$ 330,135</u>	<u>\$1,143,750</u>	<u>\$ -</u>	<u>\$ 32,663</u>

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**FIRE  
SALES  
TAX  
FUND**

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**FIRE SALES TAX FUND**  
**BUDGET HIGHLIGHTS**

**ACTIVITIES**

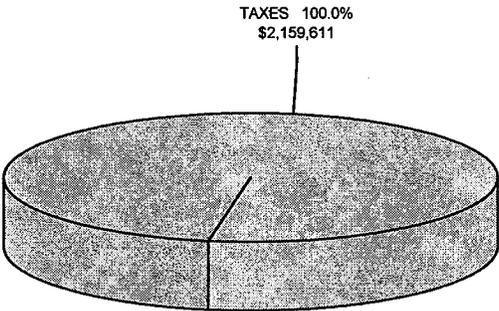
The Fire Sales Tax Fund is a fund established to account for receipt of ¼ cent sales tax authorized by the voters in June 2004 to fund operating and capital expenditures of the Fire department. The tax went into effect October 1, 2004. One-eighth of the tax expires September 30, 2014 and the remaining 1/8 does not expire. The total amount of the tax will be transferred each year to the General Fund to offset Fire operating and capital expenditures.

**REVENUE/EXPENDITURE PROJECTIONS**

Sales tax for the fiscal year ending June 30, 2012 is projected be 1% above the current fiscal year's projected revenues which is projected to increase 1% over the previous year. Sales tax is projected to increase 2% per year thereafter.

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**FIRE SALES TAX FUND  
2011-2012 RESOURCES**



FIRE SALES TAX FUND  
BUDGET BY MAJOR OBJECT

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$2,081,529	\$2,116,933	\$2,123,310	\$2,159,611
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	2,220	-	-	-
OTHER FINANCING	-	-	-	-
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TOTAL REVENUE	\$2,083,749	\$2,116,933	\$2,123,310	\$2,159,611
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ -	\$ -	\$ -	\$ -
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	2,093,111	2,089,485	2,120,774	2,157,111
PROJECTED REVENUE				
OVER(UNDER) BUDGET			35,000	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(35,000)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND				
BALANCE			199,505	202,041
ENDING UNRESERVED FUND				
BALANCE			<u>202,041</u>	<u>204,541</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

FIRE SALES TAX FUND

	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 BUDGET	2011-12 PROPOSED
Fire Sales Tax	<u>\$2,081,529</u>	<u>\$2,116,933</u>	<u>\$2,123,310</u>	<u>\$2,159,611</u>
	2,081,529	2,116,933	2,123,310	2,159,611
Interest on Taxes Held by State	<u>2,220</u>	<u>-</u>	<u>-</u>	<u>-</u>
	2,220	-	-	-
	<u>\$2,083,749</u>	<u>\$2,116,933</u>	<u>\$2,123,310</u>	<u>\$2,159,611</u>

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FIRE SALES TAX FUND

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	<u>2,093,111</u>	<u>2,089,485</u>	<u>2,120,774</u>	<u>2,157,111</u>
	<u>\$2,093,111</u>	<u>\$2,089,485</u>	<u>\$2,120,774</u>	<u>\$2,157,111</u>

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# **PUBLIC SAFETY TRUST FUND**

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**PUBLIC SAFETY TRUST FUND**  
**BUDGET HIGHLIGHTS**

**ACTIVITIES**

The Public Safety Trust Fund is a fund established to account for transfers received from the General Fund that is equal to the amount of Fire operating expenses offset by transfers received by the General Fund from the Fires Sales Tax Trust Fund. These revenues can only be used to offset Public Safety operating and capital expenditures.

**REVENUE/EXPENDITURE PROJECTIONS**

Sales tax for the fiscal year ending June 30, 2012 is projected be 1% above the current fiscal year's projected revenues which is projected to increase 1% over the previous year. Sales tax is projected to increase 2% per year thereafter. Projected expenditures are for public safety vehicles and equipment purchases, debt service payments on bonds previously issued to purchase public safety equipment and construct public safety facilities, and transfers to the General Fund to cover various public safety operating expenses.

PUBLIC SAFETY TRUST FUND  
BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	69,487	57,187	21,900	5,288
OTHER FINANCING	-	-	-	-
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
TOTAL REVENUE	\$ 69,487	\$ 57,187	\$ 21,900	\$ 5,288
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	13,482	13,272	-	-
CONTRACTUAL SERVICES	3,190	2,145	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	498,726	267,970	239,441	268,522
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	742,934	1,086,625	715,648	715,908
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
TOTAL EXPENSES	\$1,258,332	\$1,370,012	\$ 955,089	\$ 984,430
FUND TRANSFERS IN	2,099,511	2,089,485	2,120,774	2,157,111
FUND TRANSFERS OUT	1,075,623	1,097,519	1,159,387	1,209,290
PROJECTED REVENUE				
OVER(UNDER) BUDGET			39,000	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(14,000)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				(39)
BEGINNING UNRESERVED FUND				
BALANCE			699,563	752,761
ENDING UNRESERVED FUND				
BALANCE			<u>752,761</u>	<u>721,401</u>
EMERGENCY RESERVE FUND			<u>\$107,347</u>	<u>\$107,386</u>

PUBLIC SAFETY TRUST FUND  
BUDGET PROJECTIONS

	<u>2012-13</u> <u>PROJECTED</u>	<u>2013-14</u> <u>PROJECTED</u>	<u>2014-15</u> <u>PROJECTED</u>	<u>2015-16</u> <u>PROJECTED</u>	<u>2016-17</u> <u>PROJECTED</u>
<b>REVENUE SOURCE:</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	-	-	-	-	-
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	18,210	19,858	15,082	8,523	8,715
OTHER FINANCING	-	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$ 18,210	\$ 19,858	\$ 15,082	\$ 8,523	\$ 8,715
<b>EXPENSE OBJECT:</b>					
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-	-
GENERAL OPERATIONS	-	-	-	-	-
CAPITAL OUTLAY	250,900	257,100	-	-	-
SPECIAL PROJECTS	-	-	-	-	-
DEBT SERVICE	712,687	716,020	1,391,516	-	-
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ 963,587	\$ 973,120	\$1,391,516	\$ -	\$ -
FUND TRANSFERS IN	2,200,253	2,244,258	1,556,617	-	-
FUND TRANSFERS OUT	1,275,606	1,122,129	778,309	-	-
<b>PROJECTED REVENUE OVER(UNDER) BUDGET</b>					
<b>PROJECTED EXPENDITURES UNDER(OVER) BUDGET</b>					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	4,683	(500)	(101,324)	208,727	-
BEGINNING UNRESERVED FUND BALANCE	717,201	701,154	869,521	170,071	387,321
ENDING UNRESERVED FUND BALANCE	<hr/> <u>701,154</u>	<hr/> <u>869,521</u>	<hr/> <u>170,071</u>	<hr/> <u>387,321</u>	<hr/> <u>396,036</u>
EMERGENCY RESERVE FUND	<hr/> <u>106,903</u>	<hr/> <u>107,403</u>	<hr/> <u>208,727</u>	<hr/> <u>-</u>	<hr/> <u>-</u>

PUBLIC SAFETY TRUST FUND

	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 BUDGET	2011-12 PROPOSED
Interest on Overnight Investments	\$ 48,540	\$ 56,436	\$ 21,900	\$ 5,288
Interest on Invested Bond Proceed:	<u>20,947</u>	<u>751</u>	<u>-</u>	<u>-</u>
	69,487	57,187	21,900	5,288
Transfers In -General	2,093,111	2,089,485	2,120,774	2,157,111
Transfers In -Fire Pub Safety Foundati	<u>6,400</u>	<u>-</u>	<u>-</u>	<u>-</u>
	2,099,511	2,089,485	2,120,774	2,157,111
	<u>\$2,168,998</u>	<u>\$2,146,672</u>	<u>\$2,142,674</u>	<u>\$2,162,399</u>

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PUBLIC SAFETY TRUST FUND

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	13,482	13,272	-	-
CONTRACTUAL SERVICES	3,190	2,145	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	498,726	267,970	239,441	268,522
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	742,934	1,086,625	715,648	715,908
TRANSFERS	<u>1,075,623</u>	<u>1,097,519</u>	<u>1,159,387</u>	<u>1,209,290</u>
	<u>\$2,333,955</u>	<u>\$2,467,531</u>	<u>\$2,114,476</u>	<u>\$2,193,720</u>

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**TRANSPORTATION  
SALES  
TAX  
TRUST  
FUND  
III**

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**TRANSPORTATION SALES TAX TRUST FUND III**  
**BUDGET HIGHLIGHTS**

**ACTIVITIES**

The Transportation Sales Tax Trust Fund is a fund established to account for receipt of ½ cent sales tax authorized by the voters in August 2005, to fund major street improvement projects. The tax is effective January 1, 2006 through December 31, 2010.

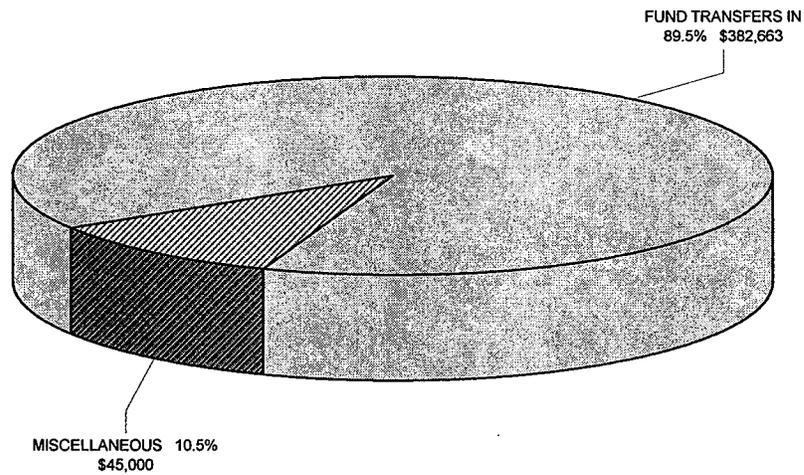
**REVENUE/EXPENDITURE PROJECTIONS**

Only interest revenue is projected for the fiscal year ending June 30, 2012. Transfers from the motor fuel tax and the transportation sales tax trust II funds totaling \$350,000 and \$32,663 are projected for the fiscal year ending June 30, 2012.

All construction projects supported by this tax should be completed no later than before the end of fiscal year ending June 30, 2012.

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**TRANSPORTATION SALES TAX TRUST FUND III  
2011-2012 RESOURCES**



TRANSPORTATION SALES TAX TRUST FUND III  
BUDGET BY MAJOR OBJECT

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$4,165,416	\$4,234,117	\$2,985,000	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	905	910,526	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	292,808	164,259	48,000	45,000
OTHER FINANCING	-	-	-	-
	<u>                    </u>	<u>                    </u>	<u>                    </u>	<u>                    </u>
TOTAL REVENUE	\$4,459,129	\$5,308,902	\$3,033,000	\$45,000
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	6,861,877	5,434,407	1,175,369	2,174,631
SPECIAL PROJECTS	63,629	68,376	63,000	-
DEBT SERVICE	-	-	-	-
	<u>                    </u>	<u>                    </u>	<u>                    </u>	<u>                    </u>
TOTAL EXPENSES	<u>\$6,925,506</u>	<u>\$5,502,783</u>	<u>\$1,238,369</u>	<u>\$2,174,631</u>
FUND TRANSFERS IN	325,000	923,000	350,000	382,663
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			(158,900)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(1,253,000)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			1,664,612	2,397,343
ENDING UNRESERVED FUND BALANCE			<u>2,397,343</u>	<u>650,375</u>
EMERGENCY RESERVE FUND			<u>                    </u>	<u>                    </u>

TRANSPORTATION SALES TAX TRUST FUND III

	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 BUDGET	2011-12 PROPOSED
Transportation Sales Tax	<u>\$4,165,416</u>	<u>\$4,234,117</u>	<u>\$2,985,000</u>	<u>\$ -</u>
	4,165,416	4,234,117	2,985,000	-
DOT - Fountain Street Phase II	<u>905</u>	<u>910,526</u>	<u>-</u>	<u>-</u>
	905	910,526	-	-
Interest on Overnight Investments	288,364	164,259	48,000	45,000
Interest on Sales Tax Held by State	<u>4,444</u>	<u>-</u>	<u>-</u>	<u>-</u>
	292,808	164,259	48,000	45,000
Transfers In - Motor Fuel	325,000	325,000	350,000	350,000
Transfers In - TTF II	<u>-</u>	<u>598,000</u>	<u>-</u>	<u>32,663</u>
	325,000	923,000	350,000	382,663
	<u>\$4,784,129</u>	<u>\$6,231,902</u>	<u>\$3,383,000</u>	<u>\$ 427,663</u>

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TRANSPORTATION SALES TAX TRUST FUND III

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	6,861,877	5,434,407	1,175,369	2,174,631
SPECIAL PROJECTS	63,629	68,376	63,000	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$6,925,506</u>	<u>\$5,502,783</u>	<u>\$1,238,369</u>	<u>\$2,174,631</u>

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**PARKS/  
STORMWATER  
SALES TAX-  
OPERATIONS  
FUND**

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**PARKS/STORMWATER SALES TAX-OPERATIONS FUND**  
**BUDGET HIGHLIGHTS**

**ACTIVITIES**

The Parks/Storm Water Sales Tax - Operations Fund is a fund established to account for receipt of 1/8 cent sales tax authorized by the voters in April 2008 to fund parks, recreation, and storm water operating expenditures. The tax went into effect October 1, 2008. This tax does not expire. Approximately 75% of the revenue from this fund will be transferred to the General, Parks and Recreation, Golf, and Softball Complex funds to cover additional personnel and operating expenses. The remaining revenue will be transferred to the Sewer Fund to cover additional storm water personnel and maintenance costs.

**REVENUE/EXPENDITURE PROJECTIONS**

Sales tax for the fiscal year ending June 30, 2012 is projected be 1% above the current fiscal year's projected revenues which is projected to increase 1% over the previous year. Sales tax is projected to increase 2% per year thereafter. All projected revenue will be transferred to other funds.

PARK/STORMWATER SALES TAX - OPERATIONS  
BUDGET BY MAJOR OBJECT

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ 711,393	\$1,083,922	\$1,062,180	\$1,112,901
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	2,631	15,366	3,000	2,250
OTHER FINANCING	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$ 714,024	\$1,099,288	\$1,065,180	\$1,115,151
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	100,000	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ -	\$ -	\$ 100,000	\$ -
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	582,590	934,897	1,015,245	1,131,768
PROJECTED REVENUE				
OVER(UNDER) BUDGET			54,000	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(38,450)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND				
BALANCE			295,821	261,306
ENDING UNRESERVED FUND				
BALANCE			<u>261,306</u>	<u>244,689</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

PARK/STORMWATER SALES TAX - OPERATIONS  
BUDGET PROJECTIONS

	2012-13 <u>PROJECTED</u>	2013-14 <u>PROJECTED</u>	2014-15 <u>PROJECTED</u>	2015-16 <u>PROJECTED</u>	2016-17 <u>PROJECTED</u>
<b>REVENUE SOURCE:</b>					
TAXES	\$1,135,159	\$1,157,862	\$1,181,019	\$1,204,639	\$1,228,732
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	-	-	-	-	-
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	5,625	5,625	5,625	5,625	5,625
OTHER FINANCING	-	-	-	-	-
<b>TOTAL REVENUE</b>	<u>\$1,140,784</u>	<u>\$1,163,487</u>	<u>\$1,186,644</u>	<u>\$1,210,264</u>	<u>\$1,234,357</u>
<b>EXPENSE OBJECT:</b>					
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-	-
GENERAL OPERATIONS	-	-	-	-	-
CAPITAL OUTLAY	-	-	-	-	-
SPECIAL PROJECTS	-	-	-	-	-
DEBT SERVICE	-	-	-	-	-
<b>TOTAL EXPENSES</b>	<u>\$ -</u>				
FUND TRANSFERS IN	-	-	-	-	-
FUND TRANSFERS OUT	1,135,473	1,163,487	1,186,644	1,210,264	1,234,357
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)					
BEGINNING UNRESERVED FUND BALANCE	244,689	250,000	250,000	250,000	250,000
ENDING UNRESERVED FUND BALANCE	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>
EMERGENCY RESERVE FUND	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

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PARK STORMWATER SALES TAX - OPERATIONS

	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 BUDGET	2011-12 PROPOSED
Park/Stormwater Sales Tax	<u>\$ 711,393</u>	<u>\$1,083,922</u>	<u>\$1,062,180</u>	<u>\$1,112,901</u>
	711,393	1,083,922	1,062,180	1,112,901
Interest on Overnight Investments	2,526	15,366	3,000	2,250
Interest on Sales Tax Held by State	<u>105</u>	<u>-</u>	<u>-</u>	<u>-</u>
	2,631	15,366	3,000	2,250
	<u>\$ 714,024</u>	<u>\$1,099,288</u>	<u>\$1,065,180</u>	<u>\$1,115,151</u>

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PARK STORMWATER SALES TAX - OPERATIONS

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	100,000	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	<u>582,590</u>	<u>934,897</u>	<u>1,015,245</u>	<u>1,131,768</u>
	<u>\$ 582,590</u>	<u>\$ 934,897</u>	<u>\$1,115,245</u>	<u>\$1,131,768</u>

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**PARKS/  
STORMWATER  
SALES TAX-  
CAPITAL  
FUND**

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**PARKS/STORMWATER SALES TAX-CAPITAL FUND**  
**BUDGET HIGHLIGHTS**

**ACTIVITIES**

The Parks/Storm Water Sales Tax - Capital Fund is a fund established to account for receipt of 3/8 cent sales tax authorized by the voters in April 2008 to fund parks, recreation, and storm water capital projects and equipment expenditures. The tax went into effect October 1, 2008. This tax will expire December 31, 2018. A portion of this tax will be used to fund approximately \$3,000,000 in various storm water projects identified in the City's Capital Improvement Budget. The remaining portions of this tax will be used to fund approximately \$20,275,000 in various park and recreation projects identified in the City's Capital Improvement Budget and various operating equipment purchases of the various park divisions.

**REVENUE/EXPENDITURE PROJECTIONS**

Sales tax for the fiscal year ending June 30, 2012 is projected be 1% above the current fiscal year's projected revenues which is projected to increase 1% over the previous year. Sales tax is projected to increase 2% per year thereafter. Revenues not used to pay debt service on the bonds issued to do a portion of the above projects will be transferred to capital project funds to do some of the projects on a pay as you go basis.

PARK/STORMWATER SALES TAX - CAPITAL  
BUDGET BY MAJOR OBJECT

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$2,134,179	\$3,251,766	\$3,186,500	\$3,338,702
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	6,924	38,550	4,500	32,000
OTHER FINANCING	-	-	-	-
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TOTAL REVENUE	\$2,141,103	\$3,290,316	\$3,191,000	\$3,370,702
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	1,289,140	357,379	132,651	637,600
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	4,026	2,546,399	2,492,756	2,491,819
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TOTAL EXPENSES	\$1,293,166	\$2,903,778	\$2,625,407	\$3,129,419
FUND TRANSFERS IN	835,831	435,125	-	565,000
FUND TRANSFERS OUT	863,465	953,389	662,954	392,000
PROJECTED REVENUE OVER(UNDER) BUDGET			281,000	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			-	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			688,572	872,211
ENDING UNRESERVED FUND BALANCE			<hr/> <hr/>	<hr/> <hr/>
EMERGENCY RESERVE FUND			<hr/> <hr/>	<hr/> <hr/>

PARK/STORMWATER SALES TAX - CAPITAL  
BUDGET PROJECTIONS

	<u>2012-13</u> <u>PROJECTED</u>	<u>2013-14</u> <u>PROJECTED</u>	<u>2014-15</u> <u>PROJECTED</u>	<u>2015-16</u> <u>PROJECTED</u>	<u>2016-17</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$3,405,476	\$3,473,586	\$3,543,058	\$3,613,919	\$3,686,197
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	-	-	-	-	-
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	11,250	11,250	11,250	11,250	11,250
OTHER FINANCING	-	-	-	-	-
<b>TOTAL REVENUE</b>	<u>\$3,416,726</u>	<u>\$3,484,836</u>	<u>\$3,554,308</u>	<u>\$3,625,169</u>	<u>\$3,697,447</u>
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-	-
GENERAL OPERATIONS	-	-	-	-	-
CAPITAL OUTLAY	170,000	195,000	40,000	695,000	575,000
SPECIAL PROJECTS	-	-	-	-	-
DEBT SERVICE	<u>2,486,531</u>	<u>2,487,881</u>	<u>2,487,394</u>	<u>2,484,594</u>	<u>2,488,594</u>
<b>TOTAL EXPENSES</b>	<u>\$2,656,531</u>	<u>\$2,682,881</u>	<u>\$2,527,394</u>	<u>\$3,179,594</u>	<u>\$3,063,594</u>
FUND TRANSFERS IN	-	-	-	-	-
FUND TRANSFERS OUT	1,546,689	801,955	1,026,914	445,575	633,853
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)					
BEGINNING UNRESERVED FUND BALANCE	1,286,494	500,000	500,000	500,000	500,000
ENDING UNRESERVED FUND BALANCE	<u>500,000</u>	<u>500,000</u>	<u>500,000</u>	<u>500,000</u>	<u>500,000</u>
EMERGENCY RESERVE FUND	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

PARK STORMWATER SALES TAX - CAPITAL

	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 BUDGET	2011-12 PROPOSED
Park/Stormwater Sales Tax	<u>\$2,134,179</u>	<u>\$3,251,766</u>	<u>\$3,186,500</u>	<u>\$3,338,702</u>
	2,134,179	3,251,766	3,186,500	3,338,702
Interest on Overnight Investments	6,609	38,427	4,500	32,000
Interest on Sales Tax Held by State	315	-	-	-
Interest on Inv Bond Proceeds	<u>-</u>	<u>123</u>	<u>-</u>	<u>-</u>
	6,924	38,550	4,500	32,000
Trf In-Park Impr Project fm Park/Stormwater Tax	<u>835,831</u>	<u>435,125</u>	<u>-</u>	<u>565,000</u>
	835,831	435,125	-	565,000
	<u>\$2,976,934</u>	<u>\$3,725,441</u>	<u>\$3,191,000</u>	<u>\$3,935,702</u>

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PARK STORMWATER SALES TAX - CAPITAL

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	1,289,140	357,379	132,651	637,600
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	4,026	2,546,399	2,492,756	2,491,819
TRANSFERS	<u>863,465</u>	<u>953,389</u>	<u>662,954</u>	<u>392,000</u>
	<u>\$2,156,631</u>	<u>\$3,857,167</u>	<u>\$3,288,361</u>	<u>\$3,521,419</u>

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**TRANSPORTATION  
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IV**

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**TRANSPORTATION SALES TAX TRUST FUND IV**  
**BUDGET HIGHLIGHTS**

**ACTIVITIES**

The Transportation Sales Tax Trust Fund is a fund established to account for receipt of ½ cent sales tax authorized by the voters in August 2010, to fund major street improvement projects. The tax is effective January 1, 2011 through December 31, 2015.

**REVENUE/EXPENDITURE PROJECTIONS**

Sales Tax for the fiscal year ending June 30, 2012 is projected be 1% above the current fiscal year's projected revenues which is projected to increase 1% over the previous year. Sales Tax is projected to grow 2% annually over the remaining five years. Intergovernmental revenue for the fiscal year ending June 30, 2012 includes the second of five \$30,000 payments from the Cape Special Road District. The remaining payments will be received in the following three years. Interest earnings on unused cash balances are assumed to earn a 2.25% rate. Transfers from the casino revenue fund totaling \$135,000 and \$865,000 are projected for fiscal years ending June 30, 2012 and 2013 respectively.

Expenditures included for the fiscal year ending June 30, 2012 and the following five years are for those items identified in the City's five-year capital improvement budget..

TRANSPORTATION SALES TAX TRUST FUND IV  
BUDGET BY MAJOR OBJECT

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$4,319,223
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	30,000
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	-	-	-	49,500
OTHER FINANCING	-	-	-	-
	-	-	-	-
TOTAL REVENUE	\$ -	\$ -	\$ -	\$4,398,723
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	5,100,000
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
	-	-	-	-
TOTAL EXPENSES	\$ -	\$ -	\$ -	\$5,100,000
FUND TRANSFERS IN	-	-	-	135,000
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			1,702,000	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(30,000)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			-	1,672,000
ENDING UNRESERVED FUND BALANCE			<u>1,672,000</u>	<u>1,105,723</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

TRANSPORTATION SALES TAX TRUST FUND IV  
BUDGET PROJECTIONS

	<u>2012-13</u> <u>PROJECTED</u>	<u>2013-14</u> <u>PROJECTED</u>	<u>2014-15</u> <u>PROJECTED</u>	<u>2015-16</u> <u>PROJECTED</u>	<u>2016-17</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$4,405,607	\$ 4,493,719	\$ 4,583,593	\$ 2,852,847	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	30,000	30,000	30,000	-	-
SERVICE CHARGES	-	-	-	-	-
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	70,336	140,592	146,954	130,161	97,921
OTHER FINANCING	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>\$4,505,943</b>	<b>\$ 4,664,311</b>	<b>\$ 4,760,547</b>	<b>\$ 2,983,008</b>	<b>\$ 97,921</b>
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-	-
GENERAL OPERATIONS	-	-	-	-	-
CAPITAL OUTLAY	1,260,000	2,460,000	6,393,000	2,860,000	3,119,000
SPECIAL PROJECTS	-	-	-	-	-
DEBT SERVICE	-	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>\$1,260,000</b>	<b>\$ 2,460,000</b>	<b>\$ 6,393,000</b>	<b>\$ 2,860,000</b>	<b>\$ 3,119,000</b>
FUND TRANSFERS IN	865,000	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)					
BEGINNING UNRESERVED FUND BALANCE	1,105,723	5,216,666	7,420,977	5,788,524	5,911,532
ENDING UNRESERVED FUND BALANCE	<u>5,216,666</u>	<u>7,420,977</u>	<u>5,788,524</u>	<u>5,911,532</u>	<u>2,890,453</u>
EMERGENCY RESERVE FUND	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

TRANSPORTATION SALES TAX TRUST FUND IV

	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 BUDGET	2011-12 PROPOSED
Transportation Sales Tax	\$ -	\$ -	\$ -	4,319,223
	-	-	-	4,319,223
Miscellaneous Local Grants	-	-	-	30,000
	-	-	-	30,000
Interest on Overnight Investments	-	-	-	49,500
	-	-	-	49,500
Transfers in Casino Revenue Fund	-	-	-	135,000
	-	-	-	135,000
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$4,533,723</u>

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TRANSPORTATION SALES TAX TRUST FUND IV

BUDGET BY MAJOR OBJECT

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	5,100,000
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$5,100,000</u>

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# CASINO REVENUE FUND

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## **CASINO REVENUE FUND** **BUDGET HIGHLIGHTS**

### **ACTIVITIES**

This fund will account for the receipt of all revenues associated with the Casino that is currently being developed by the Isle of Capri. This development is expected to be opened by December 2012. During the fiscal year ending June 30, 2011 \$2,000,000 in revenue from sale of City property to the Isle of Capri was placed in this fund. This money was subsequently transferred to the debt service fund to payoff debt early and to the general fund to replenish the emergency reserve fund.

### **REVENUE/EXPENDITURE PROJECTIONS**

The activity for the fiscal year ending June 30, 2012 includes a \$260,000 transfer from the general fund and transfers to the sewer fund totaling \$125,000 to assist in paying for design costs of a new sewer plant and to the transportation trust IV fund totaling \$135,000 to assist in the Broadway project. The City Council instructed that the \$260,000 annual cost savings from the debt that was paid off early be put back annually into the casino revenue fund.

CASINO REVENUE FUND  
BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	-	-	-	-
OTHER FINANCING	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$ -	\$ -	\$ -	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ -	\$ -	\$ -	\$ -
FUND TRANSFERS IN	-	-	-	260,000
FUND TRANSFERS OUT	-	-	-	260,000
PROJECTED REVENUE				
OVER(UNDER) BUDGET			2,007,500	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(2,000,000)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND				
BALANCE			-	7,500
ENDING UNRESERVED FUND				
BALANCE			<u>7,500</u>	<u>7,500</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

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CASINO REVENUE FUND

	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 BUDGET	2011-12 PROPOSED
Transfers in General Fund	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 260,000</u>
	-	-	-	260,000
	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 260,000</u></u>

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CASINO REVENUE FUND

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	260,000
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$260,000</u>

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**DEBT SERVICE FUND**  
**BUDGET HIGHLIGHTS**

Debt Service Fund accounts for the accumulation of funds required to pay principal and interest on the city's general long-term debt. Debt Service funds are administered by the Finance Department and are used to pay on city debt issued for general capital improvement projects such as streets and public buildings. The Debt Service Fund does not accumulate funds for payment of debt issued by the Sewer, Water, Solid Waste, MIS, and Equipment Replacement funds. Currently, only the 2002 special obligation bonds will be repaid by this fund. Sources of revenues used to pay this debt are special assessment revenue..

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# **GENERAL LONG-TERM BONDS FUND**

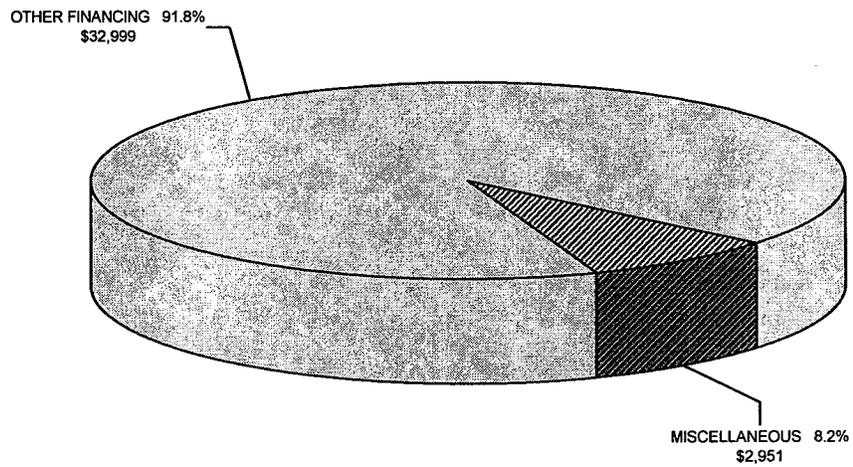
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## GENERAL LONG TERM BONDS 2011-2012 RESOURCES



GENERAL LONG TERM BONDS  
BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	86,672	6,255	4,420	2,951
OTHER FINANCING	<u>35,586</u>	<u>33,785</u>	<u>33,000</u>	<u>32,999</u>
TOTAL REVENUE	\$ 122,258	\$ 40,040	\$ 37,420	\$ 35,950
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>385,730</u>	<u>306,946</u>	<u>300,834</u>	<u>33,952</u>
TOTAL EXPENSES	\$ 385,730	\$ 306,946	\$ 300,834	\$ 33,952
FUND TRANSFERS IN	254,235	261,782	261,782	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			1,718,600	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(1,960,000)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)			203,000	(1,998)
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)			40,032	-
BEGINNING UNRESERVED FUND				
BALANCE			-	-
ENDING UNRESERVED FUND				
BALANCE			<u>-</u>	<u>-</u>
EMERGENCY RESERVE FUND			<u>5,093</u>	<u>5,093</u>

GENERAL LONG TERM BONDS REVENUE

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>PROPOSED</u>
Interest-CGPFA Restricted Inv	3,225	79	-	-
Interest on Overnight Investments	680	623	420	338
Interest on Assessments	6,593	5,553	4,000	2,613
Donations	<u>76,174</u>	<u>-</u>	<u>-</u>	<u>-</u>
	86,672	6,255	4,420	2,951
Street Assessments-Current	<u>35,586</u>	<u>33,785</u>	<u>33,000</u>	<u>32,999</u>
	35,586	33,785	33,000	32,999
Transfers In - Airport Fund	<u>254,235</u>	<u>261,782</u>	<u>261,782</u>	<u>-</u>
	254,235	261,782	261,782	-
	<u><u>\$376,493</u></u>	<u><u>\$301,822</u></u>	<u><u>\$299,202</u></u>	<u><u>\$35,950</u></u>

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GENERAL LONG TERM BONDS

BUDGET BY MAJOR OBJECT

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	1,798	3,413	-	-
TRANSFERS	-	-	-	-
	<u>\$ 1,798</u>	<u>\$ 3,413</u>	<u>\$ -</u>	<u>\$ -</u>

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ANNUAL APPROPRIATION DEBT

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATING EXPENSE	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	383,932	303,533	300,834	33,952
TRANSFERS	-	-	-	-
	<u>\$ 383,932</u>	<u>\$ 303,533</u>	<u>\$ 300,834</u>	<u>\$ 33,952</u>

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## **CAPITAL PROJECTS FUNDS**

### **BUDGET HIGHLIGHTS**

Capital Projects Funds account for the acquisition and construction of capital facilities which may be financed out of bond issues, grants or transfers from other funds. These funds are administered by the Finance Department and include the following:

- General Capital Improvement Fund
- Street Improvement Fund
- Park Improvement Fund
- Surface Transportation Program-Urban Projects Fund
- Community Development Block Grant Fund

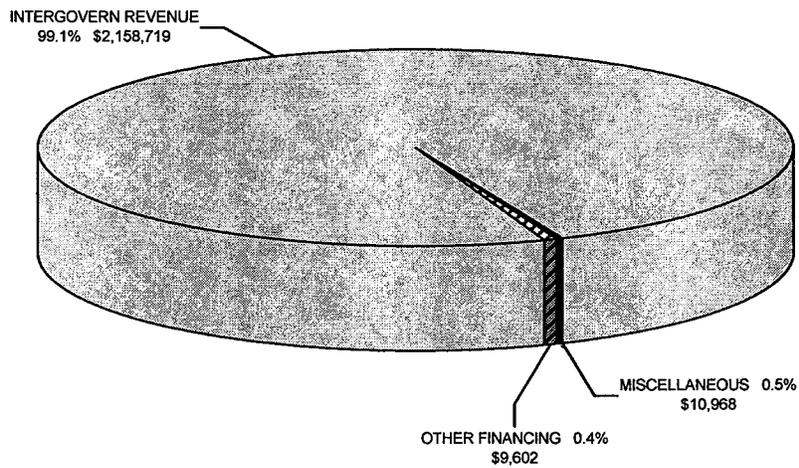
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## CAPITAL PROJECT FUND 2011-2012 RESOURCES



City of Cape Girardeau, Missouri  
**COMBINED STATEMENT OF REVENUES COLLECTED, EXPENDITURES PAID  
AND CHANGES IN FUND BALANCES - CAPITAL PROJECTS FUNDS  
GENERAL CAPITAL IMPROVEMENTS, CORP FLOOD CONTROL, STREET IMPROVEMENTS,  
SURFACE TRANSPORTATION PROGRAM-URBAN PROJECTS FUND  
CDBG GRANTS AND PARK IMPROVEMENTS  
STORMWATER PROJECTS FROM PARKS/STORMWATER SALES TAX  
PARK IMPROVEMENT PROJECTS FROM PARKS/STORMWATER SALES TAX**

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>PROPOSED</u>
<b>REVENUES COLLECTED:</b>				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	2,151,435	523,775	-	2,158,719
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	45,351	31,846	12,800	10,968
OTHER FINANCING	<u>148,065</u>	<u>31,014</u>	<u>13,700</u>	<u>9,602</u>
<b>TOTAL REVENUE</b>	<b>\$2,344,851</b>	<b>\$ 586,635</b>	<b>\$ 26,500</b>	<b>\$2,179,289</b>
<b>EXPENSE OBJECT:</b>				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	2,605,614	836,945	-	2,639,000
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>2,051</u>	<u>5,192</u>	<u>-</u>	<u>-</u>
<b>TOTAL EXPENSES</b>	<b>\$2,607,665</b>	<b>\$ 842,137</b>	<b>\$ -</b>	<b>\$2,639,000</b>
FUND TRANSFERS IN	249,763	124,378	-	-
FUND TRANSFERS OUT	76,097	2,585	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			642,355	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(814,827)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)			-	-
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)			-	-
BEGINNING UNRESERVED FUND				
BALANCE			711,925	565,953
ENDING UNRESERVED FUND				
BALANCE			<u>565,953</u>	<u>106,242</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

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# **GENERAL CAPITAL IMPROVEMENT FUND**

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**GENERAL CAPITAL IMPROVEMENTS FUND**  
**BUDGET HIGHLIGHTS**

**ACTIVITIES**

The General Capital Improvements Fund is a fund established to account for major capital improvement projects, funded through local revenue sources, involving general public facilities. The proposed 2011-2012 budget includes no provisions for capital improvements.

GENERAL CAPITAL IMPROVEMENT FUND  
BUDGET BY MAJOR OBJECT

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	1,588,243	94,915	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	10,390	4,368	6,000	-
OTHER FINANCING	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 1,598,633	\$ 99,283	\$ 6,000	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	1,592,983	122,569	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>-</u>	<u>1,401</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	\$ 1,592,983	\$ 123,970	\$ -	\$ -
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			90,700	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(293,627)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BUDGET				
DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND				
BALANCE			196,927	(0)
ENDING UNRESERVED FUND				
BALANCE			<u>(0)</u>	<u>(0)</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

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GENERAL CAPITAL IMPROVEMENT REVENUE

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>PROPOSED</u>
DOT-Indirect Capital Grants	\$1,588,243	\$ (3,361)	\$ -	\$ -
Other State Grants	-	18,967	-	-
Dept. of Energy - Capital Grant	<u>-</u>	<u>79,309</u>	<u>-</u>	<u>-</u>
	1,588,243	94,915	-	-
Interest on Overnight Investments	<u>10,390</u>	<u>4,368</u>	<u>6,000</u>	<u>-</u>
	10,390	4,368	6,000	-
	<u>\$1,598,633</u>	<u>\$ 99,283</u>	<u>\$ 6,000</u>	<u>\$ -</u>

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GENERAL CAPITAL IMPROVEMENT

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	1,592,983	122,569	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	1,401	-	-
TRANSFERS	-	-	-	-
	<u>\$1,592,983</u>	<u>\$ 123,970</u>	<u>\$ -</u>	<u>\$ -</u>

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# **STREET IMPROVEMENT FUND**

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**STREET IMPROVEMENT FUND**  
**BUDGET HIGHLIGHTS**

**ACTIVITIES**

The Street Improvement Fund accounts for the financing of street paving and reconstruction projects. Many of these projects provide a benefit to a specific group of properties and are financed through the issuance of special assessments to the property owners. There are no projects proposed in the fiscal year ending June 30, 2012 street improvement budget.

STREET IMPROVEMENT FUND  
BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	12,550	6,554	6,800	3,543
OTHER FINANCING	<u>25,223</u>	<u>31,014</u>	<u>13,700</u>	<u>9,602</u>
TOTAL REVENUE	\$ 37,773	\$ 37,568	\$ 20,500	\$ 13,145
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	75,074	143	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	\$ <u>75,074</u>	\$ <u>143</u>	\$ -	\$ -
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	75,000	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			(3,400)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			-	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			37,553	54,653
ENDING UNRESERVED FUND BALANCE			<u>54,653</u>	<u>67,798</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

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STREET IMPROVEMENT FUND REVENUE

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
Interest on Overnight Investments	\$ 3,736	\$ 416	\$ 900	\$ 1,350
Interest on Special Assessment	<u>8,814</u>	<u>6,138</u>	<u>5,900</u>	<u>2,193</u>
	12,550	6,554	6,800	3,543
Street Assessments-Current	<u>25,223</u>	<u>31,014</u>	<u>13,700</u>	<u>9,602</u>
	25,223	31,014	13,700	9,602
	<u>\$ 37,773</u>	<u>\$ 37,568</u>	<u>\$ 20,500</u>	<u>\$ 13,145</u>

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STREET IMPROVEMENT

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	75,074	143	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	75,000	-	-	-
	<u>75,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>\$ 150,074</u>	<u>\$ 143</u>	<u>\$ -</u>	<u>\$ -</u>

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# **PARK IMPROVEMENT FUND**

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**PARK IMPROVEMENT FUND**  
**BUDGET HIGHLIGHTS**

**ACTIVITIES**

The Park Improvement Fund is established to account for capital projects directed for park improvements. There are no projects proposed in the fiscal year ending June 30, 2012 budget.

PARK IMPROVEMENT FUND  
BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	410,664	128,759	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	5,507	229	-	-
OTHER FINANCING	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$ 416,171	\$ 128,988	\$ -	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	520,269	281,740	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	8	2,346	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ 520,277	\$ 284,086	\$ -	\$ -
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			140,955	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(65,500)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND				
BALANCE			(75,455)	-
ENDING UNRESERVED FUND				
BALANCE			<hr/> <hr/>	<hr/> <hr/>
EMERGENCY RESERVE FUND			<hr/> <hr/>	<hr/> <hr/>

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PARK IMPROVEMENT FUND REVENUE

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
DOT T-21 Recreational Trails	<u>\$ 410,664</u>	<u>\$ 128,759</u>	<u>\$ -</u>	<u>\$ -</u>
	410,664	128,759	-	-
Interest on Overnight Investments	<u>5,507</u>	<u>229</u>	<u>-</u>	<u>-</u>
	5,507	229	-	-
	<u><u>\$ 416,171</u></u>	<u><u>\$ 128,988</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

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PARK IMPROVEMENT

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	520,269	281,740	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	8	2,346	-	-
TRANSFERS	-	-	-	-
	<u>\$520,277</u>	<u>\$ 284,086</u>	<u>\$ -</u>	<u>\$ -</u>

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**SURFACE  
TRANSPORTATION  
PROGRAM**

**URBAN  
PROJECTS  
FUND**

---

**SURFACE TRANSPORTATION PROGRAM – URBAN PROJECTS FUND**  
**BUDGET HIGHLIGHTS**

**ACTIVITIES**

The Surface Transportation Program – Urban Projects Fund accounts for the major street projects which are paid for with the assistance of the surface transportation program funds. This revenue is allocated to the City from the federal gasoline tax fund. Funds received from this program must be matched with 20% local revenue. This budget provides funding to complete the Lewis and Clark Parkway Phase I project.

SURFACE TRANSPORTATION PROGRAM - URBAN PROJECTS FUND  
BUDGET BY MAJOR OBJECT

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	40,000	-	-	2,158,719
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	14,774	19,103	-	6,750
OTHER FINANCING	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$ 54,774	\$ 19,103	\$ -	\$2,165,469
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	70,000	7,838	-	2,639,000
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ 70,000	\$ 7,838	\$ -	\$2,639,000
FUND TRANSFERS IN	150,000	-	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			13,000	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(55,000)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND				
DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND				
BALANCE			516,159	474,159
ENDING UNRESERVED FUND				
BALANCE			<hr/> <u>474,159</u>	<hr/> <u>628</u>
EMERGENCY RESERVE FUND			<hr/> <u>-</u>	<hr/> <u>-</u>

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SURFACE TRANSPORTATION PROGRAM - URBAN PROJECTS FUND REVENUE

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>PROPOSED</u>
DOT - Traffic Signal Power Backup	\$ 40,000	\$ -	\$ -	\$ -
	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,158,719</u>
	40,000	-	-	2,158,719
Interest on Overnight Investments	<u>14,774</u>	<u>19,103</u>	<u>-</u>	<u>6,750</u>
	14,774	19,103	-	6,750
Transfer-Motor Fuel Fund	<u>150,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
	150,000	-	-	-
	<u>\$ 204,774</u>	<u>\$ 19,103</u>	<u>\$ -</u>	<u>\$ 2,165,469</u>

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SURFACE TRANSPORTATION PROGRAM - URBAN PROJECTS FUND

BUDGET BY MAJOR OBJECT

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	70,000	7,838	-	2,639,000
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
	<u>\$70,000</u>	<u>\$7,838</u>	<u>\$ -</u>	<u>\$2,639,000</u>

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**CDBG**

**FUND**

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**COMMUNITY DEVELOPMENT BLOCK GRANT FUND**  
**BUDGET HIGHLIGHTS**

**ACTIVITIES**

The Community Development Block Grant Fund accounts for the revenue and expenditures for rehabilitation of housing, capital projects and economic grants obtained from the Community Development Block Grant Program. The proposed budget includes no new projects.

CDBG GRANTS FUND  
BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	112,528	300,101	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	2,130	1,592	-	675
OTHER FINANCING	<u>122,842</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 237,500	\$ 301,693	\$ -	\$ 675
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	347,288	424,655	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>2,043</u>	<u>1,445</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	\$ 349,331	\$ 426,100	\$ -	\$ -
FUND TRANSFERS IN	99,763	124,378	-	-
FUND TRANSFERS OUT	1,097	2,585	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			401,100	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(400,700)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND				
BALANCE			36,741	37,141
ENDING UNRESERVED FUND				
BALANCE			<u>37,141</u>	<u>37,816</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

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CDBG GRANTS FUND REVENUE

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>PROPOSED</u>
CDBG -Good Hope/Bloomfield	\$ 36,949	\$ -	\$ -	\$ -
HUD-Broadway/Main/Water Parking Lot	75,579	295,220	-	-
Program Income-CDBG	<u>-</u>	<u>4,881</u>	<u>-</u>	<u>-</u>
	112,528	300,101	-	-
Interest on Overnight Investments	2,130	1,592	-	675
Donations-Other	<u>-</u>	<u>895</u>	<u>-</u>	<u>-</u>
	2,130	2,487	-	675
Other Loan Proceeds	<u>122,842</u>	<u>-</u>	<u>-</u>	<u>-</u>
	122,842	-	-	-
Transfer-General Fund	43,263	80,878	-	-
Transfers In-Convention & Tourism	6,500	43,500	-	-
Transfers In-Downtown Bus District	<u>50,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
	99,763	124,378	-	-
	<u>\$ 337,263</u>	<u>\$ 426,966</u>	<u>\$ -</u>	<u>\$ 675</u>

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CDBG GRANTS

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	347,288	424,655	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	2,043	1,445	-	-
TRANSFERS	1,097	2,585	-	-
	<u>\$ 350,428</u>	<u>\$ 428,685</u>	<u>\$ -</u>	<u>\$ -</u>

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**ENTERPRISE FUNDS**  
**BUDGET HIGHLIGHTS**

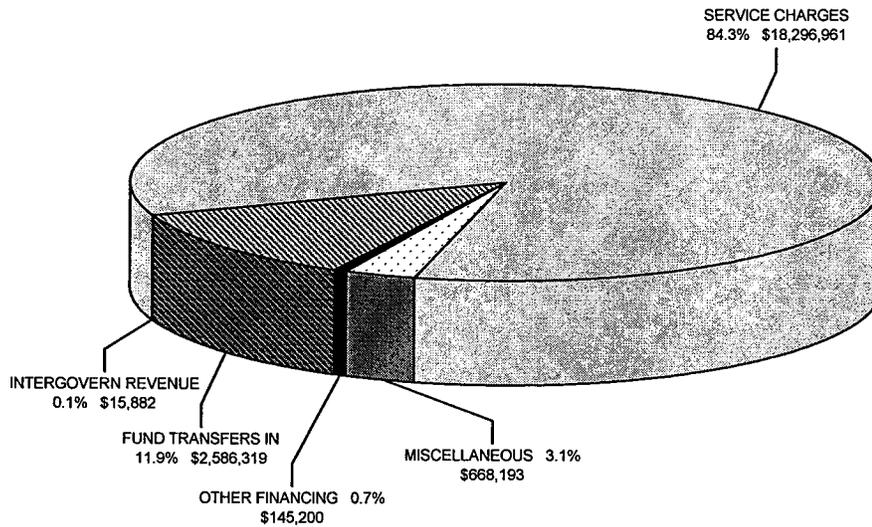
Enterprise Funds account for business type activities that are supported by user charges. The City of Cape Girardeau operates the water, sewer, solid waste utilities, golf course, and softball complex as enterprise operations.

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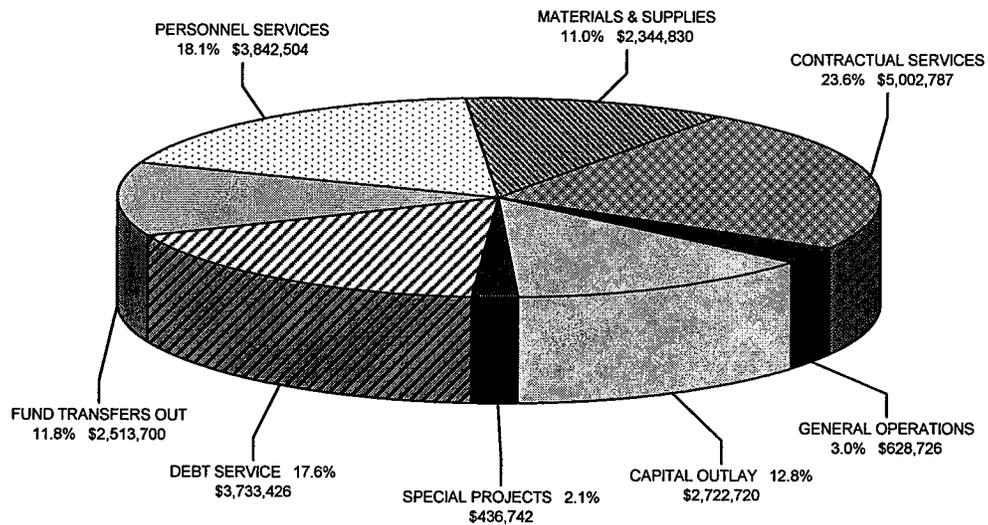
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## ENTERPRISE FUNDS 2011-2012 RESOURCES



## ENTERPRISE FUNDS 2011-2012 EXPENDITURES



City of Cape Girardeau, Missouri  
**COMBINED STATEMENT OF REVENUES COLLECTED, EXPENDITURES PAID  
AND CHANGES IN FUND BALANCES - ENTERPRISE FUNDS  
SEWER, WATER, SOLID WASTE, GOLF COURSE AND SOFTBALL COMPLEX**

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>PROPOSED</u>
<b>REVENUES COLLECTED:</b>				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	180,006	172,539	15,882	15,882
SERVICE CHARGES	12,456,648	12,499,720	13,559,935	18,296,961
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	897,459	784,670	497,608	668,193
OTHER FINANCING	<u>276,381</u>	<u>1,945,246</u>	<u>109,354</u>	<u>145,200</u>
<b>TOTAL REVENUE</b>	<b>\$13,810,494</b>	<b>\$15,402,175</b>	<b>\$14,182,779</b>	<b>\$19,126,236</b>
<b>EXPENSE OBJECT:</b>				
PERSONNEL SERVICES	\$3,655,869	\$3,594,971	\$3,598,409	\$3,842,504
MATERIALS & SUPPLIES	1,710,975	1,869,881	2,075,204	2,344,830
CONTRACTUAL SERVICES	4,616,988	4,942,869	5,040,723	5,002,787
GENERAL OPERATIONS	275,194	564,319	620,711	628,726
CAPITAL OUTLAY	1,538,461	5,147,248	1,132,173	2,722,720
SPECIAL PROJECTS	421,468	389,467	266,108	436,742
DEBT SERVICE	<u>4,194,918</u>	<u>3,945,928</u>	<u>3,540,055</u>	<u>3,733,426</u>
<b>TOTAL EXPENSES</b>	<b>\$16,413,873</b>	<b>\$20,454,683</b>	<b>\$16,273,383</b>	<b>\$18,711,735</b>
FUND TRANSFERS IN	3,012,110	2,878,556	2,516,633	2,586,319
FUND TRANSFERS OUT	15,705	-	-	2,513,700
PROJECTED REVENUE				
OVER(UNDER) BUDGET			2,802,850	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(1,399,550)	
RESERVED FUND BALANCE				
DECREASE (INCREASE)			(26,549)	(415,657)
EMERGENCY RESERVE FUND BALANCE				
DECREASE (INCREASE)			-	(103,953)
BEGINNING UNRESERVED FUND				
BALANCE			(382,825)	1,419,955
ENDING UNRESERVED FUND				
BALANCE			<u>1,419,955</u>	<u>1,387,465</u>
EMERGENCY RESERVE FUND			<u>1,830,419</u>	<u>1,934,372</u>

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# SEWER FUND

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## **SEWER FUND BUDGET HIGHLIGHTS**

### **REVENUE/RATE INCREASES**

Revenue is projected based on residential and commercial rate increases effective July 1, 2011, residential usage based on 2010 – 2011 actual usage, and commercial usage based on 102% of the actual usage for the fiscal year ending June 30, 2010. Fixed charges are projected to increase from \$4.50 to \$13.19 per month. Volume based charges are projected to increase 122.3%. Total revenue projected from the new revenue is \$4,381,286. \$158,766 of this new revenue will be needed for current operating costs. The remainder of the new revenue is planned to be used on costs associated with the design and construction of a new sewer plant.

### **SIGNIFICANT OPERATING CHANGES**

In June 2010 voters approved bond authorization of \$72 million to design and construct a new sewer plant. Construction of the new plant is expected to begin in the spring of 2012. This budget includes \$1,374,237 for capital outlays related to the new sewer plant, \$2,513,700 in transfers out to other funds to reimburse them for previous year's costs related to the new sewer plant that were funded by them, and a \$334,583 reimbursement to the sewer fund's equipment replacement reserves used in the previous year to fund costs related to the new sewer plant.

The amounts included in this budget for electricity and fuel expense increased \$33,727 (23.4%) and \$19,630 (21.6%) respectively over the previous year.

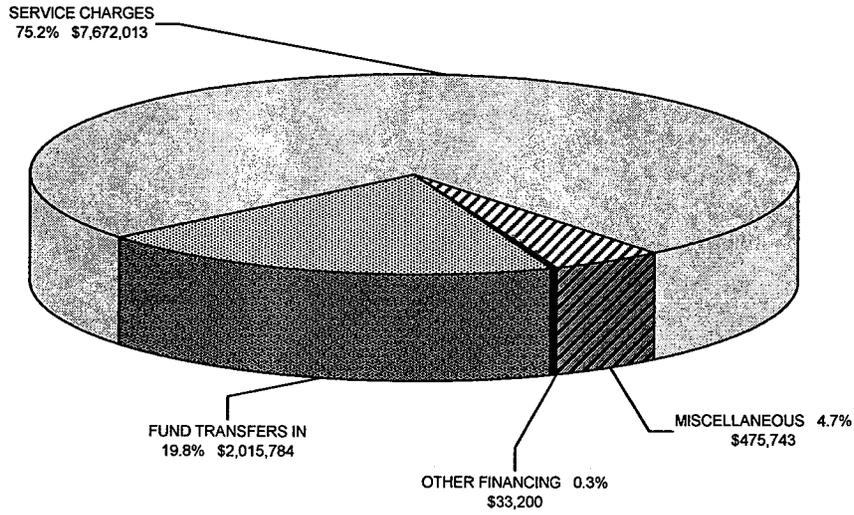
### **REVENUE/EXPENSE PROJECTIONS**

Revenue projections assume projected 2011-2012 usage levels for the 5-year period and no annual rate increases, annual sewer connection fees of \$75,000, and annual special assessment receipts declining from \$9,867 to \$8,727. Additional rate increases may be needed during the 5-year period. This will depend on final cost of the new sewer plant and the actual rates and amount of the bonds issued to build the plant.

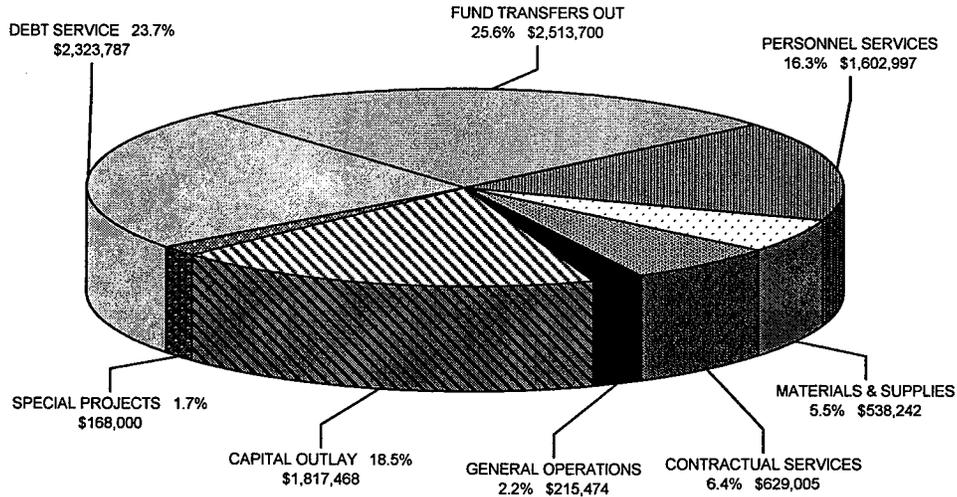
Operating expenses, excluding personnel expenses and the additional \$50,000 in professional fees included in 2011 – 2012 are also projected to grow at a 2% rate of inflation. Allowances are made for \$50,000 in profession fees for the first three years of the five year projection period. Personnel expenditures are projected to include cost of living increases equal to the inflation rate in the fiscal years after June 30, 2012. Costs for health and dental insurance are projected to grow 6% and 3% annually, respectively, during these years.

Capital outlays are projected increasing from \$385,000 to \$925,000 annually during the five year period ending June 30, 2017 plus annual replacements out of the equipment replacement reserves. Debt service is projected using payments due on current bonds plus an additional \$3,875,000 annual amount for new bonds during the five year period.

## SEWER FUND 2011-2012 RESOURCES



## SEWER FUND 2011-2012 EXPENDITURES



SEWER FUND  
BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	122,153	7,121	-	-
SERVICE CHARGES	3,008,771	3,187,681	3,379,600	7,672,013
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	517,394	440,624	286,028	475,743
OTHER FINANCING	<u>123,502</u>	<u>47,597</u>	<u>90,329</u>	<u>33,200</u>
TOTAL REVENUE	\$3,771,820	\$3,683,023	\$3,755,957	\$8,180,956
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$1,579,065	\$1,593,825	\$1,583,365	\$1,602,997
MATERIALS & SUPPLIES	415,563	435,136	468,971	538,242
CONTRACTUAL SERVICES	433,821	768,561	629,095	629,005
GENERAL OPERATIONS	50,646	196,758	212,531	215,474
CAPITAL OUTLAY	840,084	2,185,123	547,150	1,817,468
SPECIAL PROJECTS	177,278	116,832	25,000	168,000
DEBT SERVICE	<u>2,905,501</u>	<u>2,636,585</u>	<u>2,139,534</u>	<u>2,323,787</u>
TOTAL EXPENSES	<u>\$6,401,958</u>	<u>\$7,932,820</u>	<u>\$5,605,646</u>	<u>\$7,294,973</u>
FUND TRANSFERS IN	2,382,640	2,008,382	1,955,799	2,015,784
FUND TRANSFERS OUT	5,000	-	-	2,513,700
PROJECTED REVENUE				
OVER(UNDER) BUDGET			2,677,900	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(1,243,400)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)			(93,990)	(334,214)
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)			-	(53,853)
BEGINNING UNRESERVED FUND				
BALANCE			(1,446,620)	-
ENDING UNRESERVED FUND				
BALANCE			<u>-</u>	<u>-</u>
EMERGENCY RESERVE FUND		<u>503,340</u>	<u>503,340</u>	<u>557,193</u>

SEWER FUND  
BUDGET PROJECTIONS

	<u>2012-13 PROJECTED</u>	<u>2013-14 PROJECTED</u>	<u>2014-15 PROJECTED</u>	<u>2015-16 PROJECTED</u>	<u>2016-17 PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	8,217,013	8,217,013	8,217,013	8,217,013	8,217,013
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	140,271	148,786	122,703	120,322	118,448
OTHER FINANCING	<u>24,460</u>	<u>18,578</u>	<u>14,692</u>	<u>121,507</u>	<u>7,872</u>
TOTAL REVENUE	<u>\$8,381,744</u>	<u>\$8,384,377</u>	<u>\$8,354,408</u>	<u>\$8,458,842</u>	<u>\$8,343,333</u>
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ 1,643,251	\$ 1,684,899	\$ 1,727,915	\$ 1,772,360	\$ 1,818,295
MATERIALS & SUPPLIES	549,007	559,987	571,187	582,611	594,263
CONTRACTUAL SERVICES	640,585	652,397	664,445	626,734	639,269
GENERAL OPERATIONS	219,783	224,179	228,663	233,236	237,901
CAPITAL OUTLAY	601,327	948,925	982,022	1,718,224	1,090,941
SPECIAL PROJECTS	171,360	174,787	178,283	181,849	185,486
DEBT SERVICE	<u>6,418,627</u>	<u>6,434,203</u>	<u>6,301,849</u>	<u>6,451,682</u>	<u>6,520,697</u>
TOTAL EXPENSES	<u>\$10,243,940</u>	<u>\$10,679,377</u>	<u>\$10,654,364</u>	<u>\$11,566,696</u>	<u>\$11,086,852</u>
FUND TRANSFERS IN	2,460,424	2,481,680	2,565,935	2,759,979	2,834,637
FUND TRANSFERS OUT	-	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)	(73,494)	(178,211)	(239,671)	381,020	(141,585)
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	(520,135)	(9,988)	21,355	2,687	(10,917)
BEGINNING UNRESERVED FUND BALANCE	-	4,599	3,080	50,743	86,575
ENDING UNRESERVED FUND BALANCE	<u>4,599</u>	<u>3,080</u>	<u>50,743</u>	<u>86,575</u>	<u>25,191</u>
EMERGENCY RESERVE FUND	<u>1,077,328</u>	<u>1,087,316</u>	<u>1,065,961</u>	<u>1,063,274</u>	<u>1,074,191</u>

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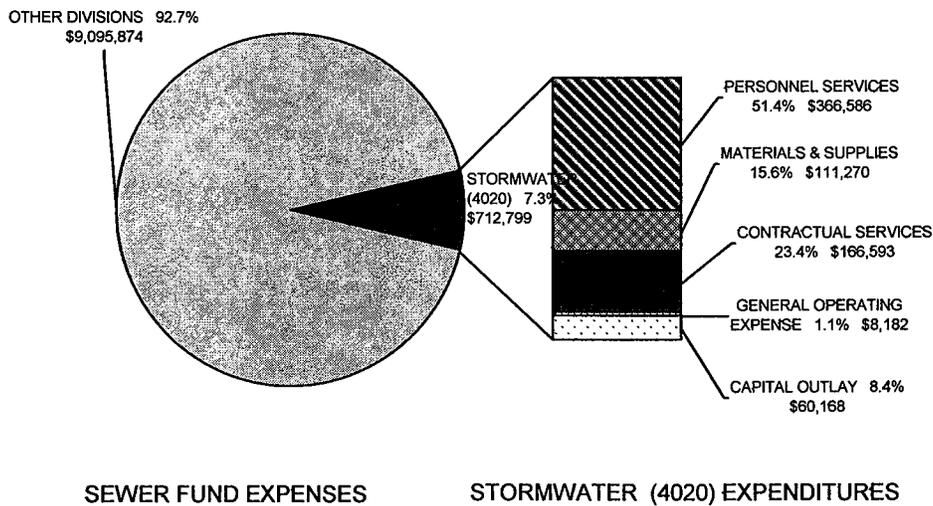
**SEWER FUND REVENUE**

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>PROPOSED</u>
FEMA - 2008 Ice Storm	\$ 294	\$ -	\$ -	\$ -
FEMA - Capital Grant	27,578	5,274	-	-
FEMA-Miss River Flooding #177	22,929	-	-	-
FEMA- 2008 Dis #1809	20,649	-	-	-
FEMA -2009 Winter Storm	35,228	-	-	-
FEMA - Capital Grant	-	1,408	-	-
SEMA Disaster Grant	<u>15,475</u>	<u>439</u>	<u>-</u>	<u>-</u>
	122,153	7,121	-	-
Residential Sewer Usage	1,789,560	1,840,767	1,916,250	4,681,361
Commercial Sewer Usage	1,108,402	1,137,255	1,233,750	2,820,002
Waste Haulers Dumping Fees	-	70,793	90,000	60,000
Penalty	42,669	50,923	54,600	55,650
Sewer Connection Fees	<u>68,140</u>	<u>78,466</u>	<u>85,000</u>	<u>55,000</u>
	3,008,771	3,178,204	3,379,600	7,672,013
Interest-Restrict Inv-SRF Bond	429,342	378,763	241,428	441,343
Interest on Overnight Investment	71,533	58,383	42,000	31,500
Interest on Special Assessment	5,175	3,675	2,100	2,100
General Miscellaneous	<u>11,344</u>	<u>(197)</u>	<u>500</u>	<u>800</u>
	517,394	440,624	286,028	475,743
Proceeds from Sale of Assets	-	12,421	-	-
Proceeds fm Disposal of Asset	81,047	-	85,329	28,200
Compensation for Damages	174	-	-	-
Special Assessment	<u>42,281</u>	<u>35,176</u>	<u>5,000</u>	<u>5,000</u>
	123,502	47,597	90,329	33,200
Project Personnel Cost	<u>-</u>	<u>9,477</u>	<u>-</u>	<u>-</u>
	-	9,477	-	-
Transfer-Capital Imp. Sales Tax	2,210,261	1,750,306	1,702,899	1,624,914
Transfers In - Solid Waste	3,000	-	-	-
Transfer - Park/Stormwater - Operating	169,379	258,076	252,900	265,870
Transfers In - Casino Revenue Fund	<u>-</u>	<u>-</u>	<u>-</u>	<u>125,000</u>
	<u>2,382,640</u>	<u>2,008,382</u>	<u>1,955,799</u>	<u>2,015,784</u>
	<u>\$6,154,460</u>	<u>\$5,691,405</u>	<u>\$5,711,756</u>	<u>\$10,196,740</u>

## Stormwater

This division maintains stormwater drainage and retention facilities accepted by the City from private developers or neighborhoods and will assume maintenance of completed portions of the Army Corp of Engineers Flood Control Project. This division also provides nuisance abatement services.

### 2011-2012 Proposed Budget Sewer Fund



**STORMWATER (4020)**

**BUDGET BY MAJOR OBJECT**

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$371,203	\$371,739	\$364,465	\$366,586
MATERIALS AND SUPPLIES	64,262	78,379	102,281	111,270
CONTRACTUAL SERVICES	125,208	98,718	165,787	166,593
GENERAL OPERATIONS	3,977	6,370	7,710	8,182
CAPITAL EXPENDITURES	103,773	15,150	141,150	60,168
SPECIAL PROJECTS	5,003	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$673,426</u>	<u>\$570,356</u>	<u>\$781,393</u>	<u>\$712,799</u>

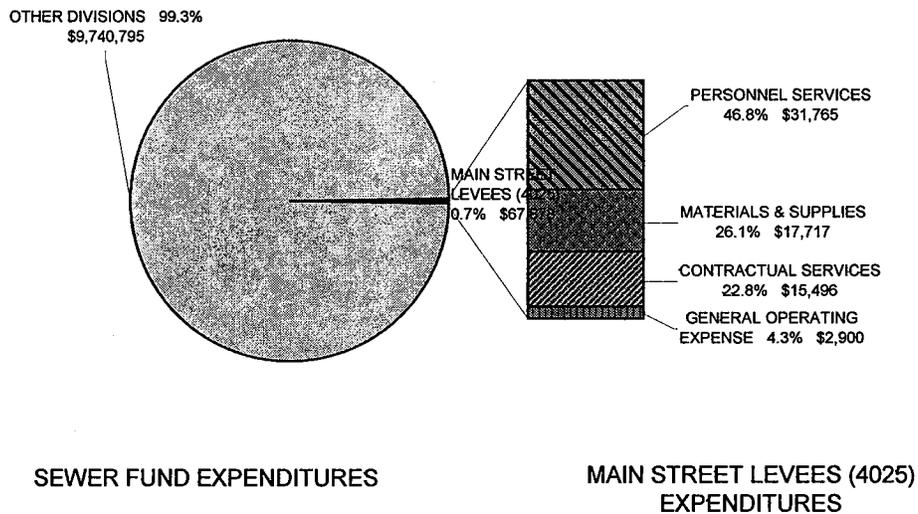
**TOTAL PERSONNEL SERVICE BY POSITION  
STORMWATER**

CLASSIFICATION	SALARY RANGE	2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR
<b>Regular Employees</b>			
Assistant Public Works Director	58,232 - 88,259	0.125	0.125
Stormwater Coordinator	47,798 - 72,453	1	1
Public Works Administrative Officer	43,295 - 65,621	0.0625	0.0625
Maintenance Supervisor	39,215 - 59,447	0.5	0.5
Stormwater Maintenance Supervisor	32,192 - 48,797	0	0
Stormwater Crewleader	29,160 - 44,193	1	1
Administrative Assistant	26,418 - 40,035	0.25	0.25
Stormwater Maintenance Worker II	25,147 - 38,125	<u>4</u>	<u>4</u>
<b>TOTAL</b>		<b>6.9375</b>	<b>6.9375</b>

## Main Street Levees

During the fiscal year ending June 30, 2008 the assets and operations of the Main Street Levee District and North Main Street Levee District were assumed by the City. This division accounts for the operations of these two districts.

### 2011-2012 Proposed Budget Sewer Fund



MAIN STREET LEVEES (4025)

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ 32,058	\$ 32,010	\$ 31,765
MATERIALS AND SUPPLIES	27,416	18,656	15,274	17,717
CONTRACTUAL SERVICES	32,041	57,158	21,501	15,496
GENERAL OPERATIONS	1,116	1,053	2,100	2,900
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$ 60,573</u>	<u>\$ 108,925</u>	<u>\$ 70,885</u>	<u>\$ 67,878</u>

TOTAL PERSONNEL SERVICE BY POSITION  
MAIN STREET LEVEES

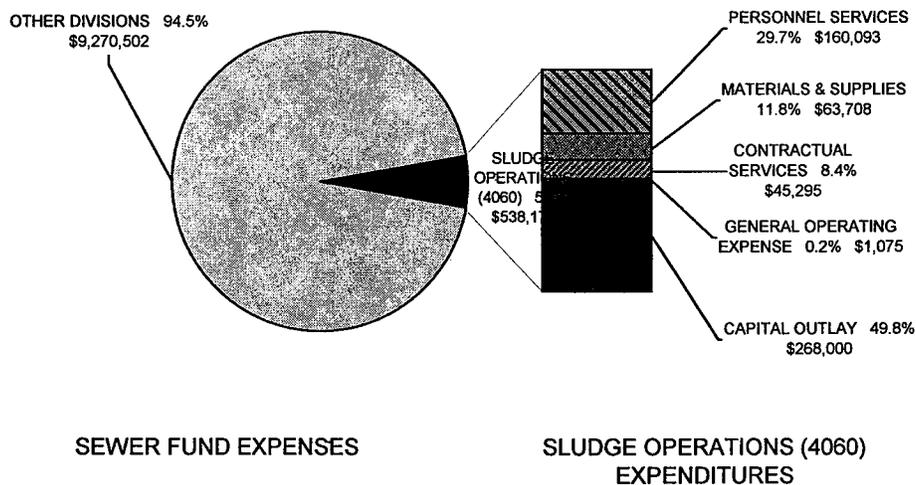
Part-Time Employees

	2010-2011		2011-2012	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
General Worker	<u>1,750</u>	<u>0.84</u>	<u>1,750</u>	<u>0.84</u>
	1,750	0.84	1,750	0.84

## Sludge Operations

The sludge division removes approximately 1,300 dry tons of sludge per year from the wastewater. Sludge is hauled by tractor trucks to farms and land-applied for the fertilizer content. The sludge program involves labor, testing, hauling, and farming practices. With the addition of the pathogen reduction system, the City meets the current Environmental Protection Agency and Missouri Department of Natural Resources rules and regulations.

## 2011-2012 Proposed Budget Sewer Fund



SLUDGE OPERATIONS (4060)

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$157,753	\$156,408	\$150,464	\$160,093
MATERIALS AND SUPPLIES	50,712	39,998	51,333	63,708
CONTRACTUAL SERVICES	44,863	41,562	45,338	45,295
GENERAL OPERATIONS	484	155	1,075	1,075
CAPITAL EXPENDITURES	81,446	-	-	268,000
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$335,258</u>	<u>\$238,123</u>	<u>\$248,210</u>	<u>\$538,171</u>

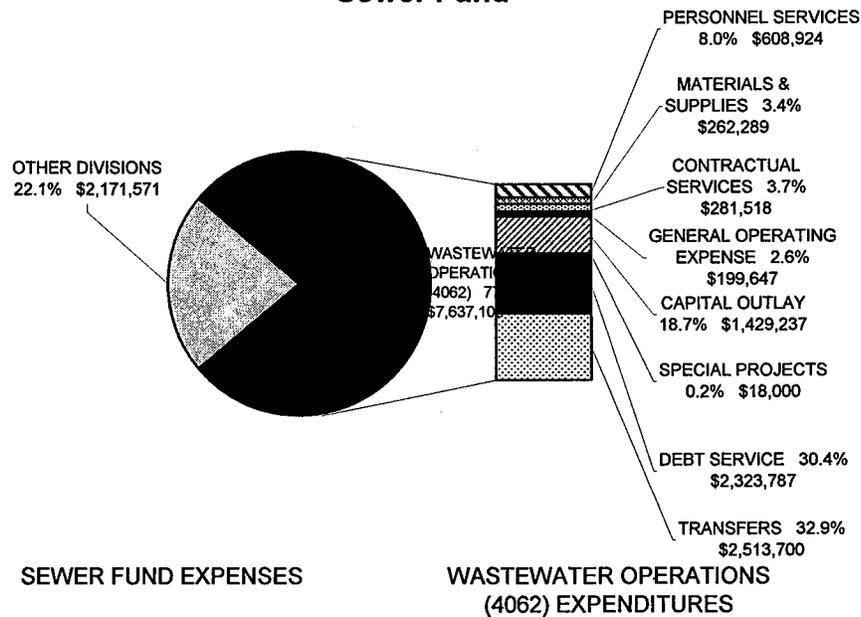
TOTAL PERSONNEL SERVICE BY POSITION  
SLUDGE OPERATIONS

CLASSIFICATION	SALARY RANGE	2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR
Regular Employees			
Wastewater Crew Leader	29,160 - 44,193	1	1
Wastewater Crew Operator	26,418 - 40,035	<u>2</u>	<u>2</u>
TOTAL		3	3

## Wastewater Operations

The wastewater operations division operates and maintains a seven million gallon per day trickling filter treatment plant. Plant operations involve lift stations, grit stations, industrial pretreatment program, laboratory testing, record keeping, and maintenance of the overall plant. The plant meets the Environmental Protection Agency and Missouri Department of Natural Resources required parameters.

### 2011-2012 Proposed Budget Sewer Fund



WASTEWATER OPERATIONS (4062)

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$587,971	\$609,068	\$598,283	\$608,924
MATERIALS AND SUPPLIES	208,633	227,887	219,211	262,289
CONTRACTUAL SERVICES	143,128	303,205	288,532	281,518
GENERAL OPERATIONS	32,452	188,372	198,776	199,647
CAPITAL EXPENDITURES	410,806	2,063,046	85,000	1,429,237
SPECIAL PROJECTS	38,357	24,821	25,000	18,000
DEBT PAYMENTS	2,905,501	2,636,585	2,139,534	2,323,787
TRANSFERS	5,000	-	-	2,513,700
	<u>\$4,331,848</u>	<u>\$6,052,984</u>	<u>\$3,554,336</u>	<u>\$7,637,102</u>

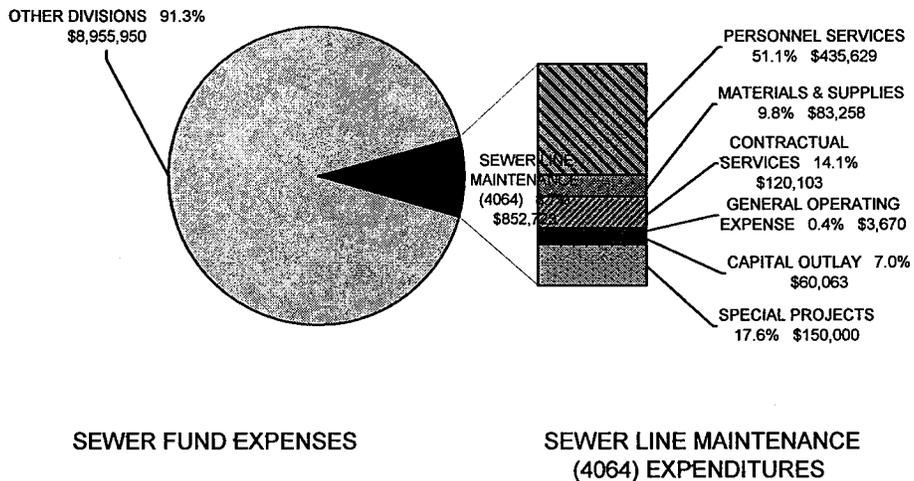
TOTAL PERSONNEL SERVICE BY POSITION  
WASTEWATER OPERATIONS

CLASSIFICATION	SALARY RANGE	2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR
Regular Employees			
Assistant Public Works Director	58,232 - 88,259	0.25	0.25
Public Works Administrative Officer	43,295 - 65,621	0.0625	0.0625
Wastewater Treatment Coordinator	39,215 - 59,447	1	1
Pretreatment Coordinator	32,192 - 48,797	1	1
Wastewater Chief Operator	32,192 - 48,797	1	1
Wastewater Plant Mechanic	29,160 - 44,193	2	2
Lift Station Mechanic	29,160 - 44,193	1	1
Wastewater Technician	26,418 - 40,035	1	1
Wastewater Treatment Operator	26,418 - 40,035	3	3
Senior Customer Service Rep.	25,147 - 38,125	0.3	0.3
Customer Serv. Reps.	23,944 - 36,301	1.3666	1.3666
TOTAL		11.9791	11.9791

## Sewer Line Maintenance

The sewer line maintenance division maintains over two hundred miles of sewer lines. This division includes preventive maintenance, television inspection, routine maintenance, point repairs, flat grate cleaning, sewer separation and maintenance as required.

## 2011-2012 Proposed Budget Sewer Fund



SEWER LINE MAINTENANCE (4064)

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$462,138	\$424,552	\$438,143	\$435,629
MATERIALS AND SUPPLIES	64,540	70,216	80,872	83,258
CONTRACTUAL SERVICES	88,581	267,918	107,937	120,103
GENERAL OPERATIONS	12,617	808	2,870	3,670
CAPITAL EXPENDITURES	244,059	106,927	321,000	60,063
SPECIAL PROJECTS	133,918	92,011	-	150,000
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$1,005,853</u>	<u>\$962,432</u>	<u>\$950,822</u>	<u>\$852,723</u>

TOTAL PERSONNEL SERVICE BY POSITION  
SEWER LINE MAINTENANCE

CLASSIFICATION	SALARY RANGE	2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR
Regular Employees			
Public Works Director	70,939 - 107,523	0.20	0.20
Assistant to City Manager	58,232 - 88,259	0.11	0.11
Maintenance Supervisor	39,215 - 59,447	0.5	0.5
Customer Service Manager	35,536 - 53,867	0.25	0.25
Sewer Maintenance Supervisor	32,192 - 48,797	0	0
Sewer Maintenance Crew Leader	29,160 - 44,193	1	1
Administrative Assistant	26,418 - 40,035	0.125	0.125
Maintenance Worker II	25,147 - 38,125	<u>7</u>	<u>7</u>
TOTAL		9.185	9.185

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# **WATER FUND**

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## **WATER FUND BUDGET HIGHLIGHTS**

### **REVENUE/RATE INCREASES**

Revenue is projected based on 5% residential and commercial rate increases effective July 1, 2011 and projected usage based on actual average usage for the past three years. 2% of the rate increase will be reserved to meet future capital needs.

### **SIGNIFICANT OPERATING CHANGES**

During the previous year the City assumed responsibility for 2" main replacement crew from Alliance Water Resources. The annual cost of the new crew was approximately \$145,000. The annual cost reduction to the Alliance Water Resources service agreement was approximately \$165,000.

The amounts included in this budget for electricity and fuel expense increased \$56,332 (11.3%) and \$21,418 (31.7%) respectively over the previous year.

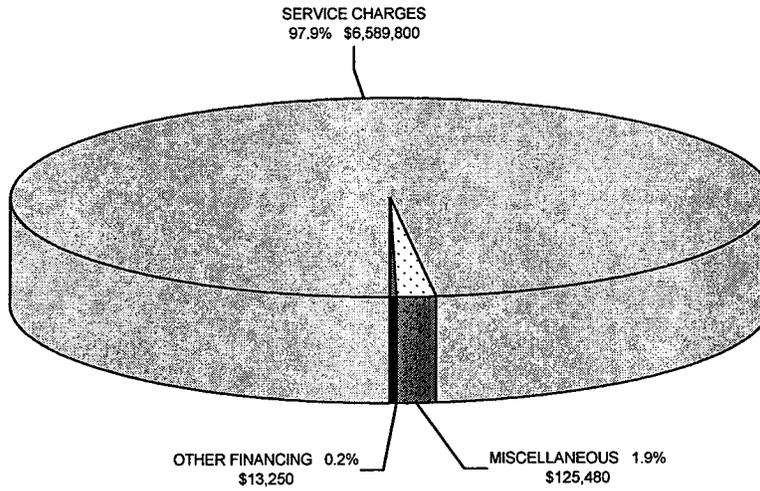
### **REVENUE/EXPENSE PROJECTIONS**

Revenue projections assume projected 2011 – 2012 usage levels for the 5-year period and annual 3.0% rate increases. Operating expenses, excluding personnel expenses are also projected to grow at a 2% rate of inflation. Personnel expenditures are projected to include cost of living increases equal to the inflation rate in the fiscal years after June 30, 2012. Costs for health and dental insurance are projected to grow 6% and 3% annually, respectively, during these years.

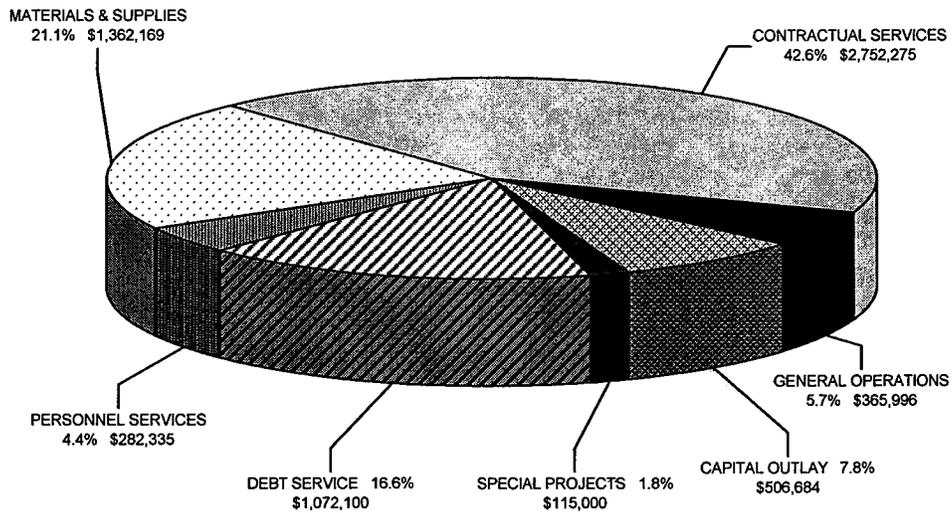
Capital outlays are projected at \$700,000 annually for the five year period ending June 30, 2017 plus annual replacements out of the equipment replacement reserves.

In fiscal year ending June 30, 2014 the fund will begin making \$1,020,000 transfers to Capital Improvements Sales Tax Fund – Water Projects to cover debt service on bonds issued in June 1998 through the State Revolving Loan Fund program.

## WATER FUND 2011-2012 RESOURCES



## WATER FUND 2011-2012 EXPENDITURES



WATER FUND  
BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	31,853	422	-	-
SERVICE CHARGES	5,727,967	5,863,452	6,318,850	6,589,800
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	276,027	233,545	161,480	125,480
OTHER FINANCING	<u>102,932</u>	<u>49,549</u>	<u>10,725</u>	<u>13,250</u>
TOTAL REVENUE	\$6,138,779	\$6,146,968	\$6,491,055	\$6,728,530
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$129,675	\$132,539	\$133,572	\$282,335
MATERIALS & SUPPLIES	1,047,425	1,112,636	1,267,092	1,362,169
CONTRACTUAL SERVICES	2,631,257	2,612,096	2,771,156	2,752,275
GENERAL OPERATIONS	175,137	336,785	362,299	365,996
CAPITAL OUTLAY	658,761	510,400	425,573	506,684
SPECIAL PROJECTS	134,081	129,651	115,000	115,000
DEBT SERVICE	<u>1,135,414</u>	<u>1,127,686</u>	<u>1,069,100</u>	<u>1,072,100</u>
TOTAL EXPENSES	<u>\$5,911,750</u>	<u>\$5,961,793</u>	<u>\$6,143,792</u>	<u>\$6,456,559</u>
FUND TRANSFERS IN	128,000	-	-	-
FUND TRANSFERS OUT	500	-	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			186,500	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(185,000)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)			-	(262,316)
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				(34,748)
BEGINNING UNRESERVED FUND				
BALANCE			1,050,485	1,399,248
ENDING UNRESERVED FUND				
BALANCE			<u>1,399,248</u>	<u>1,374,155</u>
EMERGENCY RESERVE FUND		<u>857,733</u>	<u>857,733</u>	<u>892,481</u>

WATER FUND  
BUDGET PROJECTIONS

	<u>2012-13</u> <u>PROJECTED</u>	<u>2013-14</u> <u>PROJECTED</u>	<u>2014-15</u> <u>PROJECTED</u>	<u>2015-16</u> <u>PROJECTED</u>	<u>2016-17</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	6,787,494	6,991,119	7,200,853	7,416,879	7,639,385
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	151,385	157,420	161,685	169,006	177,982
OTHER FINANCING	91,600	29,052	19,908	21,811	35,285
<b>TOTAL REVENUE</b>	<b>\$7,030,479</b>	<b>\$7,177,591</b>	<b>\$7,382,446</b>	<b>\$7,607,696</b>	<b>\$7,852,652</b>
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ 289,344	\$ 296,591	\$ 304,071	\$ 311,795	\$ 319,773
MATERIALS & SUPPLIES	1,389,412	1,417,200	1,445,544	1,474,455	1,503,944
CONTRACTUAL SERVICES	2,807,321	2,863,467	2,920,736	2,979,151	3,038,734
GENERAL OPERATIONS	373,316	380,782	388,398	396,166	404,089
CAPITAL OUTLAY	879,232	957,592	920,576	904,677	1,029,243
SPECIAL PROJECTS	117,300	119,646	122,039	124,480	126,970
DEBT SERVICE	1,774,400	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>\$7,630,325</b>	<b>\$6,035,278</b>	<b>\$6,101,364</b>	<b>\$6,190,724</b>	<b>\$6,422,753</b>
FUND TRANSFERS IN	-	-	-	-	-
FUND TRANSFERS OUT	-	1,020,000	1,020,000	1,020,000	1,020,000
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)	1,013,887	18,274	(15,954)	(40,303)	64,046
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	40,472	90,356	(15,465)	(15,789)	(16,120)
BEGINNING UNRESERVED FUND BALANCE	1,374,155	1,828,668	2,059,611	2,289,274	2,630,154
ENDING UNRESERVED FUND BALANCE	<u>1,828,668</u>	<u>2,059,611</u>	<u>2,289,274</u>	<u>2,630,154</u>	<u>3,087,979</u>
EMERGENCY RESERVE FUND	<u>852,009</u>	<u>761,653</u>	<u>777,118</u>	<u>792,907</u>	<u>809,027</u>

WATER FUND REVENUE

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
FEMA-Miss River Flooding #1773	\$ 7,185	\$ -	\$ -	\$ -
FEMA-September 2008 DIS #1809	6,422	-	-	-
FEMA 2009 Winter Storm	11,088	-	-	-
FEMA Capital Grant	2,278	114	-	-
FEMA Capital Grant	851	293	-	-
SEMA Disaster Grant	4,029	15	-	-
	<u>31,853</u>	<u>422</u>	<u>-</u>	<u>-</u>
Residential Water Usage	3,238,523	3,334,682	3,570,000	3,752,700
Commercial Water Usage	2,279,063	2,318,511	2,520,000	2,621,850
Water Tap Fee	71,902	68,635	82,500	50,500
Penalty	97,357	96,602	101,850	110,250
Residential Service Revenue	39,647	44,451	43,500	51,500
Commercial Service Revenue	1,475	571	1,000	3,000
	<u>5,727,967</u>	<u>5,863,452</u>	<u>6,318,850</u>	<u>6,589,800</u>
Interest on Overnight Investments	235,940	207,123	144,000	108,000
Interest on Investments	21,309	9,303	-	-
Interest on Special Assessment	1,894	1,162	600	600
Property rental	10,580	10,580	10,580	10,580
General Miscellaneous	6,304	5,377	6,300	6,300
	<u>276,027</u>	<u>233,545</u>	<u>161,480</u>	<u>125,480</u>
Special Assessment	15,932	11,425	1,600	1,600
Proceeds from Sale of Assets	-	1,108	9,125	11,650
Proceeds from Trade in of Assets	87,000	17,000	-	-
Proceeds from Disposal of Asset	-	20,016	-	-
	<u>102,932</u>	<u>49,549</u>	<u>10,725</u>	<u>13,250</u>
Transfer - Water Project Sales Tax	120,000	-	-	-
Transfers In - Sewer	5,000	-	-	-
Transfers In-Fleet Management	3,000	-	-	-
	<u>128,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>\$6,266,779</u>	<u>\$6,146,968</u>	<u>\$6,491,055</u>	<u>\$6,728,530</u>

WATER (4030)

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$ 129,675	\$ 132,539	\$ 133,572	\$ 282,335
MATERIALS AND SUPPLIES	1,047,425	1,112,636	1,267,092	1,362,169
CONTRACTUAL SERVICES	2,631,257	2,612,096	2,771,156	2,752,275
GENERAL OPERATIONS	175,137	336,785	362,299	365,996
CAPITAL EXPENDITURES	658,761	510,400	425,573	506,684
SPECIAL PROJECTS	134,081	129,651	115,000	115,000
DEBT PAYMENTS	1,135,414	1,127,686	1,069,100	1,072,100
TRANSFERS	500	-	-	-
	<u>\$ 5,912,250</u>	<u>\$ 5,961,793</u>	<u>\$ 6,143,792</u>	<u>\$ 6,456,559</u>

TOTAL PERSONNEL SERVICE BY POSITION  
WATER

CLASSIFICATION	SALARY RANGE	2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR
Regular Employees			
Public Works Director	70,939 - 107,523	0.20	0.20
Assistant to City Manager	58,232 - 88,259	0.11	0.11
Customer Serv. Manager	35,536 - 53,867	0.25	0.25
Foreman	30,632 - 46,421	0	1
Field Maintenance Mechanic	25,147 - 38,125	0	2
Senior Customer Service Rep.	25,147 - 38,125	0.40	0.40
Customer Serv. Reps.	23,944 - 36,301	1.7667	1.7667
TOTAL		2.7267	5.7267

Part-Time Employees

	2010-2011		2011-2012	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
General Worker	480	0.23	0	0.00
	480	0.23	0	0.00

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# **SOLID WASTE FUND**

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## **SOLID WASTE FUND BUDGET HIGHLIGHTS**

### **REVENUE/RATE INCREASES**

Projected revenues assume no increase in the base monthly residential charge and an 8.65% increase in the base tipping fee at the City's transfer station effective July 1, 2011. Projected revenue is based on the estimated number of June 30, 2011 residential customers and transfer station tonnage projected for the fiscal year ending June 30, 2011.

Effective July 1, 2011 the City will implement a monthly fuel surcharge to its residential customers based on the average diesel fuel costs during the previous month. A similar surcharge will also be implemented at the transfer station. This budget assumes at \$3.75 per gallon diesel fuel cost. The monthly residential surcharge would be 44 cents per month and tipping fee at the transfer station would be an additional \$1.80 per ton at this cost.

### **SIGNIFICANT OPERATING CHANGES**

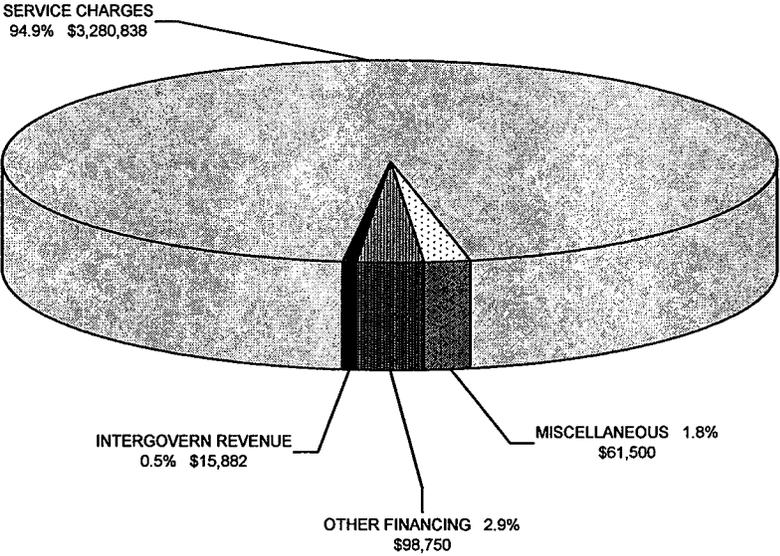
The amounts included in this budget for fuel expense increased \$80,881 (89.0%) over the previous year's budget.

### **REVENUE/EXPENSE PROJECTIONS**

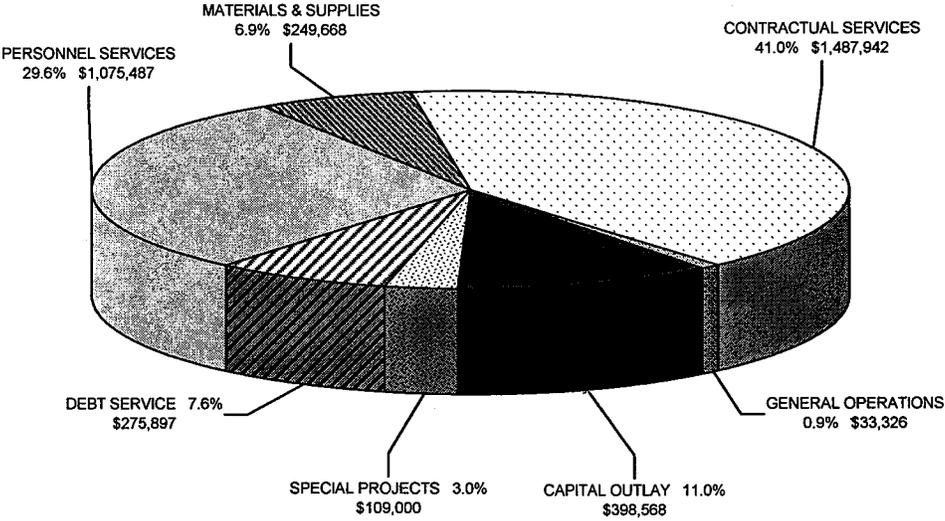
Revenue projections assume current usage levels and 3.50% rate increases for the following five years. Operating expenses, excluding the City's landfill disposal contract and personnel expenses are projected to grow at a 2% rate of inflation during these five years. The City's landfill disposal contract is projected to increase 2.85% annually. Personnel expenditures are projected to include cost of living increases equal to the inflation rate in the fiscal years after June 30, 2012. Costs for health and dental insurance are projected to grow 6% and 3% annually, respectively, during these years.

Capital outlays are projected at \$25,000 annually for the five year period ending June 30, 2017 plus annual replacements out of the equipment replacement reserves.

# SOLID WASTE FUND 2011-2012 RESOURCES



# SOLID WASTE FUND 2011-2012 EXPENDITURES



SOLID WASTE FUND  
BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	25,992	164,996	15,882	15,882
SERVICE CHARGES	3,264,129	3,171,272	3,196,400	3,280,838
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	93,458	107,632	40,500	61,500
OTHER FINANCING	-	<u>1,836,263</u>	<u>8,300</u>	<u>98,750</u>
TOTAL REVENUE	<u>\$3,383,579</u>	<u>\$5,280,163</u>	<u>\$3,261,082</u>	<u>\$3,456,970</u>
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$1,233,120	\$1,178,609	\$1,043,531	\$1,075,487
MATERIALS & SUPPLIES	122,397	141,539	170,640	249,668
CONTRACTUAL SERVICES	1,454,452	1,434,910	1,512,351	1,487,942
GENERAL OPERATIONS	40,761	27,005	34,176	33,326
CAPITAL OUTLAY	39,616	2,374,925	159,450	398,568
SPECIAL PROJECTS	100,425	125,555	98,500	109,000
DEBT SERVICE	<u>91,695</u>	<u>119,444</u>	<u>269,778</u>	<u>275,897</u>
TOTAL EXPENSES	<u>\$3,082,466</u>	<u>\$5,401,987</u>	<u>\$3,288,426</u>	<u>\$3,629,888</u>
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	10,205	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			(125,300)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			92,600	
RESERVED FUND BALANCE DECREASE(INCREASE)			67,441	180,873
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				(15,352)
BEGINNING UNRESERVED FUND BALANCE			-	7,397
ENDING UNRESERVED FUND BALANCE			<u>7,397</u>	<u>-</u>
EMERGENCY RESERVE FUND		<u>469,346</u>	<u>469,346</u>	<u>484,698</u>

SOLID WASTE FUND  
BUDGET PROJECTIONS

	2012-13 <u>PROJECTED</u>	2013-14 <u>PROJECTED</u>	2014-15 <u>PROJECTED</u>	2015-16 <u>PROJECTED</u>	2016-17 <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	3,395,667	3,514,515	3,637,523	3,764,836	3,896,605
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	58,244	60,528	61,889	63,421	64,379
OTHER FINANCING	-	3,000	-	10,400	103,484
<b>TOTAL REVENUE</b>	<b>\$3,453,911</b>	<b>\$3,578,043</b>	<b>\$3,699,412</b>	<b>\$3,838,657</b>	<b>\$4,064,468</b>
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$1,103,176	\$1,131,851	\$1,161,503	\$1,192,175	\$1,223,914
MATERIALS & SUPPLIES	254,661	259,754	264,949	270,248	275,653
CONTRACTUAL SERVICES	1,526,580	1,566,245	1,606,963	1,648,764	1,691,675
GENERAL OPERATIONS	33,993	34,673	35,366	36,073	36,794
CAPITAL OUTLAY	25,000	103,016	197,083	164,977	356,940
SPECIAL PROJECTS	111,180	113,404	115,672	117,985	120,345
DEBT SERVICE	279,310	282,422	285,239	293,000	295,390
<b>TOTAL EXPENSES</b>	<b>\$3,333,900</b>	<b>\$3,491,365</b>	<b>\$3,666,775</b>	<b>\$3,723,222</b>	<b>\$4,000,711</b>
FUND TRANSFERS IN	-	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)	(108,374)	(74,761)	(8,692)	(20,698)	73,673
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	(11,637)	(11,917)	(12,202)	(13,283)	(12,829)
BEGINNING UNRESERVED FUND BALANCE	-	-	-	11,743	93,197
ENDING UNRESERVED FUND BALANCE	-	-	11,743	93,197	217,798
EMERGENCY RESERVE FUND	496,335	508,252	520,454	533,737	546,566

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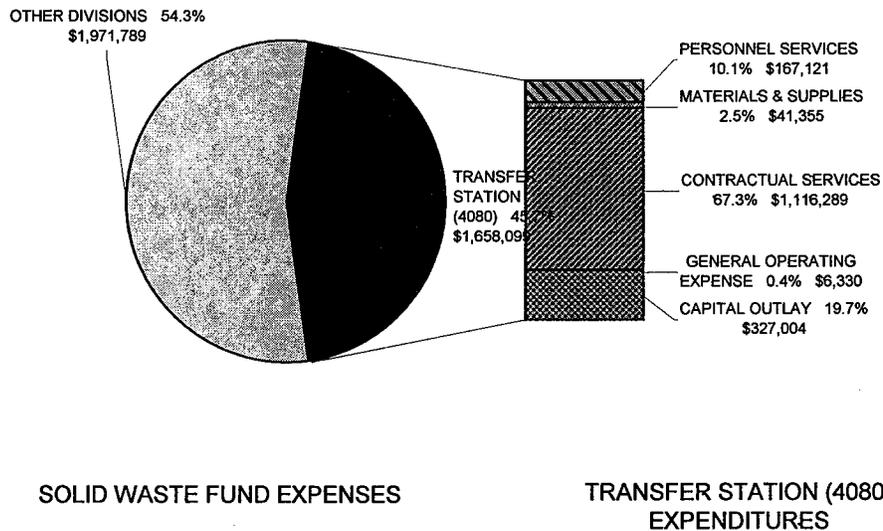
SOLID WASTE FUND REVENUE

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
FEMA - 2008 ICE STORM	\$ 240	\$ -	\$ -	\$ -
FEMA -September 2008 Dis #180:	7,566	-	-	-
EPA Recovery Capital Grant	-	150,000	-	-
SEMA Disaster Grant	1,044	-	-	-
District Grants	<u>17,142</u>	<u>14,996</u>	<u>15,882</u>	<u>15,882</u>
	25,992	164,996	15,882	15,882
Penalty	54,824	52,311	54,000	53,000
City Collection	30,154	30,658	31,500	31,500
Residential Collection	2,078,269	2,113,766	2,115,000	2,185,952
Commercial Collection	594	(20)	-	-
Transfer Station Fees	1,056,265	933,762	964,700	981,386
Special Wednesday Pickup	11,474	10,436	10,200	9,000
Special Luggage Service	20,244	21,564	21,000	20,000
Solid Waste Stickers	<u>12,305</u>	<u>8,795</u>	<u>-</u>	<u>-</u>
	3,264,129	3,171,272	3,196,400	3,280,838
Interest on Overnight Investment:	59,749	56,537	22,500	22,500
General Miscellaneous	3,675	3,130	3,000	3,000
Property Rental	-	-	-	6,000
Recycling Revenue	30,038	48,129	15,000	30,000
Cash Overages & Shortages	<u>(4)</u>	<u>(164)</u>	<u>-</u>	<u>-</u>
	93,458	107,632	40,500	61,500
Proceeds from Sale of Assets	-	43,483	4,800	98,750
Proceeds from Trade-in of Assets	-	-	3,500	-
Compensation for Damages	-	2,749	-	-
Special Obligation Bond Proceeds	-	1,290,031	-	-
Other Loan Proceeds	<u>-</u>	<u>500,000</u>	<u>-</u>	<u>-</u>
	-	1,836,263	8,300	98,750
	<u>\$3,383,579</u>	<u>\$5,280,163</u>	<u>\$3,261,082</u>	<u>\$3,456,970</u>

## Transfer Station

The transfer station is the disposal point of solid waste materials. This facility also receives waste materials from numerous residential, commercial, and industrial facilities throughout the county. The station prepares waste material for shipment to the sanitary landfill facility in Dexter, MO

### 2011-2012 Proposed Budget General Fund



TRANSFER STATION (4080)

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$ 177,919	\$157,505	\$123,551	\$167,121
MATERIALS AND SUPPLIES	23,073	27,246	32,447	41,355
CONTRACTUAL SERVICES	1,139,664	1,037,821	1,128,901	1,116,289
GENERAL OPERATIONS	21,380	2,071	5,850	6,330
CAPITAL EXPENDITURES	7,154	91,000	11,500	327,004
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$1,369,190</u>	<u>\$1,315,643</u>	<u>\$1,302,249</u>	<u>\$1,658,099</u>

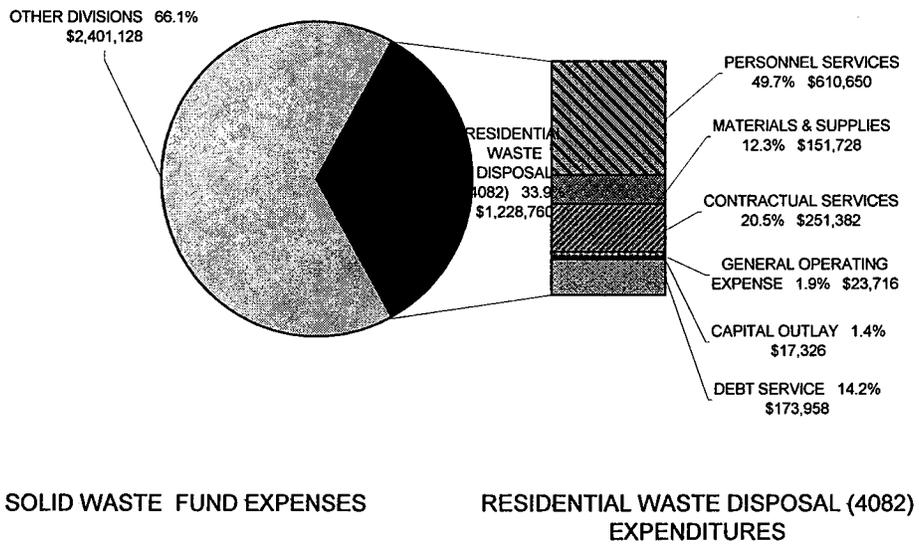
TOTAL PERSONNEL SERVICE BY POSITION  
TRANSFER STATION

CLASSIFICATION	SALARY RANGE		2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR	
Regular Employees					
Assistant Public Works Director	58,232	-	88,259	0.125	0.125
Public Works Administrative Officer	43,295	-	65,621	0.125	0.125
Transfer Station Chief Operator	30,632	-	46,421	0	1
Transfer Station Crew Leader	29,160	-	44,193	1	0
Transfer Station Operator	26,418	-	40,035	1	2
Administrative Technician	25,147	-	38,125	<u>0.25</u>	<u>0.25</u>
TOTAL			2.5	3.5	

## Residential Solid Waste

The residential division collects and disposes of solid waste materials generated by citizens, as well as provides for special pick-up services for items and materials excluded in scheduled daily collection.

## 2011-2012 Proposed Budget Solid Waste Fund



RESIDENTIAL WASTE DISPOSAL (4082)

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$682,841	\$654,436	\$629,803	\$610,650
MATERIALS AND SUPPLIES	58,088	68,143	96,415	151,728
CONTRACTUAL SERVICES	157,518	277,615	248,585	251,382
GENERAL OPERATIONS	13,171	23,571	25,046	23,716
CAPITAL EXPENDITURES	32,462	1,766,199	89,700	17,326
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	10,085	44,555	211,385	173,958
TRANSFERS	10,205	-	-	-
	<u>\$964,370</u>	<u>2,834,519</u>	<u>\$1,300,934</u>	<u>\$1,228,760</u>

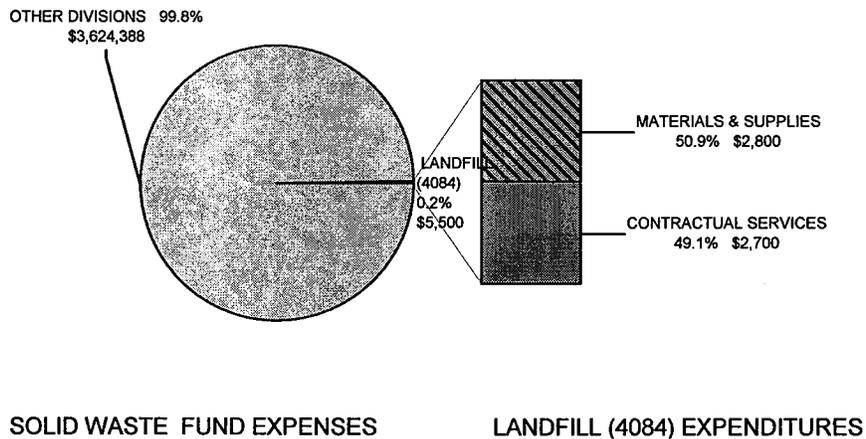
TOTAL PERSONNEL SERVICE BY POSITION  
RESIDENTIAL WASTE DISPOSAL

CLASSIFICATION	SALARY RANGE	2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR
Regular Employees			
Public Works Director	70,939 - 107,523	0.20	0.20
Assistant to City Manager	58,232 - 88,259	0.11	0.11
Assistant Public Works Director	58,232 - 88,259	0.25	0.25
Public Works Administrative Officer	43,295 - 65,621	0.25	0.25
Solid Waste Superintendent	39,215 - 59,447	1	1
Fleet Maintenance Coordinator	37,342 - 56,604	0.25	0.25
Customer Service Manager	35,536 - 53,867	0.25	0.25
Solid Waste Crew Leader	29,160 - 44,193	1	1
Senior Solid Waste Driver	26,418 - 40,035	1	1
Administrative Assistant	26,418 - 40,035	0.125	0.125
Senior Customer Service Rep.	25,147 - 38,125	0.30	0.30
Solid Waste Driver	25,147 - 38,125	2	2
Administrative Technician	25,147 - 38,125	0.25	0.25
Administrative Secretary	23,944 - 36,301	1	1
Customer Service Rep.	23,944 - 36,301	1.3667	1.3667
Solid Waste Worker II	23,944 - 36,301	3	4
Solid Waste Worker	22,784 - 34,540	2	0
TOTAL		14.3517	13.3517

## Landfill

The landfill which has served as a back-up disposal facility in the past is now closed. The City is required by state and federal laws and regulations to place a final cover on the landfill and perform monitoring functions for thirty years after closure. The proposed budget provides for postclosure maintenance and monitoring of the landfill for the 2002-2003 fiscal year.

### 2010-2011 Proposed Budget Solid Waste Fund



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LANDFILL (4084)

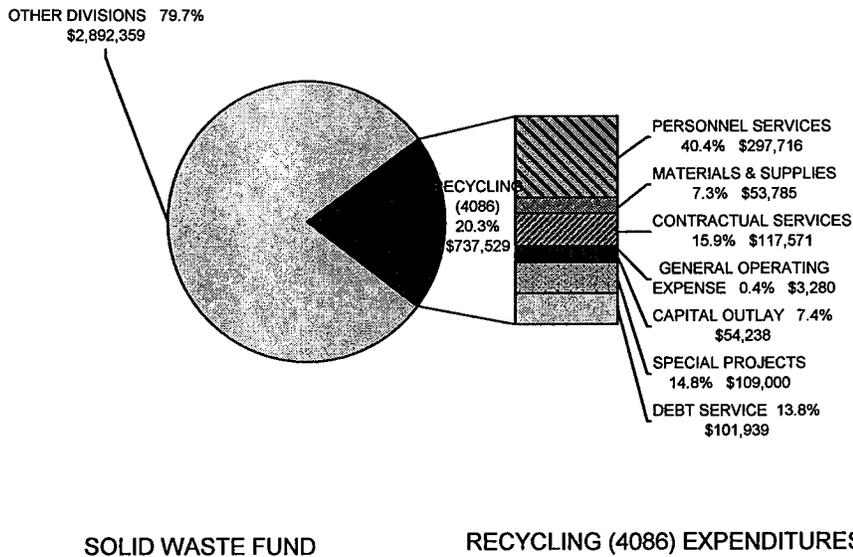
BUDGET BY MAJOR OBJECT

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$ 462	\$ 616	\$ -	\$ -
MATERIALS AND SUPPLIES	663	-	2,800	2,800
CONTRACTUAL SERVICES	2,318	997	2,700	2,700
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	43,566	39,795	-	-
TRANSFERS	-	-	-	-
	<u>\$ 47,009</u>	<u>\$ 41,408</u>	<u>\$ 5,500</u>	<u>\$ 5,500</u>

## Recycling

The recycling division accounts for the collection and processing cost of handling all recyclable materials. Materials are collected on weekly routes and are received at the Recycling Center.

### 2011-2012 Proposed Budget Solid Waste



RECYCLING (4086)

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$371,898	\$366,052	\$290,177	\$297,716
MATERIALS AND SUPPLIES	40,573	46,150	38,978	53,785
CONTRACTUAL SERVICES	154,952	118,477	132,165	117,571
GENERAL OPERATIONS	6,210	1,363	3,280	3,280
CAPITAL EXPENDITURES	-	517,726	58,250	54,238
SPECIAL PROJECTS	100,425	125,555	98,500	109,000
DEBT PAYMENTS	38,044	35,094	58,393	101,939
TRANSFERS	-	-	-	-
	<u>\$712,102</u>	<u>\$1,210,417</u>	<u>\$679,743</u>	<u>\$737,529</u>

TOTAL PERSONNEL SERVICE BY POSITION  
RECYCLING

CLASSIFICATION	SALARY RANGE		2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR	
Regular Employees					
Public Works Administrative Officer	43,295	-	65,621	0.25	0.25
Fleet Maintenance Coordinator	37,342	-	56,604	0.25	0.25
Recycling Crew Leader	29,160	-	44,193	1	1
Administrative Assistant	26,418	-	40,035	0.125	0.125
Administrative Technician	25,147	-	38,125	0.25	0.25
Solid Waste Driver	25,147	-	38,125	3	3
Solid Waste Worker II	23,944	-	36,301	1	1
Administrative Secretary	23,944	-	36,301	1	1
Solid Waste Loader	22,784	-	34,540	0	0
TOTAL			6.875	6.875	

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# **GOLF COURSE FUND**

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## **GOLF COURSE FUND** **BUDGET HIGHLIGHTS**

### **REVENUE/RATE INCREASES**

This budget proposes no increase in fees for the current year. As new activities arise during the year, user fees may be charged to offset operating costs.

### **SIGNIFICANT OPERATING CHANGES**

Budget reflects a .67 FTE or 19.0% increase in part-time hours to 4.20 FTE at the Pro Shop. Costs for part-time labor are projected to increase \$11,340. The increase in part-time hours results from adjusting budgeted hours to reflect increased activity at after its reopening.

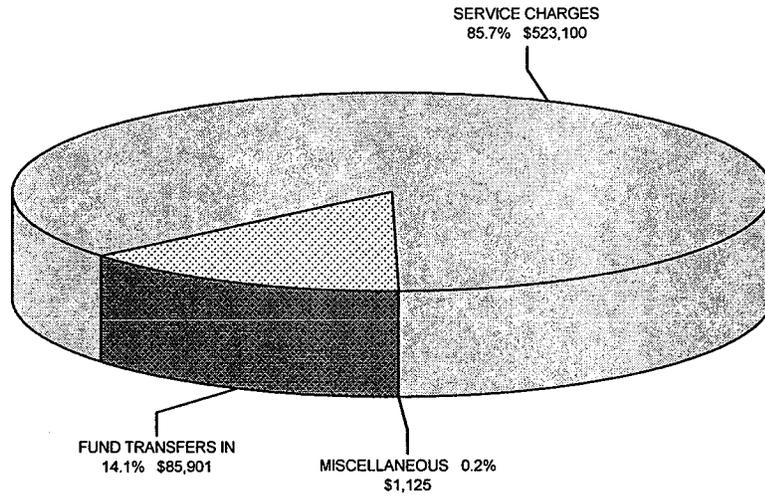
The amounts included in this budget for electricity and fuel expense increased \$2,520 (26.3%) and \$13,539 (90.6%) respectively over the previous year

### **REVENUE/EXPENSE PROJECTIONS**

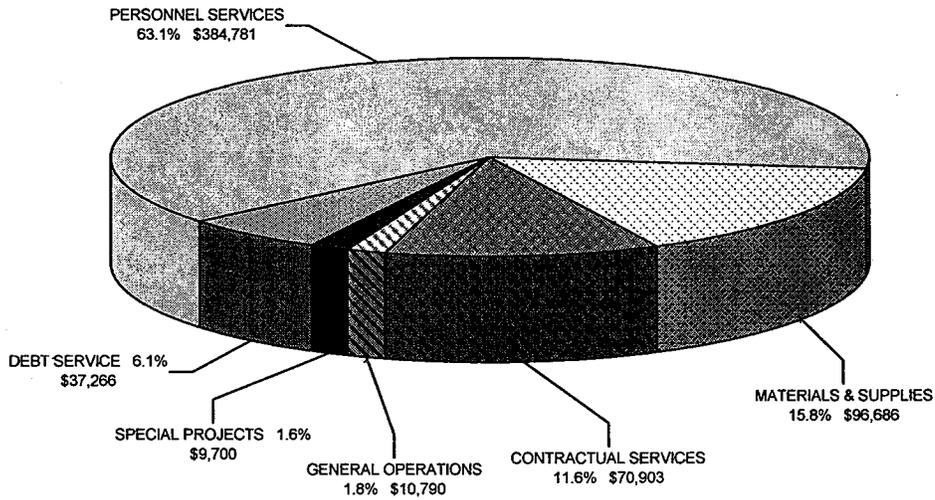
Revenue projections assume projected 2011 – 2012 usage levels for the 5-year period and annual 3.0% rate increases. Transfers from the Parks/Storm Water Sales Tax – Operations Fund are required at levels of \$83,060 declining to \$70,528 during this time frame to maintain level fund balances. Projected revenues do not support any capital expenditures.

Operating expenses, excluding personnel expenses are also projected to grow at a 2% rate of inflation. Personnel expenditures are projected to include cost of living increases equal to the inflation rate in the fiscal years after June 30, 2012. Costs for health and dental insurance are projected to grow 6% and 3% annually, respectively, during these years.

## GOLF COURSE FUND 2011-2012 RESOURCES



## GOLF COURSE FUND 2011-2012 EXPENDITURES



GOLF COURSE FUND  
BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	320,169	99,153	486,900	523,100
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	1,811	1,008	1,500	1,125
OTHER FINANCING	<u>49,210</u>	<u>11,112</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$371,190	\$111,273	\$488,400	\$524,225
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$344,871	\$257,528	\$365,906	\$384,781
MATERIALS & SUPPLIES	50,071	88,810	79,977	96,686
CONTRACTUAL SERVICES	54,780	68,188	69,484	70,903
GENERAL OPERATIONS	7,459	2,154	8,840	10,790
CAPITAL OUTLAY	-	68,459	-	-
SPECIAL PROJECTS	4,538	441	9,700	9,700
DEBT SERVICE	<u>37,747</u>	<u>37,579</u>	<u>37,267</u>	<u>37,266</u>
TOTAL EXPENSES	<u>\$499,466</u>	<u>\$523,159</u>	<u>\$571,174</u>	<u>\$610,126</u>
FUND TRANSFERS IN	128,310	418,266	82,774	85,901
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			39,000	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(39,000)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND				
BALANCE			10,879	10,879
ENDING UNRESERVED FUND				
BALANCE			<u>10,879</u>	<u>10,879</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

GOLF COURSE FUND  
BUDGET PROJECTIONS

	2012-13 <u>PROJECTED</u>	2013-14 <u>PROJECTED</u>	2014-15 <u>PROJECTED</u>	2015-16 <u>PROJECTED</u>	2016-17 <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	538,793	554,957	571,606	588,754	606,417
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	1,125	1,125	1,125	1,125	1,125
OTHER FINANCING	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>\$539,918</b>	<b>\$556,082</b>	<b>\$572,731</b>	<b>\$589,879</b>	<b>\$607,542</b>
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ 393,871	\$ 403,259	\$ 412,926	\$ 422,886	\$ 433,149
MATERIALS & SUPPLIES	98,620	100,592	102,604	104,656	106,749
CONTRACTUAL SERVICES	72,321	73,767	75,242	76,747	78,282
GENERAL OPERATIONS	11,006	11,226	11,451	11,680	11,914
CAPITAL OUTLAY	-	-	-	-	-
SPECIAL PROJECTS	9,894	10,092	10,294	10,500	10,710
DEBT SERVICE	37,266	37,266	37,266	37,266	37,266
<b>TOTAL EXPENSES</b>	<b>\$622,978</b>	<b>\$636,202</b>	<b>\$649,783</b>	<b>\$663,735</b>	<b>\$678,070</b>
FUND TRANSFERS IN	83,060	80,120	77,052	73,856	70,528
FUND TRANSFERS OUT	-	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)					
BEGINNING UNRESERVED FUND BALANCE	10,879	10,879	10,879	10,879	10,879
ENDING UNRESERVED FUND BALANCE	<u>10,879</u>	<u>10,879</u>	<u>10,879</u>	<u>10,879</u>	<u>10,879</u>
EMERGENCY RESERVE FUND	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

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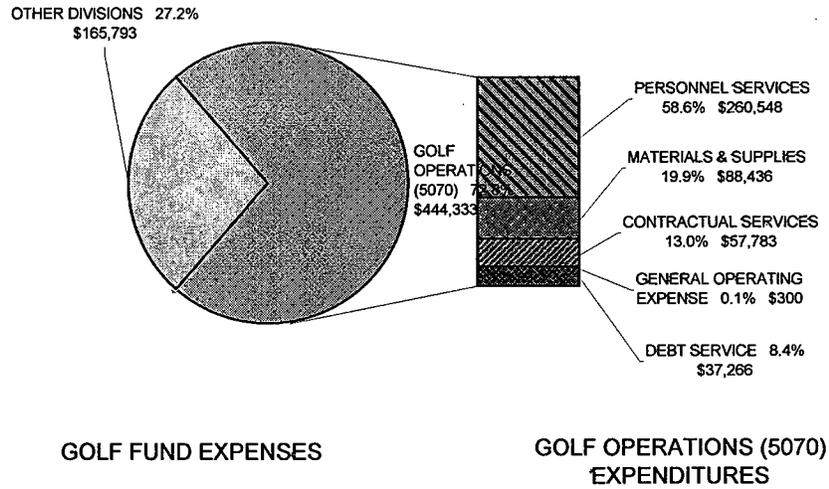
GOLF COURSE FUND REVENUE

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
Pro Shop Concessions	27,920	4,456	31,000	31,000
Pro Shop Concessions-Beer	33,587	6,385	41,000	45,000
Cost of Items Resold	(44,515)	(7,630)	(53,300)	(56,550)
Green Fees - Weekend	68,527	13,005	90,500	100,000
Green Fees - Weekly	87,263	21,068	129,000	140,000
Private-Cart Fees	7,973	1,230	12,700	11,000
Motor-Cart Fees	115,891	25,437	149,000	165,000
Pull-Cart Fees	173	3	800	300
Equipment Sales	7,583	1,569	10,000	11,000
Club Usage Fees	201	96	500	450
Annual Pass Fees	10,968	28,569	62,000	62,000
Golf Class Fees	278	875	1,700	900
Tournament Fees	4,320	4,090	12,000	13,000
	<u>320,169</u>	<u>99,153</u>	<u>486,900</u>	<u>523,100</u>
Interest on Overnight Investment:	2,551	625	1,500	1,125
Donations	-	500	-	-
Cash Overages & Shortages	(740)	(117)	-	-
	<u>1,811</u>	<u>1,008</u>	<u>1,500</u>	<u>1,125</u>
Proceeds from Sale of Asset	49,210	10,560	-	-
Compensation for Damages	-	552	-	-
	<u>49,210</u>	<u>11,112</u>	<u>-</u>	<u>-</u>
Transfers In-Park/Stormwater -Operating	128,310	169,337	82,774	85,901
Transfers In-Park/Stormwater -Capital	-	248,929	-	-
	<u>128,310</u>	<u>418,266</u>	<u>82,774</u>	<u>85,901</u>
	<u>\$499,500</u>	<u>\$529,539</u>	<u>\$571,174</u>	<u>\$610,126</u>

# Golf Operations

This division provides for the operation and maintenance of the 18 hole municipal golf course.

## 2011-2012 Proposed Budget Golf Fund



GOLF OPERATIONS (5070)

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$241,567	\$200,154	\$253,132	\$260,548
MATERIALS AND SUPPLIES	42,478	71,456	72,377	88,436
CONTRACTUAL SERVICES	47,725	56,515	56,955	57,783
GENERAL OPERATIONS	29	557	300	300
CAPITAL EXPENDITURES	-	68,459	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	37,564	37,579	37,267	37,266
TRANSFERS	-	-	-	-
	<u>\$369,363</u>	<u>\$434,720</u>	<u>\$420,031</u>	<u>\$444,333</u>

TOTAL PERSONNEL SERVICE BY POSITION  
GOLF OPERATIONS

CLASSIFICATION	SALARY RANGE	2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR
Regular Employees			
Golf Course Supervisor	32,192 - 48,797	1	1
Senior Maintenance Worker	27,756 - 42,071	1	1
Maintenance Worker II	25,147 - 38,125	<u>3</u>	<u>3</u>
TOTAL		5	5

Part-Time Employees

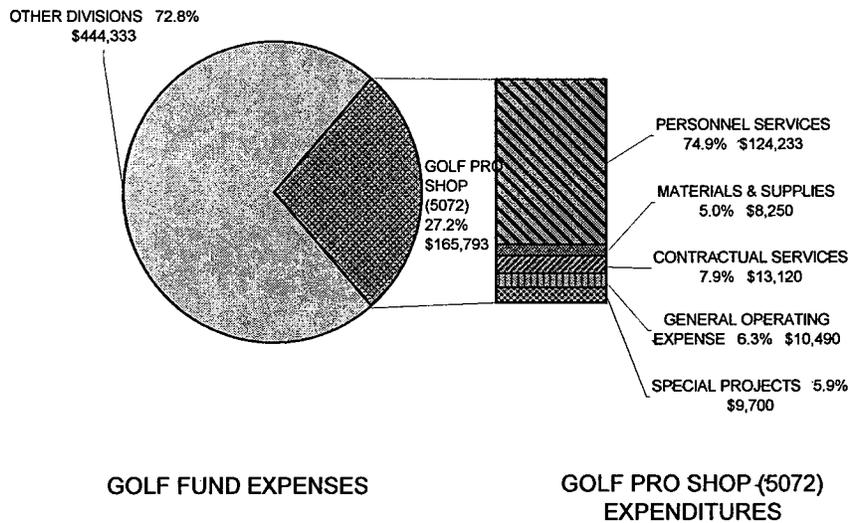
	2010-2011		2011-2012	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Greenskeepers	2,000	0.96	3,900	1.88
Greenskeepers (Construction)	<u>1,900</u>	<u>0.91</u>	<u>0</u>	<u>0.00</u>
	3,900	1.88	3,900	1.88

## Golf Pro Shop

This division provides for the operation of the golf pro shop which provides services such as concessions, equipment rental, and marshalling of the course.

## 2011-2012 Proposed Budget

### Golf Fund



GOLF PRO SHOP (5072)

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$103,304	\$57,374	\$112,774	\$124,233
MATERIALS AND SUPPLIES	7,593	17,354	7,600	8,250
CONTRACTUAL SERVICES	7,055	11,673	12,529	13,120
GENERAL OPERATIONS	7,430	1,597	8,540	10,490
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	4,538	441	9,700	9,700
DEBT PAYMENTS	183	-	-	-
TRANSFERS	-	-	-	-
	<u>\$130,103</u>	<u>\$88,439</u>	<u>\$151,143</u>	<u>\$165,793</u>

TOTAL PERSONNEL SERVICE BY POSITION  
GOLF PRO SHOP

CLASSIFICATION	SALARY RANGE		2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR
Regular Employees				
Golf Course Manager	33,820	- 51,258	1	1
Part-Time Employees				
	2010-2011		2011-2012	
	<u>Actual Number</u>	<u>Full-Time Equivalent</u>	<u>Actual Number</u>	<u>Full-Time Equivalent</u>
Pro Shop Asst. Manager	2,440	1.17	2,020	0.97
Marshalls, Concession Workers	4,900	2.36	6,725	3.23
	7,340	3.53	8,745	4.20

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# **SOFTBALL COMPLEX FUND**

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## **SOFTBALL COMPLEX FUND BUDGET HIGHLIGHTS**

### **ACTIVITIES**

The Shawnee Softball Complex Fund provides for the operation and maintenance of the softball fields and the operation of concession stands for softball league and tournament events. In addition this fund provides for the maintenance of all of the remaining athletic fields throughout the city.

### **REVENUE/RATE INCREASES**

This budget proposes to increase fall league fees effective July 1, 2011. These increases can be found in the appendices of this document. As new activities arise during the year, user fees may be charged to offset operating costs.

### **SIGNIFICANT OPERATING CHANGES**

This budget includes the first full year of operation of the Boy's Baseball League. The City assumed the operation of the Boy's Baseball League this spring.

Budget reflects a 1.25 FTE or 17.2% increase in part-time hours to 8.52 FTE. Costs for part-time labor are projected to increase \$17,398. The increase in part-time hours results mainly from the assumption of the Boy's Baseball League. This budget projects \$40,650 in additional revenue and includes \$18,075 in additional non-personnel costs as a result of assuming the Boy's Baseball League's operations.

The amounts included in this budget for fuel expense increased \$6,647 (91.9%) over the previous year's budget.

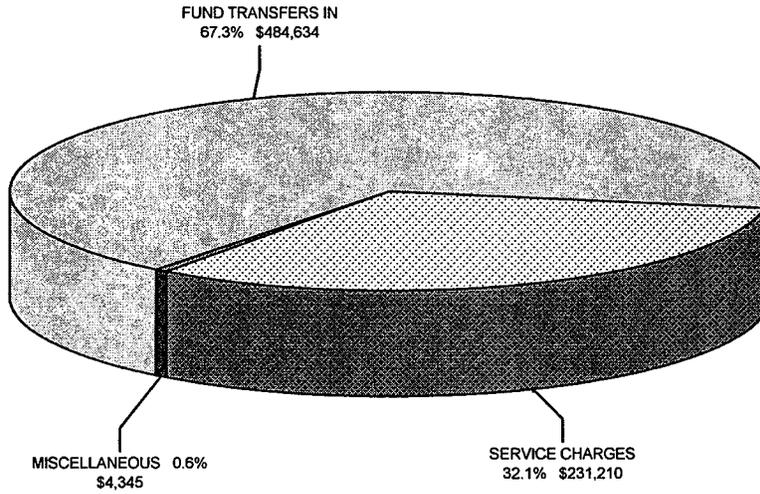
### **REVENUE/EXPENSE PROJECTIONS**

Revenue projections assume user fees growing 3% annually. Transfers from the General Fund and from the Parks/Storm Water Sales Tax – Operations Fund are required to grow from \$493,179 to \$537,518 during this time frame to maintain level fund balances and repay the advance from the General Fund.

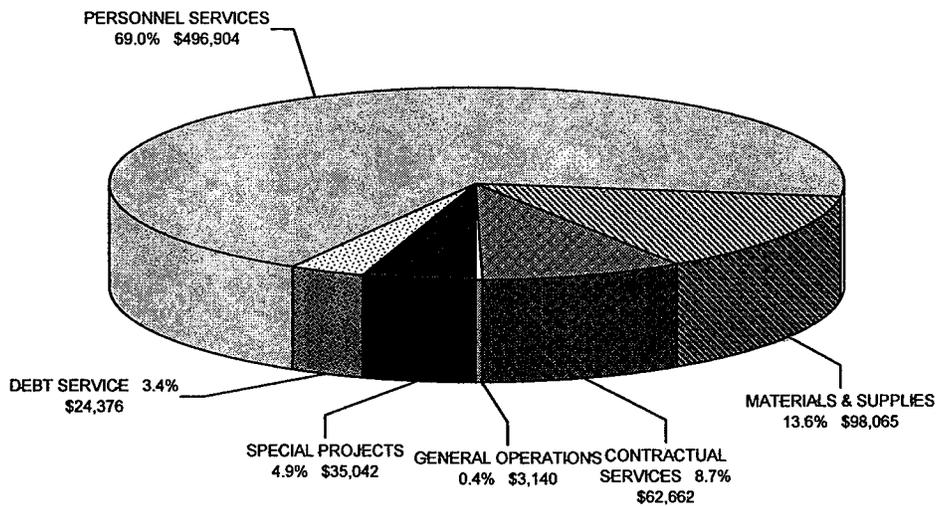
Operating expenses, excluding personnel expenses are also projected to grow at a 2% rate of inflation. Personnel expenditures are projected to include cost of living increases equal to the inflation rate in the fiscal years after June 30, 2012. Costs for health and dental insurance are projected to grow 6% and 3% annually, respectively, during these years.

No capital outlays are projected since any capital outlays would be supported by General Fund transfers.

## SOFTBALL COMPLEX 2011-2012 RESOURCES



## SOFTBALL COMPLEX 2011-2012 EXPENDITURES



SOFTBALL COMPLEX  
BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	8	-	-	-
SERVICE CHARGES	135,612	178,162	178,185	231,210
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	8,769	1,861	8,100	4,345
OTHER FINANCING	<u>737</u>	<u>725</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$145,126	\$180,748	\$186,285	\$235,555
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$369,138	\$432,470	\$472,035	\$496,904
MATERIALS & SUPPLIES	75,519	91,760	88,524	98,065
CONTRACTUAL SERVICES	42,678	59,114	58,637	62,662
GENERAL OPERATIONS	1,191	1,617	2,865	3,140
CAPITAL OUTLAY	-	8,341	-	-
SPECIAL PROJECTS	5,146	16,988	17,908	35,042
DEBT SERVICE	<u>24,561</u>	<u>24,634</u>	<u>24,376</u>	<u>24,376</u>
TOTAL EXPENSES	<u>\$518,233</u>	<u>\$634,924</u>	<u>\$664,345</u>	<u>\$720,189</u>
FUND TRANSFERS IN	373,160	451,908	478,060	484,634
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			24,750	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(24,750)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			2,431	2,431
ENDING UNRESERVED FUND BALANCE			<u>2,431</u>	<u>2,431</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

SOFTBALL COMPLEX  
BUDGET PROJECTIONS

	2012-13 <u>PROJECTED</u>	2013-14 <u>PROJECTED</u>	2014-15 <u>PROJECTED</u>	2015-16 <u>PROJECTED</u>	2016-17 <u>PROJECTED</u>
<b>REVENUE SOURCE:</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	238,146	245,291	252,649	260,229	260,229
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	4,345	4,345	4,345	4,345	4,345
OTHER FINANCING	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>\$242,491</b>	<b>\$249,636</b>	<b>\$256,994</b>	<b>\$264,574</b>	<b>\$264,574</b>
<b>EXPENSE OBJECT:</b>					
PERSONNEL SERVICES	\$ 508,407	\$ 520,299	\$ 532,536	\$ 545,133	\$ 558,103
MATERIALS & SUPPLIES	100,026	102,027	104,068	106,149	108,272
CONTRACTUAL SERVICES	63,915	65,194	66,497	67,827	69,184
GENERAL OPERATIONS	3,203	3,267	3,332	3,399	3,467
CAPITAL OUTLAY	-	-	-	-	-
SPECIAL PROJECTS	35,743	36,458	37,187	37,931	38,690
DEBT SERVICE	24,376	24,376	24,376	24,376	24,376
<b>TOTAL EXPENSES</b>	<b>\$735,670</b>	<b>\$751,621</b>	<b>\$767,996</b>	<b>\$784,815</b>	<b>\$802,092</b>
FUND TRANSFERS IN	493,179	501,985	511,002	520,241	537,518
FUND TRANSFERS OUT	-	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)					
BEGINNING UNRESERVED FUND BALANCE	2,431	2,431	2,431	2,431	2,431
ENDING UNRESERVED FUND BALANCE	<u>2,431</u>	<u>2,431</u>	<u>2,431</u>	<u>2,431</u>	<u>2,431</u>
EMERGENCY RESERVE FUND	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

SOFTBALL COMPLEX FUND REVENUE

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
FEMA 2009 Winter Storm	\$ 7	\$ -	\$ -	\$ -
SEMA Disaster Grant	<u>1</u>	<u>-</u>	<u>-</u>	<u>-</u>
	8	-	-	-
Concessions	79,021	78,212	114,300	119,000
Concessions-Beer	26,654	31,966	30,000	32,000
Equipment Sales	6,597	8,314	7,000	7,500
Cost of Items Resold	(59,279)	(62,663)	(98,345)	(95,100)
Field Rental	5,165	(277)	6,000	6,000
League Fees	66,361	90,442	104,180	138,810
Entrance Fees	10,493	12,111	12,550	13,000
Tournament Fees	<u>600</u>	<u>-</u>	<u>2,500</u>	<u>10,000</u>
	135,612	158,105	178,185	231,210
Interest on Overnight Investment	1,090	1,075	600	450
Cash Over and Short	234	415	-	-
General Miscellaneous	<u>7,445</u>	<u>371</u>	<u>7,500</u>	<u>3,895</u>
	8,769	1,861	8,100	4,345
Proceeds from Sale of Assets	<u>737</u>	<u>725</u>	<u>-</u>	<u>-</u>
	737	725	-	-
Project Personnel Cost	<u>-</u>	<u>20,057</u>	<u>-</u>	<u>-</u>
	-	20,057	-	-
Transfer from General Fund	309,459	311,752	356,704	359,844
Transfer from Parks/Stormwtr-Operating	<u>63,701</u>	<u>140,156</u>	<u>121,356</u>	<u>124,790</u>
	373,160	451,908	478,060	484,634
	<u>\$ 518,286</u>	<u>\$ 632,656</u>	<u>\$ 664,345</u>	<u>\$ 720,189</u>

SOFTBALL COMPLEX

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$369,138	\$432,470	\$472,035	\$496,904
MATERIALS AND SUPPLIES	75,519	91,760	88,524	98,065
CONTRACTUAL SERVICES	42,678	59,114	58,637	62,662
GENERAL OPERATIONS	1,191	1,617	2,865	3,140
CAPITAL EXPENDITURES	-	8,341	-	-
SPECIAL PROJECTS	5,146	16,988	17,908	35,042
DEBT PAYMENTS	24,561	24,634	24,376	24,376
TRANSFERS	-	-	-	-
	<u>\$518,233</u>	<u>\$634,924</u>	<u>\$664,345</u>	<u>\$720,189</u>

TOTAL PERSONNEL SERVICE BY POSITION  
SOFTBALL COMPLEX

CLASSIFICATION	SALARY RANGE	2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR
Regular Employees			
Recreation Supervisor	37,342 - 56,604	1	1
Recreation Coordinator	32,192 - 48,797	1	1
Maintenance Crew Leader	29,160 - 44,193	1	1
Sr. Maintenance Worker	27,756 - 42,071	1	1
Maintenance Worker II	25,147 - 38,125	2	2
Maintenance Worker	23,944 - 36,301	1	1
TOTAL		7	7

Part-Time Employees

	2010-2011		2011-2012	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Concession Managers	1,490	0.72	1,309	0.63
Concession Workers	3,622	1.74	4,985	2.40
Umpires	3,950	1.90	3,815	1.83
Assistant Facility Supervisor	108	0.05	91	0.04
Assistant Maintenance Worker	1,173	0.56	1,127	0.54
Maintenance	2,304	1.11	3,568	1.72
Scorekeepers	1,918	0.92	2,140	1.03
Gate Workers	559	0.27	684	0.33
	<u>15,124</u>	<u>7.27</u>	<u>17,719</u>	<u>8.52</u>

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## **INTERNAL SERVICE FUNDS BUDGET HIGHLIGHTS**

### **ACTIVITIES**

Internal Service Funds are similar to Enterprise Funds except that the services are not rendered to the general public but are for other City departments.

**Data Processing** - This group provides data processing services for all City departments and various functions. This fund is administered by the Finance Department.

**Fleet Management** - Shows all expenditures for the maintenance of the municipal fleet. This operation is administered by the Public Works Department.

**Employee Benefit Fund** - Provides for partial cafeteria benefit plan for employee and retiree health and dental coverage.

**Risk Management Fund** - Provides self-insured workmen's compensation coverage for City employees.

**Equipment Replacement Fund** - Buys equipment for and leases equipment to all city non-enterprise funds. Lease payments will provide a source of revenue for repurchase of equipment in the future.

### **REVENUE/RATE ADJUSTMENTS**

The fees paid by the various operating activities of the City provide the revenue for these funds. The allocated fees are adjusted annually, based on actual cost experience and projections.

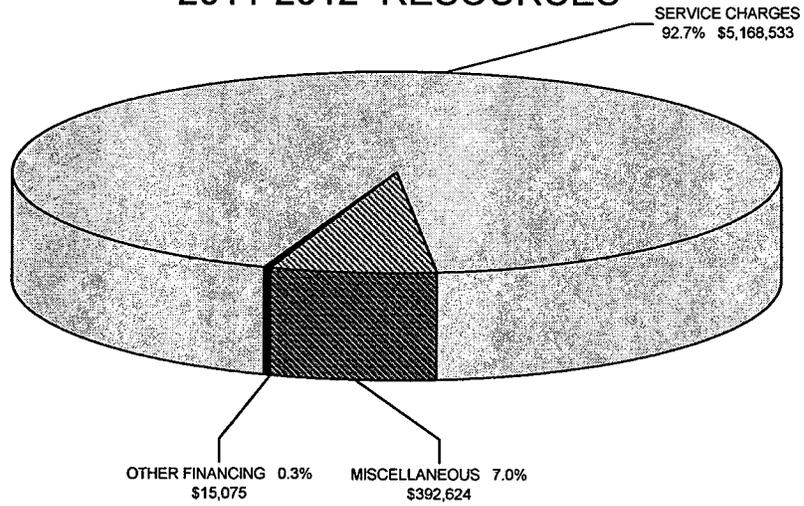
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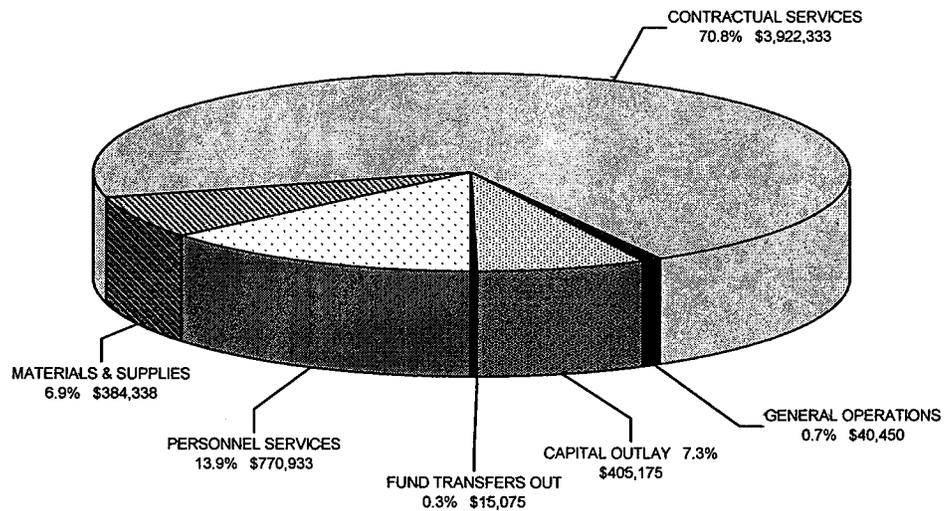
## INTERNAL SERVICE FUNDS

### 2011-2012 RESOURCES



## INTERNAL SERVICE FUNDS

### 2011-2012 EXPENDITURES



City of Cape Girardeau, Missouri  
 COMBINED STATEMENT OF REVENUES COLLECTED, EXPENDITURES PAID  
 AND CHANGES IN FUND BALANCES - INTERNAL SERVICE FUNDS  
 DATA PROCESSING, FLEET, EMPLOYEE BENEFITS, RISK MANAGEMENT, AND  
 EQUIPMENT REPLACEMENT FUNDS

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
<b>REVENUES COLLECTED:</b>				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	91	17,250	-	-
SERVICE CHARGES	4,778,573	4,912,735	5,440,394	5,168,533
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	402,383	416,837	368,653	392,624
OTHER FINANCING	<u>178,146</u>	<u>45,270</u>	<u>22,400</u>	<u>15,075</u>
<b>TOTAL REVENUE</b>	<b>\$5,359,193</b>	<b>\$5,392,092</b>	<b>\$5,831,447</b>	<b>\$5,576,232</b>
<b>EXPENSE OBJECT:</b>				
PERSONNEL SERVICES	\$ 737,665	\$ 719,621	\$ 749,632	\$ 770,933
MATERIALS & SUPPLIES	312,180	388,331	305,382	384,338
CONTRACTUAL SERVICES	3,171,922	3,209,575	4,239,671	3,922,333
GENERAL OPERATIONS	34,091	21,691	40,225	40,450
CAPITAL OUTLAY	911,373	653,681	345,516	405,175
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>75,437</u>	<u>212,385</u>	<u>-</u>	<u>-</u>
<b>TOTAL EXPENSES</b>	<b>\$5,242,668</b>	<b>\$5,205,284</b>	<b>\$5,680,426</b>	<b>\$5,523,229</b>
FUND TRANSFERS IN	7,705	28,308	-	-
FUND TRANSFERS OUT	100,262	15,140	19,268	15,075
PROJECTED REVENUE OVER(UNDER) BUDGET			(329,500)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			293,200	
RESERVED FUND BALANCE DECREASE(INCREASE)			-	
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			-	-
BEGINNING UNRESERVED FUND BALANCE			3,393,877	3,489,330
ENDING UNRESERVED FUND BALANCE			<u>3,489,330</u>	<u>3,527,258</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

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# **DATA PROCESSING FUND**

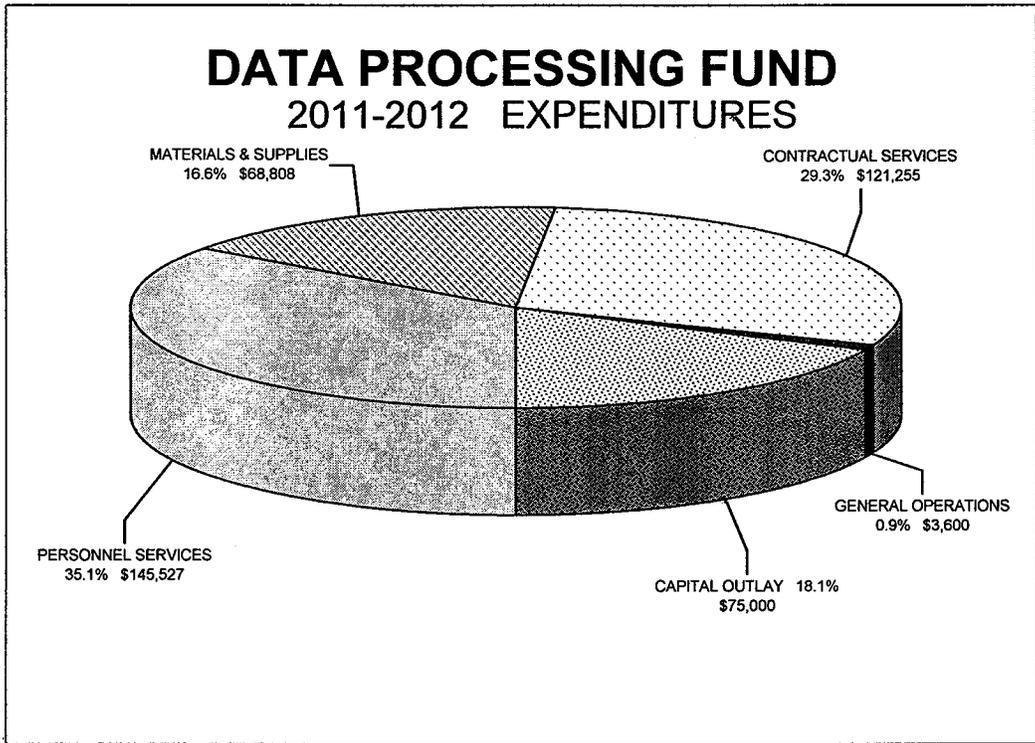
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## DATA PROCESSING FUND 2011-2012 EXPENDITURES



DATA PROCESSING FUND  
BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	367,000	360,000	400,000	411,940
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	5,538	4,066	2,100	2,250
OTHER FINANCING	-	111	-	-
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
TOTAL REVENUE	<u>\$372,538</u>	<u>\$364,177</u>	<u>\$402,100</u>	<u>\$414,190</u>
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$119,738	\$124,335	\$142,714	\$145,527
MATERIALS & SUPPLIES	23,840	62,924	11,250	68,808
CONTRACTUAL SERVICES	103,754	115,694	123,881	121,255
GENERAL OPERATIONS	898	1,242	3,375	3,600
CAPITAL OUTLAY	120,493	102,892	121,000	75,000
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
TOTAL EXPENSES	<u>\$368,723</u>	<u>\$407,087</u>	<u>\$402,220</u>	<u>\$414,190</u>
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			-	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			20,000	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			22,215	42,095
ENDING UNRESERVED FUND BALANCE			<u>42,095</u>	<u>42,095</u>
EMERGENCY RESERVE FUND			<u>          </u>	<u>          </u>

DATA PROCESSING FUND REVENUE

	<u>2008-09 ACTUAL</u>	<u>2009-10 ACTUAL</u>	<u>2010-11 BUDGET</u>	<u>2011-12 PROPOSED</u>
Internal EDP Services	<u>\$367,000</u>	<u>\$360,000</u>	<u>\$400,000</u>	<u>\$411,940</u>
	367,000	360,000	400,000	411,940
Interest on Overnight Investments	<u>5,538</u>	<u>4,066</u>	<u>2,100</u>	<u>2,250</u>
	5,538	4,066	2,100	2,250
Proceeds from Sale of Assets	<u>-</u>	<u>111</u>	<u>-</u>	<u>-</u>
	-	111	-	-
	<u><u>\$372,538</u></u>	<u><u>\$364,177</u></u>	<u><u>\$402,100</u></u>	<u><u>\$414,190</u></u>

DATA PROCESSING

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$119,738	\$124,335	\$142,714	\$145,527
MATERIALS AND SUPPLIES	23,840	62,924	11,250	68,808
CONTRACTUAL SERVICES	103,754	115,694	123,881	121,255
GENERAL OPERATIONS	898	1,242	3,375	3,600
CAPITAL EXPENDITURES	120,493	102,892	121,000	75,000
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$368,723</u>	<u>\$407,087</u>	<u>\$402,220</u>	<u>\$414,190</u>

TOTAL PERSONNEL SERVICE BY POSITION  
DATA PROCESSING

CLASSIFICATION	SALARY RANGE		2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR
Regular Employees				
MIS Director	47,798	-	72,453	1
Network Technician	32,192	-	48,797	1
<b>TOTAL</b>			<b>2</b>	<b>2</b>
Part-Time Employees				
	2010-2011		2011-2012	
	Actual Number	Full-Time Equivalent	Actual Number	Full-Time Equivalent
Network Tech	<u>1040</u>	<u>0.5</u>	<u>1040</u>	<u>0.5</u>
	1040	0.5	1040	0.5

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# **FLEET MANAGEMENT FUND**

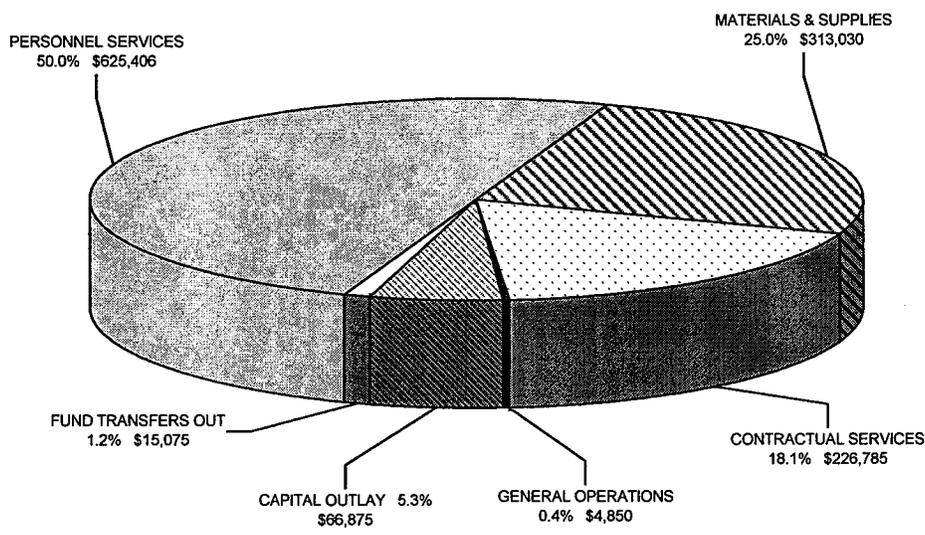
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## FLEET MANAGEMENT FUND 2011-2012 EXPENDITURES



FLEET MANAGEMENT FUND  
BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	91	17,250	-	-
SERVICE CHARGES	1,152,620	1,123,508	1,166,500	1,201,500
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	11,859	9,306	4,500	6,446
OTHER FINANCING	<u>10,377</u>	<u>17,299</u>	<u>-</u>	<u>15,075</u>
TOTAL REVENUE	\$1,174,947	\$1,167,363	\$1,171,000	\$1,223,021
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ 617,927	\$ 595,286	\$ 606,918	\$ 625,406
MATERIALS & SUPPLIES	288,329	318,118	291,632	313,030
CONTRACTUAL SERVICES	235,438	191,987	221,346	226,785
GENERAL OPERATIONS	1,632	1,338	4,850	4,850
CAPITAL OUTLAY	-	38,856	39,000	66,875
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>12,687</u>	<u>161,561</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$1,156,013</u>	<u>\$1,307,146</u>	<u>\$1,163,746</u>	<u>\$1,236,946</u>
FUND TRANSFERS IN	500	-	-	-
FUND TRANSFERS OUT	14,999	15,140	19,268	15,075
PROJECTED REVENUE OVER(UNDER) BUDGET			38,000	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(9,000)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			44,822	61,808
ENDING UNRESERVED FUND BALANCE			<u>61,808</u>	<u>32,808</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

FLEET MANAGEMENT FUND REVENUE

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
FEMA - 2008 Ice Storm	\$ 65	\$ -	\$ -	\$ -
FEMA - Capital Grant	14	-	-	-
SEMA Disaster Grant	12	-	-	-
Solid Waste Dist. Capital Grant	<u>-</u>	<u>17,250</u>	<u>-</u>	<u>-</u>
	91	17,250	-	-
Internal Fleet Services	<u>1,152,620</u>	<u>1,123,508</u>	<u>1,166,500</u>	<u>1,201,500</u>
	1,152,620	1,123,508	1,166,500	1,201,500
Interest on Overnight Investment	5,274	4,368	-	2,250
Interest On Notes Receivable	<u>6,585</u>	<u>4,938</u>	<u>4,500</u>	<u>4,196</u>
	11,859	9,306	4,500	6,446
Sale of City Property	-	2,742	-	-
Gain From Sale of Asset	3,560	14,557	-	15,075
Other Non-Operating Revenue	<u>6,817</u>	<u>-</u>	<u>-</u>	<u>-</u>
	10,377	17,299	-	15,075
Transfers In - Water	<u>500</u>	<u>-</u>	<u>-</u>	<u>-</u>
	500	-	-	-
	<u>\$1,175,447</u>	<u>\$1,167,363</u>	<u>\$1,171,000</u>	<u>\$1,223,021</u>

FLEET MANAGEMENT

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$617,927	\$595,286	\$606,918	\$625,406
MATERIALS AND SUPPLIES	288,329	318,118	291,632	313,030
CONTRACTUAL SERVICES	235,438	191,987	221,346	226,785
GENERAL OPERATIONS	1,632	1,338	4,850	4,850
CAPITAL EXPENDITURES	-	38,856	39,000	66,875
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	12,687	161,561	-	-
TRANSFERS	14,999	15,140	19,268	15,075
	<u>\$1,171,012</u>	<u>\$1,322,286</u>	<u>\$1,183,014</u>	<u>\$1,252,021</u>

TOTAL PERSONNEL SERVICE BY POSITION

FLEET MANAGEMENT

CLASSIFICATION	SALARY RANGE	2010-2011 FISCAL YEAR	2011-2012 FISCAL YEAR
Regular Employees			
Public Works Director	70,939 - 107,523	0.20	0.20
Assistant Public Works Director	58,232 - 88,259	0.25	0.25
Public Works Administrative Officer	43,295 - 65,621	0.125	0.125
Fleet Maintenance Coordinator	37,342 - 56,604	0.50	0.50
Fleet Maintenance Supervisor	32,192 - 48,797	1	1
Senior Mechanic	30,632 - 46,421	1	1
Fleet Mechanic II	29,160 - 44,193	5	5
Fleet Maintenance Svc Technician	27,756 - 42,071	1	1
Administrative Assistant	26,418 - 40,035	1.25	1.25
Administrative Technician	25,147 - 38,125	0.25	0.25
Parts Technician	23,944 - 36,301	1	1
Maintenance Worker	20,644 - 31,294	1	1
TOTAL		12.575	12.575

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# **EMPLOYEE BENEFITS FUND**

**EMPLOYEE BENEFITS FUND  
BUDGET BY MAJOR OBJECT**

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>BUDGET</u>
<b>REVENUE SOURCE:</b>				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	2,733,410	2,913,343	3,351,000	2,987,093
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	31,887	43,972	19,500	33,750
OTHER FINANCING	-	-	-	-
<b>TOTAL REVENUE</b>	<b>\$2,765,297</b>	<b>\$2,957,315</b>	<b>\$3,370,500</b>	<b>\$3,020,843</b>
<b>EXPENSE OBJECT:</b>				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	2,254,038	2,254,673	3,370,500	3,017,093
GENERAL OPERATIONS	2,185	502	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>\$2,256,223</b>	<b>\$2,255,175</b>	<b>\$3,370,500</b>	<b>\$3,017,093</b>
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			(320,000)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			413,500	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			1,375,827	1,469,327
ENDING UNRESERVED FUND BALANCE			<u>1,469,327</u>	<u>1,473,077</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

EMPLOYEE BENEFITS FUND REVENUE

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
Internal Health Prem.-Employee	\$2,317,641	\$2,447,078	\$2,881,000	\$2,488,905
Internal Health Prem.-Retiree	<u>415,769</u>	<u>466,265</u>	<u>470,000</u>	<u>498,188</u>
	2,733,410	2,913,343	3,351,000	2,987,093
Interest on Overnight Investment:	29,836	43,960	19,500	33,750
Interest on Investments	158	12	-	-
General Miscellaneous	<u>1,893</u>	<u>-</u>	<u>-</u>	<u>-</u>
	31,887	43,972	19,500	33,750
	<u>\$2,765,297</u>	<u>\$2,957,315</u>	<u>\$3,370,500</u>	<u>\$3,020,843</u>

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EMPLOYEE BENEFITS

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	2,254,038	2,254,673	3,370,500	3,017,093
GENERAL OPERATIONS	2,185	502	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$2,256,223</u>	<u>\$2,255,175</u>	<u>\$3,370,500</u>	<u>\$3,017,093</u>

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# **RISK MANAGEMENT FUND**

RISK MANAGEMENT FUND  
BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	525,543	515,884	522,894	568,000
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	60,424	53,709	35,550	23,700
OTHER FINANCING	-	-	-	-
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
TOTAL REVENUE	\$585,967	\$569,593	\$558,444	\$591,700
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	2,500	2,500
CONTRACTUAL SERVICES	578,692	647,221	523,944	557,200
GENERAL OPERATIONS	29,376	18,609	32,000	32,000
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
TOTAL EXPENSES	\$608,068	\$665,830	\$558,444	\$591,700
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			(54,000)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(176,000)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			987,029	757,029
ENDING UNRESERVED FUND BALANCE			<u>757,029</u>	<u>757,029</u>
EMERGENCY RESERVE FUND			<u>          </u>	<u>          </u>

RISK MANAGEMENT FUND REVENUE

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
Internal Work Comp Premium	<u>\$525,543</u>	<u>\$515,884</u>	<u>\$522,894</u>	<u>\$568,000</u>
	525,543	515,884	522,894	568,000
Interest on Overnight Investments	43,621	46,864	35,550	22,500
Interest on Investments	9,163	6,845	-	1,200
Interest on Interfund Advances	<u>7,640</u>	<u>-</u>	<u>-</u>	<u>-</u>
	60,424	53,709	35,550	23,700
	<u>\$585,967</u>	<u>\$569,593</u>	<u>\$558,444</u>	<u>\$591,700</u>

RISK MANAGEMENT

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	2,500	2,500
CONTRACTUAL SERVICES	578,692	647,221	523,944	557,200
GENERAL OPERATIONS	29,376	18,609	32,000	32,000
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$608,068</u>	<u>\$665,830</u>	<u>\$558,444</u>	<u>\$591,700</u>

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# **EQUIPMENT REPLACEMENT FUND**

EQUIPMENT REPLACEMENT FUND  
BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	292,675	305,784	307,003	326,478
OTHER FINANCING	<u>167,769</u>	<u>27,860</u>	<u>22,400</u>	<u>-</u>
TOTAL REVENUE	\$460,444	\$333,644	\$329,403	\$326,478
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	11	7,289	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	790,880	511,933	185,516	263,300
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>62,750</u>	<u>50,824</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$853,641</u>	<u>\$570,046</u>	<u>\$185,516</u>	<u>\$ 263,300</u>
FUND TRANSFERS IN	7,205	28,308	-	-
FUND TRANSFERS OUT	85,263	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			6,500	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			44,700	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			963,984	1,159,071
ENDING UNRESERVED FUND BALANCE			<u>1,159,071</u>	<u>1,222,249</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

EQUIPMENT REPLACEMENT FUND REVENUE

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
Interest on Overnight Investments	\$ 66,214	\$ 43,730	\$ 30,000	\$ 24,750
Interest on Interfund Advances	14,247	4,714	-	-
Lease Revenue	<u>212,214</u>	<u>257,340</u>	<u>277,003</u>	<u>301,728</u>
	292,675	305,784	307,003	326,478
Proceeds from Sale of Assets	150,769	13,860	-	-
Proceeds from Trade-in of Assets	<u>17,000</u>	<u>14,000</u>	<u>22,400</u>	<u>-</u>
	167,769	27,860	22,400	-
Transfer-General Fund	-	28,308	-	-
Transfers In - Solid Waste	<u>7,205</u>	<u>-</u>	<u>-</u>	<u>-</u>
	7,205	28,308	-	-
	<u>\$467,649</u>	<u>\$361,952</u>	<u>\$329,403</u>	<u>\$326,478</u>

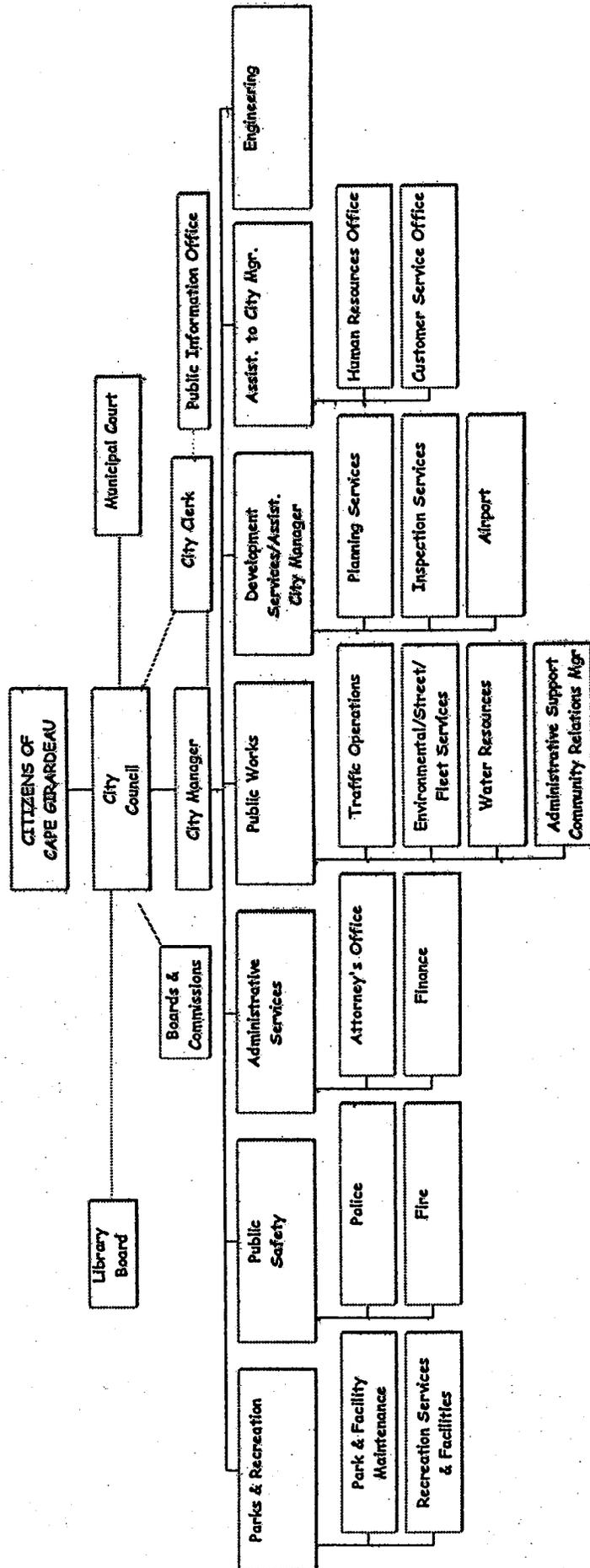
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EQUIPMENT REPLACEMENT

BUDGET BY MAJOR OBJECT

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGET</u>	2011-12 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	11	7,289	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	790,880	511,933	185,516	263,300
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	62,750	50,824	-	-
TRANSFERS	85,263	-	-	-
	<u>\$938,904</u>	<u>\$570,046</u>	<u>\$185,516</u>	<u>\$ 263,300</u>

# CITY OF CAPE GIRARDEAU, MISSOURI ORGANIZATIONAL CHART



SPECIAL PROJECTS

	2008-09 <u>ACTUAL</u>	2009-10 <u>ACTUAL</u>	2010-11 <u>BUDGETED</u>	2011-12 <u>PROPOSED</u>
<u>General Projects</u>				
City Training Library	\$ -	\$ -	\$ 200	\$ 200
Records Preservation Project	671	-	-	-
Employee Awards and Recognition	6,330	2,398	6,880	7,880
Historic Preservation Project	11,379	3,514	2,700	3,000
Highway Safety (Nongrant)	86	178	-	-
Team Spirit Grant	111,493	115,972	180,700	136,015
Safe Communities Expense	20,616	29,231	39,563	20,834
Community Trials Initiative Grant	260	290	-	-
Safe Routes to School Grant	72,625	2,347	6,000	7,969
Citizens Corps Grants	-	3,361	-	-
SEMO Regional Planning Commission	-	139,995	-	-
Police Specialized Training	7,130	16,637	20,000	20,000
Fire Specialized Training	2,531	5,461	6,000	6,000
Emergency Preparedness	1,142	1,465	2,000	2,000
Community Development Project	13,040	9,603	15,000	10,000
Economic Development-General	67,432	68,968	70,383	71,987
Economic Development Projects	13,604	21,035	20,000	28,100
Public Transportation	110,000	110,000	110,000	110,000
Various Storm Damage Cleanup	462,497	130,174	-	-
Other Projects	-	5,482	-	-
Sink Hole Mitigation	15,374	29,351	-	-
<b>Total</b>	<b>\$ 916,210</b>	<b>\$ 695,462</b>	<b>\$ 479,426</b>	<b>\$ 423,985</b>
<u>Conv/Tourism Projects</u>				
Economic Development-River Campus	\$ 1,199,767	\$ 1,131,426	\$ 1,162,620	\$ 1,151,214
Tourism Projects	52,279	284,959	40,000	20,000
<b>Total</b>	<b>\$ 1,252,046</b>	<b>\$ 1,416,385</b>	<b>\$ 1,202,620</b>	<b>\$ 1,171,214</b>
<u>Airport Projects</u>				
Community Development Project	\$ 3,600	\$ 948	\$ 1,000	\$ 1,000
Special Event Costs	55,309	457,249	-	-
<b>Total</b>	<b>\$ 58,909</b>	<b>\$ 458,197</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>
<u>Park Projects</u>				
League Events	\$ 22,637	\$ 19,790	\$ 24,761	\$ 24,475
Special Events Costs	55,266	57,882	60,000	63,800
Program Costs	17	7,861	11,540	13,500
Other Recreation Projects	3,237	-	-	-
<b>Total</b>	<b>\$ 81,157</b>	<b>\$ 85,533</b>	<b>\$ 96,301</b>	<b>\$ 101,775</b>
<u>Capital Improvement Sales Tax</u>				
Economic Development Projects	\$ 130,237	\$ 144,130	\$ 139,000	\$ 84,000
<b>Total</b>	<b>\$ 130,237</b>	<b>\$ 144,130</b>	<b>\$ 139,000</b>	<b>\$ 84,000</b>

SPECIAL PROJECTS

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGETED</u>	<u>2011-12</u> <u>PROPOSED</u>
<u>Housing Development Grants</u>				
MHDA- Home Repair Opportunity Gr.	\$ 23,228	\$ 26,642	\$ -	\$ -
MHDA- Hero Dream Grant	102,557	63,507	-	110,000
HUD-Neighborhood Stabilization Program	14	173,666	648,159	-
Jefferson Bloomfield Housing Rehab	52,190	241,978	-	75,000
Other Grant Funded Projects	<u>250,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>\$ 427,989</u>	<u>\$ 505,793</u>	<u>\$ 648,159</u>	<u>\$ 185,000</u>
<u>Health</u>				
Special Animal Control Project	\$ 1,114	\$ 360	\$ 2,000	\$ 2,000
First Responder	16,542	17,193	17,000	17,000
Land Maint.-Flood Buyout Property	<u>18,347</u>	<u>13,882</u>	<u>19,000</u>	<u>15,500</u>
Total	<u>\$ 36,003</u>	<u>\$ 31,435</u>	<u>\$ 38,000</u>	<u>\$ 34,500</u>
<u>Sewer Projects</u>				
Sewer Treatment Maint. Project	\$ 38,357	\$ 24,821	\$ 25,000	\$ 18,000
Sewer Inflow and Infiltration Prevention	133,918	92,011	-	150,000
Stormwater Flooding	4,919	-	-	-
Other Projects	<u>84</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total	<u>\$ 177,278</u>	<u>\$ 116,832</u>	<u>\$ 25,000</u>	<u>\$ 168,000</u>
<u>Water Projects</u>				
Meter Replacement Program	<u>\$ 134,081</u>	<u>\$ 129,651</u>	<u>\$ 115,000</u>	<u>\$ 115,000</u>
Total	<u>\$ 134,081</u>	<u>\$ 129,651</u>	<u>\$ 115,000</u>	<u>\$ 115,000</u>
<u>Solid Waste Projects</u>				
Leaf Collection	\$ 63,737	\$ 92,414	\$ 58,500	\$ 75,000
Public Education	<u>36,688</u>	<u>33,141</u>	<u>40,000</u>	<u>34,000</u>
Total	<u>\$ 100,425</u>	<u>\$ 125,555</u>	<u>\$ 98,500</u>	<u>\$ 109,000</u>
<u>Golf Projects</u>				
Special Events	<u>\$ 4,538</u>	<u>\$ 441</u>	<u>\$ 9,700</u>	<u>\$ 9,700</u>
Total	<u>\$ 4,538</u>	<u>\$ 441</u>	<u>\$ 9,700</u>	<u>\$ 9,700</u>
<u>Softball Complex Projects</u>				
Leagues	\$ 5,130	\$ 16,972	\$ 17,208	\$ 34,342
Tournaments	<u>16</u>	<u>16</u>	<u>700</u>	<u>700</u>
Total	<u>\$ 5,146</u>	<u>\$ 16,988</u>	<u>\$ 17,908</u>	<u>\$ 35,042</u>
<b>TOTAL SPECIAL PROJECTS</b>	<u><u>\$ 3,324,019</u></u>	<u><u>\$ 3,726,402</u></u>	<u><u>\$ 2,870,614</u></u>	<u><u>\$ 2,438,216</u></u>

CAPITAL PROJECTS

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>PROPOSED</u>
<u>Capital Improvement Sales Tax *</u>				
South Well Field and Transmission				
Main	\$ 271,210	\$ 3,741,419	\$ -	\$ -
Total	<u>\$ 271,210</u>	<u>\$ 3,741,419</u>	<u>\$ -</u>	<u>\$ -</u>
<u>Public Safety Trust</u>				
Police Station Renovation	\$ 54,746	\$ 41,932	\$ -	\$ -
Fire Station #2 Roof Replacement	-	8,030	-	-
Fire Station #4 Roof Replacement	-	1,000	-	-
Fire Station #3 Relocation	42,618	(4,462)	-	-
Fire Station Renovations	<u>104,947</u>	<u>7,661</u>	<u>-</u>	<u>15,000</u>
Total	<u>\$ 202,311</u>	<u>\$ 54,161</u>	<u>\$ -</u>	<u>\$ 15,000</u>
<u>General Capital Imp. Projects</u>				
DOE -Energy Efficiency BG-Public Safety				
	\$ -	\$ 14,394	\$ -	\$ -
DOE -Energy Efficiency BG-Public Works				
	-	86,939	-	-
Enhanced Taxiway Centerline & Airfield Pavement Rehabilitation	400,592	(22,963)	-	-
T-Hanger Access Taxi Lane	245,758	16,112	-	-
Airfield Pavement Rehab South	59,331	(615)	-	-
FBO/General Aviation	<u>887,302</u>	<u>28,702</u>	<u>-</u>	<u>-</u>
	22,437	-	-	-
Total	<u>\$ 1,615,420</u>	<u>\$ 122,569</u>	<u>\$ -</u>	<u>\$ -</u>
<u>STP-U Projects</u>				
Traffic Signal Power Backup	\$ 65,790	\$ -	\$ -	\$ -
Lewis and Clark Parkway	<u>4,210</u>	<u>7,838</u>	<u>-</u>	<u>2,639,000</u>
Total	<u>\$ 70,000</u>	<u>\$ 7,838</u>	<u>\$ -</u>	<u>\$ 2,639,000</u>
<u>CDBG Projects</u>				
HUD-Broadway/Mainwater Parking Lot				
	\$ 301,019	\$ 424,255	\$ -	\$ -
Housing Rehabilitation	<u>46,269</u>	<u>400</u>	<u>-</u>	<u>-</u>
Total	<u>\$ 347,288</u>	<u>\$ 424,655</u>	<u>\$ -</u>	<u>\$ -</u>
<u>Street Assessment Projects</u>				
William Street and Leming Lane				
	\$ 74,979	\$ -	\$ -	\$ -
Total	<u>\$ 74,979</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<u>Park Improvements</u>				
North Park Trail				
	\$ 38,731	\$ 287,943	\$ -	\$ -
Mississippi Riverwalk III	<u>451,633</u>	<u>23,297</u>	<u>-</u>	<u>-</u>
Total	<u>\$ 490,364</u>	<u>\$ 311,240</u>	<u>\$ -</u>	<u>\$ -</u>

CAPITAL PROJECTS

	<u>2008-09</u> <u>ACTUAL</u>	<u>2009-10</u> <u>ACTUAL</u>	<u>2010-11</u> <u>BUDGET</u>	<u>2011-12</u> <u>PROPOSED</u>
<b>Enterprise Funds Projects</b>				
I/I Program	\$ 113,682	\$ 79,696	\$ 150,000	\$ -
Other Sewer Projects	206,856	29,066	85,000	55,000
Main Extensions for Development	65,149	13,904	115,763	119,000
South Ramsey Lift Station and Force Main	203,950	-	-	-
2" Water Main Replacement	190,589	171,915	115,763	119,000
Route W Booster Pump Upgrade	-	864	-	-
Wastewater Treatment Plant Replacement	-	2,030,900	-	1,374,237
Water Distribution Improvements	-	-	86,822	89,000
<b>Total</b>	<b>\$ 780,226</b>	<b>\$ 2,326,345</b>	<b>\$ 553,348</b>	<b>\$ 1,756,237</b>
<b>Transportation Sales Tax</b>				
Fountain:Morgan Oak to William Street, Curb, Gutter Program	\$ 19,977	\$ 1,099,367	\$ -	\$ -
Existing Street Paving Program	948,781	10,320	-	373,000
Sidewalk Reconstruction	1,718,303	44,447	-	612,000
Street Light Program	314,468	109,018	-	265,000
Street Light Program	74,438	4,976	-	-
LaSalle Ave I-55 @ New Cape-Jackson Interchange	347,462	432,327	-	-
Independence St Widening	233,420	129,126	-	-
Independence: Sprigg to Water Broadway Widening/Improv: Perry to Houck	39,357	411,648	-	-
Broadway Clark Intersection	5,190	-	-	-
Broadway Enhancement/Pacific-Water Ph 1	5,684	-	-	-
Vantage Dr. - Kingshighway to Scenic Drive	-	-	-	3,850,000
Mount Auburn and Hopper Intersection	34,739	1,460,243	-	-
Armstrong Drive	430,983	2,865	-	-
Big Bend Rd/ Mason-Main/Mill-Cape Rock Dr.	16,049	43,754	1,175,369	2,174,631
Sprigg Street - Shawnee Parkway to William Street	123,536	2,059,625	-	-
Silver Springs Rd-Bloomfield to Hwy 74	1,000	-	-	-
Bloomfield Road - Phase IV	160,939	-	-	-
Mount Auburn-Independence to Kingshighway	120,361	9,568	-	-
<b>Total</b>	<b>\$ 2,763,948</b>	<b>\$ 162,873</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 7,358,635</b>	<b>\$ 5,980,157</b>	<b>\$ 1,175,369</b>	<b>\$ 7,274,631</b>
<b>Park/Stormwater Sales Tax Projects*</b>				
Stormwater Projects	\$ 356,240	\$ 214,351	\$ -	\$ -
General Park Projects	215,924	21,094	-	-
Shawnee Park Projects	547,430	2,166,337	-	-
Arena Park Athletic Field Impr.	83,878	608,497	-	-
A. C. Brase Building Impr.	1,433,576	24,766	-	-
Family Aquatic Center Impr.	928,539	4,917,848	-	-
Municipal Golf Course Impr.	1,263,889	240,136	-	-
Osage Community Centre Impr.	350,148	2,422,931	-	-
Shawnee Community Center	939,175	2,087,746	-	-
Trail Development & Improvement	-	9	-	-
Central Municipal Pool	-	448,917	-	-
<b>Total</b>	<b>\$ 6,118,799</b>	<b>\$ 13,152,632</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL CAPITAL PROJECTS</b>	<b>\$ 17,329,232</b>	<b>\$ 26,121,016</b>	<b>\$ 1,728,717</b>	<b>\$ 11,684,868</b>

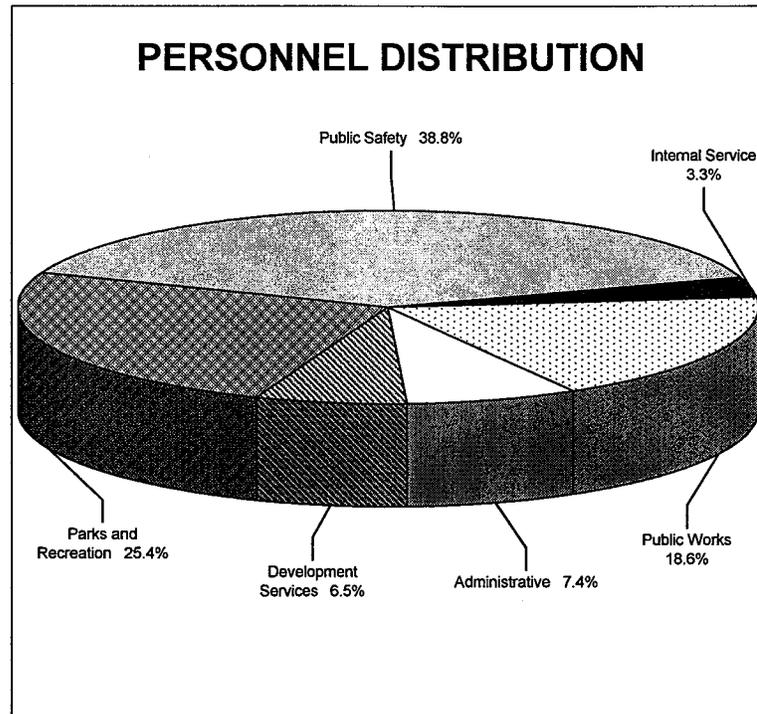
\* These items are from project length budgets which are not included in this budget document.

AUTHORIZED POSITIONS SUMMARY  
Full Time Equivalents (FTE's)

	Actual <u>2005-06</u>	Actual <u>2006-07</u>	Actual <u>2007-08</u>	Actual <u>2008-09</u>	Actual <u>2009-10</u>	Actual <u>2010-11</u>	Proposed <u>2011-12</u>
<u>Administrative</u>							
City Manager	2.84	2.34	3.34	3.34	3.34	3.34	3.34
City Attorney	3.38	3.38	3.38	3.38	3.38	3.38	3.38
Human Resources	4.33	4.33	3.33	3.33	3.33	3.33	2.83
Finance	7.75	7.75	7.75	7.75	7.38	7.38	7.38
Convention/Visitors Bureau	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Public Awareness	1.46	1.46	1.45	1.45	1.33	1.50	1.50
Airport							
Operations	9.49	9.49	9.29	9.29	9.17	8.17	8.72
FBO Operations	5.91	5.91	7.30	7.30	6.60	6.60	6.60
Airport Total	15.39	15.40	16.59	16.59	15.77	14.77	15.32
<b>TOTAL</b>	<b>35.15</b>	<b>34.66</b>	<b>35.84</b>	<b>35.84</b>	<b>34.53</b>	<b>33.70</b>	<b>33.75</b>
<u>Development Services</u>							
Planning	8.00	8.34	8.00	6.34	6.34	6.34	6.50
Inspection	8.00	8.33	8.00	7.33	6.96	6.96	6.93
Engineering	17.96	18.29	18.96	18.24	16.59	16.59	16.26
<b>TOTAL</b>	<b>33.96</b>	<b>34.96</b>	<b>34.96</b>	<b>31.91</b>	<b>29.89</b>	<b>29.89</b>	<b>29.69</b>
<u>Parks and Recreation</u>							
Park Maintenance	21.22	21.70	21.15	22.49	22.77	22.77	23.12
Cemetery	4.83	5.16	5.00	4.67	4.35	4.35	4.39
Facility Maintenance	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Arena Building Maintenance	3.66	3.66	3.66	3.71	3.94	3.92	3.92
Central Pool	11.47	11.56	10.69	10.69	8.47	7.12	9.15
Capaha Pool	3.75	3.75	3.97	3.60	3.26	3.62	0.00
Family Aquatic Center	0.00	0.00	0.00	0.00	4.86	13.97	15.30
Recreation	10.00	10.19	9.90	11.22	11.05	12.04	12.27
Osage Park	8.54	8.71	8.69	8.80	8.02	9.54	9.76
Shawnee Park Comm. Ctr.	0.00	0.00	0.00	0.00	3.15	4.83	6.79
Golf Course	10.51	10.51	10.52	10.39	10.92	11.40	12.08
Softball Complex	10.58	10.58	10.67	11.24	13.95	14.27	15.52
<b>TOTAL</b>	<b>87.56</b>	<b>88.82</b>	<b>87.25</b>	<b>89.81</b>	<b>97.74</b>	<b>110.83</b>	<b>115.30</b>
<u>Public Safety</u>							
Municipal Court	5.60	6.00	6.00	5.00	5.00	5.00	5.00
Health	3.00	3.00	3.52	3.52	3.52	3.52	3.52
Police	100.00	88.75	89.00	90.50	87.50	87.50	89.50
Fire	62.00	73.25	73.96	76.96	76.96	77.96	77.96
<b>TOTAL</b>	<b>170.60</b>	<b>171.00</b>	<b>172.48</b>	<b>175.98</b>	<b>172.98</b>	<b>173.98</b>	<b>175.98</b>
<u>Internal Service</u>							
Data Processing	2.00	2.00	2.00	2.00	2.00	2.50	2.50
Fleet	13.58	13.58	13.58	13.58	12.58	12.58	12.58
<b>TOTAL</b>	<b>15.58</b>	<b>15.58</b>	<b>15.58</b>	<b>15.58</b>	<b>14.58</b>	<b>15.08</b>	<b>15.08</b>

**AUTHORIZED POSITIONS SUMMARY**  
Full Time Equivalents (FTE's)

	<u>Actual 2005-06</u>	<u>Actual 2006-07</u>	<u>Actual 2007-08</u>	<u>Actual 2008-09</u>	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Proposed 2011-12</u>
<b>Public Works</b>							
Street	23.52	22.95	23.95	24.26	23.76	22.92	22.92
Sewer							
Stormwater	6.43	6.31	6.31	6.31	7.44	6.94	6.94
Main Street Levees	0.00	0.00	0.00	0.00	0.00	0.84	0.84
Sludge	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Wastewater Operations	11.85	11.85	11.85	11.85	11.98	11.98	11.98
Line Maintenance	9.69	9.69	9.69	9.69	9.69	9.19	9.19
Sewer Total	30.97	30.85	30.85	30.85	32.11	31.95	31.95
Water	2.73	2.73	2.98	2.96	3.08	2.96	5.73
Solid Waste							
Transfer Station	3.50	3.50	3.50	3.50	3.50	2.50	3.50
Residential	16.23	17.23	17.23	17.23	15.35	14.35	13.35
Commercial							
Landfill							
Recycling	9.75	8.75	8.75	8.75	8.88	6.88	6.88
Solid Waste Total	29.48	29.48	29.48	29.48	27.73	23.73	23.73
<b>TOTAL</b>	<u>86.69</u>	<u>86.01</u>	<u>87.26</u>	<u>87.55</u>	<u>86.68</u>	<u>81.56</u>	<u>84.33</u>
<b>TOTAL FTE'S</b>	<u>429.54</u>	<u>431.03</u>	<u>433.37</u>	<u>436.67</u>	<u>436.39</u>	<u>445.04</u>	<u>454.13</u>



TAX RATE ANALYSIS\*

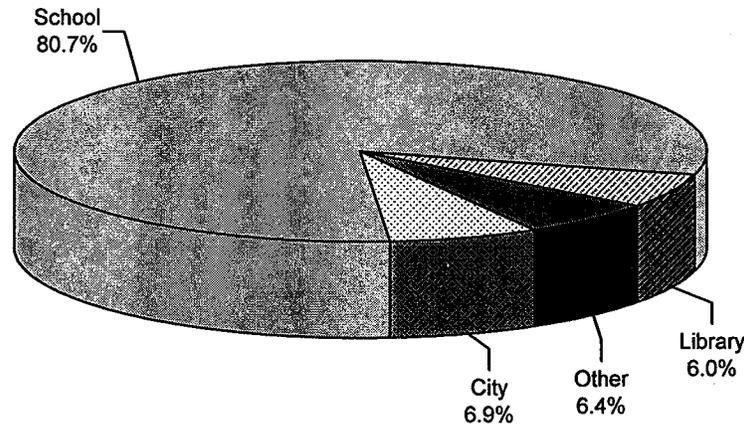
<u>Fiscal Year</u>	<u>General Fund</u>	<u>Library Fund</u>	<u>Health Fund</u>	<u>65 Airport</u>	<u>Parks &amp; Recreation</u>	<u>1984 Bldg. Bonds</u>	<u>Total Levy</u>	<u>Business District</u>
1963-64	0.8700	0.1300	0.0700	0.06	0.17		1.3000	
1964-65	0.8700	0.1400	0.0600	0.05	0.17		1.2900	
1965-66	0.8700	0.2000	0.0600	0.19	0.17		1.4900	
1966-67	0.8700	0.2000	0.0600	0.19	0.17		1.4900	
1967-68	0.8700	0.2000	0.0600	0.19	0.13		1.4500	
1968-69	0.9600	0.2000	0.0600	0.19			1.4100	
1969-70	0.9600	0.2000	0.0600	0.19			1.4100	
1970-71	0.5000	0.2000	0.0600	0.19			0.9500	
1971-72	0.5000	0.2000	0.0600	0.09			0.8500	
1972-73	0.5000	0.2000	0.0600	0.09			0.8500	
1973-74	0.5000	0.2000	0.0600	0.08			0.8400	
1974-75	0.4400	0.1800	0.0500	0.07			0.7400	
1975-76	0.4400	0.2000	0.0500	0.07			0.7600	
1976-77	0.4300	0.2000	0.0600	0.05			0.7400	
1977-78	0.4200	0.2000	0.0700	0.05			0.7400	
1978-79	0.4200	0.2000	0.0700	0.05			0.7400	
1979-80	0.4200	0.2000	0.0700	0.05			0.7400	
1980-81	0.4200	0.2000	0.0700	0.05			0.7400	
1981-82	0.4200	0.2000	0.0500	0.05			0.7200	
1982-83	0.4200	0.2000	0.0500	0.05			0.7200	
1983-84	0.4200	0.2000	0.0500	0.05			0.7200	
1984-85	0.4200	0.2000	0.0500	0.05			0.7200	0.8500
1985-86	0.3000	0.1400	0.0400				0.4800	0.8500
1986-87	0.3000	0.1400	0.0400			0.10	0.5800	0.8500
1987-88	0.3000	0.1400	0.0400			0.10	0.5800	0.8500
1988-89	0.3000	0.1400	0.0400			0.10	0.5800	0.8500
1989-90	0.3000	0.1400	0.0400			0.10	0.5800	0.7700
1990-91	0.3000	0.1400	0.0400			0.10	0.5800	0.7700
1991-92	0.3000	0.1400	0.0400			0.10	0.5800	0.8000
1992-93	0.3100	0.1500	0.0400			0.10	0.6000	0.8000
1993-94	0.3200	0.1600	0.0500			0.10	0.6300	0.8000
1994-95	0.3200	0.1600	0.0500			0.10	0.6300	0.8000
1995-96	0.3200	0.1600	0.0500			0.10	0.6300	0.8000
1996-97	0.3300	0.1700	0.0600			0.10	0.6600	0.8000
1997-98	0.3200	0.1700	0.0600			0.10	0.6500	0.7900
1998-99	0.3200	0.1700	0.0600			0.10	0.6500	0.7900
1999-00	0.3200	0.1700	0.0600			0.10	0.6500	0.7900
2000-01	0.3200	0.1700	0.0600			0.10	0.6500	0.7900
2001-02	0.3128	0.1664	0.0586			0.10	0.6378	0.7838
2002-03	0.3135	0.1665	0.0587			0.10	0.6387	0.7793
2003-04	0.3135	0.1665	0.0587			0.10	0.6387	0.7605
2004-05	0.3135	0.1665	0.0587				0.5387	0.7576
2005-06	0.3135	0.1665	0.0587				0.5387	0.7576
2006-07	0.3135	0.1665	0.0587				0.5387	0.7576
2007-08	0.2991	0.3090	0.0560				0.6641	0.6763
2008-09	0.3030	0.3118	0.0567				0.6715	0.6763
2009-10	0.3004	0.3095	0.0562				0.6661	0.6708
2010-11	0.3018	0.3112	0.0565				0.6695	0.6708

\* All tax rates are presented per \$100 of assessed valuation.

ASSESSED VALUE OF TAXABLE PROPERTY

Fiscal Year	Real Estate	Personal Property	Merchants & Manufacturing	R. R. & Utilities	Total	Percent of Change
1964-65	\$32,223,860	\$6,202,220	\$3,505,020	\$1,392,456	\$43,323,556	
1965-66	34,412,340	6,649,080	3,640,340	1,505,642	46,207,402	6.7%
1966-67	35,604,340	7,332,440	3,715,960	1,753,515	48,406,255	4.8%
1967-68	38,355,900	8,082,200	3,832,540	2,031,867	52,302,507	8.0%
1968-69	42,186,000	8,237,220	4,198,580	2,224,729	56,846,529	8.7%
1969-70	43,981,400	8,668,680	4,102,600	2,441,012	59,193,692	4.1%
1970-71	45,439,880	8,863,100	4,274,420	2,626,754	61,204,154	3.4%
1971-72	47,000,480	9,786,720	4,345,800	2,783,860	63,916,860	4.4%
1972-73	50,059,300	9,764,480	4,619,500	2,930,205	67,373,485	5.4%
1973-74	54,712,920	10,686,700	5,286,160	3,110,970	73,796,750	9.5%
1974-75	63,400,200	11,756,920	5,874,980	3,474,335	84,506,435	14.5%
1975-76	65,330,200	11,923,720	6,057,040	4,068,333	87,379,293	3.4%
1976-77	68,883,290	11,810,410	6,305,540	4,235,363	91,234,603	4.4%
1977-78	73,046,700	10,338,290	6,491,940	4,340,871	94,217,801	3.3%
1978-79	78,801,900	12,395,315	6,679,400	5,006,308	102,882,923	9.2%
1979-80	80,342,400	13,123,035	6,684,900	4,880,684	105,031,019	2.1%
1980-81	84,762,810	13,660,940	6,651,520	5,412,522	110,487,792	5.2%
1981-82	98,001,550	13,749,508	6,764,940	5,330,614	123,846,612	12.1%
1982-83	98,615,210	13,389,800	12,915,080	5,421,885	130,341,975	5.2%
1983-84	100,419,370	14,837,940	12,608,280	4,198,382	132,063,972	1.3%
1984-85	99,992,640	13,586,410	13,048,370	13,844,701	140,472,121	6.4%
1985-86	156,607,540	28,628,085		19,026,515	204,262,140	45.4%
1986-87	161,046,740	29,644,440		20,464,762	211,155,942	3.4%
1987-88	165,181,180	29,852,921		20,611,933	215,646,034	2.1%
1988-89	169,915,310	30,499,772		20,331,289	220,746,371	2.4%
1989-90	177,974,550	32,833,840		20,697,281	231,505,671	4.9%
1990-91	181,481,140	32,995,384		20,683,803	235,160,327	1.6%
1991-92	184,638,910	40,378,970		21,491,906	246,509,786	4.8%
1992-93	188,852,960	42,109,675		22,146,745	253,109,380	2.7%
1993-94	195,809,200	45,126,875		17,950,900	258,886,975	2.3%
1994-95	203,600,210	51,733,340		19,113,775	274,447,325	6.0%
1995-96	208,809,260	61,421,730		18,527,925	288,758,915	5.2%
1996-97	215,300,380	69,259,255		19,044,414	303,604,049	5.1%
1997-98	245,894,550	72,237,580		19,406,348	337,538,478	11.2%
1998-99	251,356,660	74,549,645		19,905,580	345,811,885	2.5%
1999-00	260,802,360	77,883,292		20,345,362	359,031,014	3.8%
2000-01	269,016,020	85,006,163		21,291,449	375,313,632	4.5%
2001-02	296,023,850	87,066,979		22,577,736	405,668,565	8.1%
2002-03	302,459,240	86,673,333		21,998,931	411,131,504	1.3%
2003-04	314,074,280	82,030,473		21,820,611	417,925,364	1.7%
2004-05	321,044,100	80,569,040		23,284,355	424,897,495	1.7%
2005-06	346,656,300	85,331,600		15,302,627	447,290,527	5.3%
2006-07	361,998,920	94,755,320		15,006,408	471,760,648	5.5%
2007-08	408,385,280	97,850,863		15,766,380	522,002,523	10.6%
2008-09	421,542,710	90,205,672		15,241,138	526,989,520	1.0%
2009-10	432,056,440	90,443,151		16,382,003	538,881,594	2.3%
2010-11	436,383,490	88,756,143		17,016,310	542,155,943	0.6%
				Average Change		5.8%
				5 Year Average Change		4.0%

# What Does a City Property Owner Pay?



<u>Year</u>	<u>City</u>	<u>Road/Bridge</u>	<u>School</u>	<u>Library</u>	<u>Other</u>	<u>Total</u>
1984	0.5200	0.3500	3.3200	0.2000	0.2300	4.6200
1985	0.3400	0.2500	2.3400	0.1400	0.1700	3.2400
1986	0.4400	0.2500	2.3600	0.1400	0.2700	3.4600
1987	0.4400	0.2500	2.4600	0.1400	0.2700	3.5600
1988	0.4400	0.2500	2.9200	0.1400	0.2700	4.0200
1989	0.4400	0.2500	2.8400	0.1400	0.2700	3.9400
1990	0.4400	0.2500	2.8300	0.1400	0.2700	3.9300
1991	0.4400	0.2600	2.8500	0.1400	0.3200	4.0100
1992	0.4500	0.2600	2.8700	0.1500	0.3200	4.0500
1993	0.4700	0.2700	2.8700	0.1600	0.3200	4.0900
1994	0.4700	0.2700	2.8600	0.1600	0.3200	4.0800
1995	0.4700	0.2800	2.8800	0.1600	0.3400	4.1300
1996	0.4900	0.2800	2.8800	0.1700	0.3400	4.1600
1997	0.4800	0.2700	3.3800	0.1700	0.3400	4.6400
1998	0.4800	0.2700	3.4100	0.1700	0.3400	4.6700
1999	0.4800	0.2700	3.4100	0.1700	0.3400	4.6700
2000	0.4800	0.2700	3.4100	0.1700	0.3400	4.6700
2001	0.4714	0.2639	3.9900	0.1664	0.3345	5.2262
2002	0.4722	0.2681	3.9900	0.1665	0.3410	5.2378
2003	0.4722	0.2681	3.9900	0.1665	0.3410	5.2378
2004	0.3722	0.2681	4.1600	0.1665	0.3410	5.3078
2005	0.3722	0.2681	4.1600	0.1665	0.3410	5.3078
2006	0.3722	0.2681	4.1567	0.1665	0.3410	5.3045
2007	0.3551	0.0000	4.0284	0.3090	0.3287	5.0212
2008	0.3597	0.0000	4.1567	0.3118	0.3299	5.1581
2009	0.3566	0.0000	4.1567	0.3095	0.3275	5.1503
2010	0.3583	0.0000	4.1567	0.3112	0.3275	5.1537

The reduction in tax rates in 1985 is a direct result of reassessment. At the present, the County assesses residential property at 19% of its actual value (as determined by Missouri statutes.) In 2010, the City's tax levy was .3583 per \$100 of assessed valuation. An individual who owns a home with an actual value of \$100,000 will pay the following tax to the City:

$$\begin{aligned} \$100,000 \times 19\% &= \$19,000 \text{ Assessed Valuation} \\ \$19,000/100 &= 190 \times .3583 = \$68.08 \text{ (City Property Tax)} \end{aligned}$$

CITY OF CAPE GIRARDEAU  
Debt Statement

	Outstanding Principal Balance	Debt Service Reserves	Net Debt Outstanding	Authorized By
<b>State Revolving Fund Bonds</b>				
1991A Sewer SRF Bonds	610,000		610,000	Public Vote
1993A Sewer SRF Bonds	144,000		144,000	Public Vote
1995D Sewer SRF Bonds	1,904,386		1,904,386	Public Vote
1996D Sewer SRF Bonds	6,945,000		6,945,000	Public Vote
1998B Water SRF Bonds	15,265,000		15,265,000	Public Vote
2000B Sewer SRF Bonds	7,455,000		7,455,000	Public Vote
	<u>32,323,386</u>		<u>32,323,386</u>	
<b>Revenue Bonds</b>				
2006A Waterworks Refunding Revenue Bonds	2,670,000	716,000	1,954,000	Public Vote
2010 MO Waterworks System Revenue Bonds	979,400		979,400	Public Vote
	<u>3,649,400</u>	<u>716,000</u>	<u>2,933,400</u>	
<b>Leasehold Revenue Bonds</b>				
2006 Lease Purchase Financing Agreement	1,500,000		1,500,000	Council Election
2009 Leasehold Revenue Bond	16,260,000		16,260,000	Public Vote
2009 Lease Purchase Financing Agreement	112,803		112,803	Council Election
	<u>17,872,803</u>		<u>17,872,803</u>	
<b>Certificates of Participation</b>				
2001 Certificates of Participation	1,960,000	281,500	1,678,500	Council Election
	<u>1,960,000</u>	<u>281,500</u>	<u>1,678,500</u>	
<b>Special Obligation Bonds</b>				
2002 Special Obligation Bonds	310,000		310,000	Council Election
2005 Special Obligation Bonds	4,435,000		4,435,000	Council Election
2010 Special Obligation Bonds	1,140,000		1,140,000	Council Election
	<u>5,885,000</u>		<u>5,885,000</u>	
<b>TOTAL CURRENT OUTSTANDING OBLIGATIONS</b>	<u><b>\$61,690,589</b></u>	<u><b>\$997,500</b></u>	<u><b>\$60,693,089</b></u>	

Computation of Legal Debt Margin

Assessed Value	<u>\$542,155,943</u>
Legal Debt Margin:	
Legal Debt Margin -Debt limitation - 20 percent of total assessed value	<u>\$108,431,189 1)</u>

1) No General Obligation debt currently outstanding.

CITY OF CAPE GIRARDEAU  
Total Debt Service Outstanding By Bond Type  
July 1, 2011

	State Revolving Fund Bonds	Revenue Bonds	Leasehold Revenue Bonds	Special Obligation Bonds	TOTAL
06-30-12	5,197,770	1,071,800	2,669,285	1,195,262	10,134,117
06-30-13	5,174,656	1,773,200	2,769,580	1,191,284	10,908,720
06-30-14	6,104,592		2,657,931	1,003,530	9,766,053
06-30-15	5,869,839		2,656,685	1,536,430	10,062,954
06-30-16	5,894,814		2,653,213	319,380	8,867,407
06-30-17	5,883,236		2,656,654	326,586	8,866,476
06-30-18	4,839,824		2,656,423	337,636	7,833,883
06-30-19	2,849,084		1,827,504	127,196	4,803,784
06-30-20	1,805,574		166,176	128,484	2,100,234
06-30-21	1,672,650		165,440	129,494	1,967,584
06-30-22			164,855	130,244	295,099
06-30-23			164,270	130,782	295,052
06-30-24			163,675	130,968	294,643
06-30-25			163,045	260,938	423,983
06-30-26			162,506		162,506
06-30-27			62,199		62,199
06-30-28			62,722		62,722
06-30-29			63,125		63,125
06-30-30			63,608		63,608
	<u>\$45,292,039</u>	<u>\$2,845,000</u>	<u>\$21,948,896</u>	<u>\$6,948,214</u>	<u>\$77,034,149</u>

CITY OF CAPE GIRARDEAU  
 Total Debt Service Outstanding by Repayment Source  
 July 1, 2011

	User Fees	Taxes	Street Assessments	General Fund Revenues	State Subsidy (SRF)	Debt Reserves	Internal Service Charges	Total
06-30-12	1,580,402	7,371,044	33,953	144,567	902,043	54,892	47,217	10,134,117
06-30-13	1,581,928	7,515,530	32,656	141,945	819,988	770,892	45,780	10,908,719
06-30-14	560,979	8,296,509		144,220	733,801	26,252	4,291	9,766,052
06-30-15	349,778	8,374,482		141,039	635,325	558,077	4,252	10,062,953
06-30-16	320,082	7,865,342		142,110	530,344	5,315	4,214	8,867,407
06-30-17	325,285	7,972,403		143,734	415,562	5,315	4,177	8,866,475
06-30-18	334,480	7,037,204		145,149	307,598	5,315	4,138	7,833,884
06-30-19	127,376	4,340,262		141,279	185,453	5,315	4,100	4,803,784
06-30-20	127,209	1,727,324		142,386	93,939	5,315	4,062	2,100,236
06-30-21	126,832	1,657,009		143,218	31,185	5,315	4,024	1,967,583
06-30-22	126,618	15,395		143,785		5,315	3,986	295,099
06-30-23	126,400	15,247		144,143		5,315	3,948	295,053
06-30-24	126,167	15,101		144,150		5,315	3,909	294,642
06-30-25	125,905	14,953		138,941		140,312	3,871	423,982
06-30-26	125,733	14,806		18,135			3,834	162,508
06-30-27	62,199							62,199
06-30-28	62,722							62,722
06-30-29	63,125							63,125
06-30-30	63,608							63,608
	<u>6,316,828</u>	<u>62,232,610</u>	<u>66,609</u>	<u>2,018,801</u>	<u>4,655,238</u>	<u>1,598,260</u>	<u>145,803</u>	<u>77,034,149</u>

DEBT SERVICE  
Schedule of Requirements  
STATE REVOLVING FUND  
Issue 1991A (1)

Period Ending	Interest Rate	Principal Due	Interest Due (2)	Total Payments
12-01-11			17,050	17,050
06-01-12	6.875%	190,000	15,100	205,100
12-01-12			11,894	11,894
06-01-13	6.875%	205,000	8,994	213,994
12-01-13			6,359	6,359
06-01-14	6.875%	<u>215,000</u>	<u>(2,566)</u>	<u>212,434</u>
	6.875%	\$610,000	\$56,831	\$666,831

Weighted Average Life = 23.492 Months

- (1) 50% of gross interest is paid by state subsidy
- (2) Gross interest before subsidy. June payments includes .5% administrative fee.

DEBT SERVICE  
Schedule of Requirements  
STATE REVOLVING FUND  
Issue 1993A (1)

Period Ending	Interest Rate	Principal Due	Interest Due (2)	Total Payments
07-01-11	5.40%	33,000	4,896	37,896
01-01-12			2,997	2,997
07-01-12	5.40%	35,000	3,774	38,774
01-01-13			2,052	2,052
07-01-13	5.40%	37,000	2,584	39,584
01-01-14			1,053	1,053
07-01-14	5.40%	<u>39,000</u>	<u>1,326</u>	<u>40,326</u>
	5.40%	\$144,000	\$18,682	\$162,682

Weighted Average Life = 18.833 Months

- (1) 70% of gross interest is paid by state subsidy
- (2) Gross interest before subsidy. July payments includes .7% administrative fee.

DEBT SERVICE  
Schedule of Requirements  
STATE REVOLVING FUND  
1995D Issue (1)

Period Ending	Interest Rate	Principal Due	Interest Due (2)	Total Payments
07-01-11				
01-01-12	6.15%	380,828	663,694	1,044,522
07-01-12				
01-01-13	6.15%	354,978	677,640	1,032,618
07-01-13				
01-01-14	6.20%	326,281	689,562	1,015,843
07-01-14				
01-01-15	6.20%	303,920	700,291	1,004,211
07-01-15				
01-01-16	6.25%	278,844	708,848	987,692
07-01-16				
01-01-17	6.25%	259,535	716,762	976,298
		\$1,904,386	\$4,156,798	\$6,061,184

Weighted Average Life= 33.299 Months

- (1) Capital Appreciation Bonds, interest paid at maturity.  
(2) Includes .5% administrative fee

DEBT SERVICE  
Schedule of Requirements  
STATE REVOLVING FUND  
Issue 1996 (1)

Period Ending	Interest Rate	Principal Due	Interest Due (2)	Total Payments
07-01-11			192,554	192,554
01-01-12	5.88%	765,000	227,279	992,279
07-01-12			171,114	171,114
01-01-13	5.88%	780,000	202,014	982,014
07-01-13			149,298	149,298
01-01-14	5.88%	800,000	176,298	976,298
07-01-14			126,970	126,970
01-01-15	5.88%	875,000	149,970	1,024,970
07-01-15			102,608	102,608
01-01-16	5.90%	895,000	121,233	1,016,233
07-01-16			77,725	77,725
01-01-17	5.90%	920,000	86,875	1,006,875
07-01-17			52,353	52,353
01-01-18	5.90%	945,000	56,903	1,001,903
07-01-18			26,353	26,353
01-01-19	5.90%	<u>965,000</u>	<u>21,178</u>	<u>986,178</u>
	5.89%	\$6,945,000	\$1,940,725	\$8,885,725

Weighted Average Life = 50.251 Months

(1) 70% of gross interest is paid by state subsidy

(2) Gross interest before subsidy. January payments includes .5% administrative fee.

DEBT SERVICE  
Schedule of Requirements  
STATE REVOLVING FUND  
Issue 1998B (1)

Period Ending	Interest Rate	Principal Due	Interest Due (2)	Total Payments
07-01-11			380,438	380,438
01-01-12	5.25%	1,215,000	456,763	1,671,763
07-01-12			348,544	348,544
01-01-13	5.25%	1,300,000	418,794	1,718,794
07-01-13			314,419	314,419
01-01-14	5.25%	2,350,000	378,169	2,728,169
07-01-14			252,731	252,731
01-01-15	5.25%	2,445,000	304,731	2,749,731
07-01-15			188,550	188,550
01-01-16	5.25%	2,550,000	201,300	2,751,300
07-01-16			121,613	121,613
01-01-17	4.50%	2,655,000	148,638	2,803,638
07-01-17			61,875	61,875
01-01-18	4.50%	2,750,000	75,625	2,825,625
	4.85%	\$15,265,000	\$3,652,190	\$18,917,190

Weighted Average Life = 47.908 Months

- (1) 33.33% of gross interest is paid by state subsidy.  
(2) Gross interest before subsidy. January payments includes .5% administrative fee.

DEBT SERVICE  
Schedule of Requirements  
STATE REVOLVING FUND  
2000B Issue (1)

Period Ending	Interest Rate	Principal Due	Interest Due (2)	Total Payments
07/01/11	5.500%	215,000	240,679	455,679
01/01/12			197,492	197,492
07/01/12	5.500%	230,000	233,692	463,692
01/01/13			191,167	191,167
07/01/13	5.000%	250,000	226,217	476,217
01/01/14			184,917	184,917
07/01/14	5.625%	275,000	218,717	493,717
01/01/15			177,183	177,183
07/01/15	5.625%	475,000	209,608	684,608
01/01/16			163,823	163,823
07/01/16	5.625%	555,000	193,873	748,873
01/01/17			148,214	148,214
07/01/17	5.300%	590,000	175,489	765,489
01/01/18			132,579	132,579
07/01/18	5.400%	1,590,000	156,904	1,746,904
01/01/19			89,649	89,649
07/01/19	5.450%	1,655,000	106,024	1,761,024
01/01/20			44,550	44,550
07/01/20	5.500%	1,620,000	52,650	1,672,650
	5.458%	\$7,455,000	\$3,143,427	\$10,598,427

Weighted Average Life = 78.4 Months

(1) 70% of gross interest is paid by state subsidy

(2) Gross interest before subsidy. January payments includes .5% administrative fee.

DEBT SERVICE  
Schedule of Requirements  
WATERWORKS REFUNDING REVENUE BONDS  
2006A Issue

Period Ending	Interest Rate	Principal Due	Interest Due	Total Payments
09-01-11			53,400	53,400
03-01-12	4.00%	965,000	53,400	1,018,400
09-01-12			34,100	34,100
03-01-13	4.00%	<u>1,705,000</u>	<u>34,100</u>	<u>1,739,100</u>
	4.00%	\$2,670,000	\$175,000	\$2,845,000

Weighted Average Life= 15.663 Months

DEBT SERVICE  
Schedule of Requirements  
MISSOURI WATERWORKS SYSTEM REVENUE BONDS  
2010 Issue

Period Ending	Interest Rate	Principal Due	Interest Due	Total Payments
07-01-11	1.490%	20,800	7,297	28,097
01-01-12	1.490%	21,000	7,295	28,295
07-01-12	1.490%	21,300	7,139	28,439
01-01-13	1.490%	21,500	6,980	28,480
07-01-13	1.490%	21,800	6,820	28,620
01-01-14	1.490%	22,000	6,657	28,657
07-01-14	1.490%	22,200	6,493	28,693
01-01-15	1.490%	22,500	6,328	28,828
07-01-15	1.490%	22,700	6,160	28,860
01-01-16	1.490%	23,000	5,991	28,991
07-01-16	1.490%	23,300	5,820	29,120
01-01-17	1.490%	23,500	5,646	29,146
07-01-17	1.490%	23,800	5,471	29,271
01-01-18	1.490%	24,100	5,294	29,394
07-01-18	1.490%	24,300	5,114	29,414
01-01-19	1.490%	24,600	4,933	29,533
07-01-19	1.490%	24,900	4,750	29,650
01-01-20	1.490%	25,200	4,565	29,765
07-01-20	1.490%	25,400	4,377	29,777
01-01-21	1.490%	25,700	4,188	29,888
07-01-21	1.490%	26,000	3,996	29,996
01-01-22	1.490%	26,300	3,802	30,102
07-01-22	1.490%	26,600	3,607	30,207
01-01-23	1.490%	26,900	3,408	30,308
07-01-23	1.490%	27,200	3,208	30,408
01-01-24	1.490%	27,500	3,005	30,505
07-01-24	1.490%	27,800	2,800	30,600
01-01-25	1.490%	28,100	2,593	30,693
07-01-25	1.490%	28,400	2,384	30,784
01-01-26	1.490%	28,800	2,172	30,972
07-01-26	1.490%	29,100	1,958	31,058
01-01-27	1.490%	29,400	1,741	31,141
07-01-27	1.490%	29,800	1,522	31,322
01-01-28	1.490%	30,100	1,300	31,400
07-01-28	1.490%	30,400	1,076	31,476
01-01-29	1.490%	30,800	849	31,649
07-01-29	1.490%	31,100	620	31,720
01-01-30	1.490%	31,500	388	31,888
	1.490%	\$979,400	\$157,747	\$1,137,147

Weighted Average Life= 12.834 Months

DEBT SERVICE  
Schedule of Requirements  
LEASE PURCHASE FINANCING AGREEMENT  
Bank of America  
2006 Issue (1)

Period Ending	Interest Rate (3)	Principal Due	Interest Due (2)	Total Payments
07/01/11	1.00%	50,000	7,452	57,452
01/01/12	1.00%	50,000	7,323	57,323
07/01/12	1.00%	50,000	6,994	56,994
01/01/13	1.00%	50,000	6,818	56,818
07/01/13	1.00%	50,000	6,459	56,459
01/01/14	1.00%	50,000	6,313	56,313
07/01/14	1.00%	50,000	5,962	55,962
01/01/15	1.00%	50,000	5,808	55,808
07/01/15	1.00%	50,000	5,465	55,465
01/01/16	1.00%	50,000	5,303	55,303
07/01/16	1.00%	50,000	4,996	54,996
01/01/17	1.00%	50,000	4,798	54,798
07/01/17	1.00%	50,000	4,471	54,471
01/01/18	1.00%	50,000	4,293	54,293
07/01/18	1.00%	50,000	3,975	53,975
01/01/19	1.00%	50,000	3,788	53,788
07/01/19	1.00%	50,000	3,478	53,478
01/01/20	1.00%	50,000	3,283	53,283
07/01/20	1.00%	50,000	2,997	52,997
01/01/21	1.00%	50,000	2,778	52,778
07/01/21	1.00%	50,000	2,484	52,484
01/01/22	1.00%	50,000	2,273	52,273
07/01/22	1.00%	50,000	1,987	51,987
01/01/23	1.00%	50,000	1,768	51,768
07/02/23	1.00%	50,000	1,499	51,499
01/02/24	1.00%	50,000	1,263	51,263
07/01/24	1.00%	50,000	994	50,994
01/01/25	1.00%	50,000	758	50,758
07/01/25	1.00%	50,000	497	50,497
01/01/26	1.00%	50,000	253	50,253
	1.00%	\$1,500,000	\$116,530	\$1,616,530

Weighted Average Life = 87.0 Months

- (1) Schedule's interest reflects initial interest rate.
- (2) Variable rate based on an annual rate equal to the sum of the 30-day LIBOR multiplied by 60.938%, plus .0813%, or (ii) upon the occurrence of an Event of Taxability or an Event of Default, an annual rate equal to the sum of the 30-day LIBOR plus 2%, but in any case not to exceed 10% per annum.
- (3) Reflects variable rate as of 01/01/10

DEBT SERVICE  
Schedule of Requirements  
LEASEHOLD REVENUE BONDS  
2009 Issue

Period Ending	Interest Rate	Principal Due	Interest Due	Total Payments
10-01-11			296,559	296,559
04-01-12	3.250%	1,895,000	296,559	2,191,559
10-01-12			265,766	265,766
04-01-13	3.000%	1,955,000	265,766	2,220,766
10-01-13			236,441	236,441
04-01-14	3.250%	2,015,000	236,441	2,251,441
10-01-14			203,697	203,697
04-01-15	3.500%	2,080,000	203,697	2,283,697
10-01-15			167,297	167,297
04-01-16	4.000%	2,150,000	167,297	2,317,297
10-01-16			124,297	124,297
04-01-17	4.000%	2,240,000	124,297	2,364,297
10-01-17			79,497	79,497
04-01-18	4.000%	2,330,000	79,497	2,409,497
10-01-18			32,897	32,897
04-01-19	4.125%	<u>1,595,000</u>	<u>32,897</u>	<u>1,627,897</u>
	3.841%	\$16,260,000	\$2,812,902	\$19,072,902

Weighted Average Life= 51.192 Months

DEBT SERVICE  
Schedule of Requirements  
LEASE PURCHASE FINANCING AGREEMENT  
Bank of Missouri  
2009 Issue (1)

Period Ending	Interest Rate	Principal Due	Interest Due	Total Payments
01/01/12	4.25%	5,126	4,874	10,000
01/01/13	4.25%	<u>107,677</u>	<u>4,640</u>	<u>112,317</u>
	4.25%	\$112,803	\$9,514	\$122,317

Weighted Average Life = 17.5 Months

(1) Schedule's interest reflects initial interest rate.

DEBT SERVICE  
Schedule of Requirements  
SPECIAL OBLIGATION REFUNDING AND IMPROVEMENT BONDS  
2002 Issue

Period Ending	Interest Rate	Principal Due	Interest Due	Total Payments
10-01-11	4.000%	155,000	6,278	161,278
04-01-12			3,178	3,178
10-01-12	4.100%	<u>155,000</u>	<u>3,178</u>	<u>158,178</u>
	4.083%	\$310,000	\$12,634	\$322,634

Weighted Average Life= 9 Months

DEBT SERVICE  
Schedule of Requirements  
SPECIAL OBLIGATION REFUNDING AND IMPROVEMENT BONDS  
2005 Issue

Period Ending	Interest Rate	Principal Due	Interest Due	Total Payments
12-01-11			93,256	93,256
06-01-12	3.500%	680,000	93,256	773,256
12-01-12			81,356	81,356
06-01-13	3.625%	700,000	81,356	781,356
12-01-13			68,668	68,668
06-01-14	4.000%	690,000	68,668	758,668
12-01-14			54,868	54,868
06-01-15	5.000%	1,245,000	54,868	1,299,868
12-01-15			23,743	23,743
06-01-16	4.000%	80,000	23,743	103,743
12-01-16			22,143	22,143
06-01-17	4.000%	85,000	22,143	107,143
12-01-17			20,443	20,443
06-01-18	4.100%	90,000	20,443	110,443
12-01-18			18,598	18,598
06-01-19	4.125%	90,000	18,598	108,598
12-01-19			16,742	16,742
06-01-20	4.200%	95,000	16,742	111,742
12-01-20			14,747	14,747
06-01-21	4.250%	100,000	14,747	114,747
12-01-21			12,622	12,622
06-01-22	4.250%	105,000	12,622	117,622
12-01-22			10,391	10,391
06-01-23	4.375%	110,000	10,391	120,391
12-01-23			7,984	7,984
06-01-24	4.375%	115,000	7,984	122,984
12-01-24			5,469	5,469
06-01-25	4.375%	250,000	5,469	255,469
	4.357%	\$4,435,000	\$902,060	\$5,337,060

Weighted Average Life= 55.05 Months

DEBT SERVICE  
Schedule of Requirements  
SPECIAL OBLIGATION REFUNDING AND IMPROVEMENT BONDS  
2010 Issue

Period Ending	Interest Rate	Principal Due	Interest Due	Total Payments
07-01-11			17,147	17,147
01-01-12	3.000%	130,000	17,147	147,147
07-01-12			15,197	15,197
01-01-13	3.000%	140,000	15,197	155,197
07-01-13			13,097	13,097
01-01-14	3.000%	150,000	13,097	163,097
07-01-14			10,847	10,847
01-01-15	3.000%	160,000	10,847	170,847
07-01-15			8,447	8,447
01-01-16	2.625%	175,000	8,447	183,447
07-01-16			6,150	6,150
01-01-17	3.000%	185,000	6,150	191,150
07-01-17			3,375	3,375
01-01-18	3.375%	<u>200,000</u>	<u>3,375</u>	<u>203,375</u>
	3.045%	\$1,140,000	\$148,520	\$1,288,520

Weighted Average Life= 45.421 Months

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## PROPOSED FEE INCREASES

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### Aquatic Division

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#### Program Fees

	<u>Current</u>	<u>Proposed</u>
Youth Learn to Swim - Resident	\$25.00	\$30.00
Youth Learn to Swim - Non-Resident	\$30.00	\$35.00
Adult Swim Lessons - Resident	\$30.00	\$35.00
Adult Swim Lessons - Non-Resident	\$35.00	\$40.00
Lifeguard Training Instructor - Resident	\$155.00	\$160.00
Lifeguard Training Instructor - Non-Resident	\$165.00	\$170.00

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### Shawnee Park Sports Complex

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#### Program Fees

	<u>Current</u>	<u>Proposed</u>
Fall Co-ed League	\$185.00	\$200.00
Fall Men's League	\$185.00	\$200.00

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### Recreation Division

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#### Program Fees

	<u>Current</u>	<u>Proposed</u>
Cheerleading - Resident	\$11.00	\$16.00
Cheerleading - Non - Resident	\$15.00	\$20.00
Sports Camp - Resident	\$30.00	\$35.00
Sports Camp - Non - Resident	\$35.00	\$40.00
Children's Theatre - Resident	\$30.00	\$35.00
Children's Theatre - Non - Resident	\$35.00	\$40.00

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## PROPOSED FEE INCREASES

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### Recreation Division cont.

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#### Event Fees

Monthly Dance	\$ 3.50	\$ 4.00
Coors Light Triathlon Early Individual	\$ 40.00	\$ 45.00
Coors Light Triathlon Late Individual	\$ 50.00	\$ 55.00
Coors Light Triathlon Day of Individual	\$ 55.00	\$ 60.00
Coors Light Triathlon Early Team	\$ 50.00	\$ 55.00
Coors Light Triathlon Late Team	\$ 60.00	\$ 65.00
Coors Light Triathlon Day of Team	\$ 65.00	\$ 75.00
Steamboat Triathlon Early Individual	\$ 40.00	\$ 45.00
Steamboat Triathlon Late Individual	\$ 50.00	\$ 55.00
Steamboat Triathlon Day of Individual	\$ 55.00	\$ 60.00
Steamboat Triathlon Early Team	\$ 45.00	\$ 55.00
Steamboat Triathlon Late Team	\$ 55.00	\$ 65.00
Steamboat Triathlon Day of Team	\$ 60.00	\$ 75.00
Capaha Classic Early Registration	\$ 12.00	\$ 15.00
Fundamentals of Volleyball	\$ 12.00	\$ 15.00

#### League Fees

High School VB League (60 Teams)	\$ 125.00	\$ 150.00
4 on 4 Sand Volleyball League	\$ 125.00	\$ 150.00
6 on 6 Sand Volleyball League	\$ 125.00	\$ 150.00

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